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Thursday May 5 1983

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France's relations
with the U.S.
Government, Page 2

NEWS SUMMARY

GENERAL

Israeli
Cabinet
meets on
pull-out

An agreement on an Israeli withdrawal of its forces from Lebanon looked closer last night, and the Israeli Cabinet is expected to meet in special session today to discuss terms for withdrawal.

Premier Menachem Begin said last night after talks with U.S. Secretary of State George Shultz that Israel now has important decisions to make.

Mr Shultz returned to Jerusalem from Beirut yesterday at noon in an atmosphere of growing optimism. If Israel and Lebanon agree it will be up to him to persuade Syria to withdraw its troops from Lebanon.

Iraq exchange offer

Iraq has offered to release 500 Iranian prisoners in exchange for an equal number of Iraqi soldiers held by Iran.

Iranian expulsions

Iran told 18 Soviet diplomats to leave and dissolved the pro-Soviet Tudeh (Communist) party.

Convent incursion

A group of men burst into a Warsaw convent and severely beat four nuns working for an internees aid committee there. Page 3

Finnish accord

Finland's largest party, the Social Democrats and the Centre, Rural, and Swedish People's parties have agreed on a programme for a coalition government, and on allocation of Cabinet posts. Caretaker Premier Kalevi Sorsa is expected to head the government.

Basque killings

Suspected Basque guerrillas shot dead two policemen and a pregnant woman in a Bilbao garage.

Kohl for Moscow

West German Chancellor Helmut Kohl told Parliament he would travel to Moscow on July 4 for talks with Soviet leaders. Page 16

Weinberger attack

Defence Secretary Casper Weinberger attacked Congress moves to freeze U.S. forces at present levels in order to curtail budget increases. Page 4

French students hurt

About a dozen students suffered injuries during clashes with police in various demonstrations around France in protest at proposed reform of the country's university system.

Luther anniversary

Churchmen from East and West Germany commemorated the 500th anniversary of the birth of Martin Luther at 900-year-old Wartburg castle in East Germany.

Attackers jailed

Two West Germans who robbed a Soviet diplomat in Cologne and left him tied to a tree were jailed, one for six-and-a-half years and one for five years and three months.

Whitlam's new post

Former Australian Premier Gough Whitlam, whose Labour Government was dismissed in the 1975 crisis, was appointed ambassador to UNESCO in Paris.

Briefly...

Ankara: 28 leaders of the defunct Turkish Workers and Peasants Party were sentenced to between five and 12 years' jail.

Siberia: Roads and bridges have been destroyed in the worst rain storms of the century.

BUSINESS

Zanussi
in talks
with
Philips

PHILIPS, the Dutch electrical goods multinational, has been having talks with Zanussi, Europe's biggest producer of domestic electrical appliances, at the request of the Italian Government. Philips discounted reports that it would take a stake in the troubled group, which is also in touch with French state concern Thomson-Brandt. Page 16

Philips has widened the scope of its talks with AT & T of the U.S. about launching a joint venture to market telecommunications products. Page 17

UK OFFICIAL reserves rose \$318m to \$17.7bn last month, after sterling's recovery. Page 8

GOLD fell \$0.75 in London to \$422.5, by \$0.25 in Frankfurt to \$423.25, and rose by \$1 in Zurich to \$433.5. In New York, the Comex May settlement was \$435.1 (\$43.7). Page 7

STERLING rose 20 pence to £1.5885, but eased to £1.5875 (DM 3.285), 32½ (FFr 11.8575), SwFr 3.25 (SwFr 3.20375), and ¥174.5 (¥175). The Bank of England trade-weighted index, lagged before the close, was up from 65 to 65.1. In New York, it closed at \$157.85 (\$1.5855). Page 40

DOLLAR dropped to DM 2.4455 (from DM 2.4575), Ffr 1.3875 (Ffr 1.405), SwFr 2.057 (SwFr 2.0675) and ¥226.25 (¥227.55). Its trade-weighted fell from 122.6 to 122.2. In New York it closed at DM 2.441 (DM 2.45), Ffr 1.375 (Ffr 1.3775), SwFr 2.057 (SwFr 2.059), and ¥226.7 (¥224.35). Page 40

LONDON: FT Industrial Ordinary index eased 22.3 to 689.9. Government securities showed modest gains. Page 33. FT Share Information Service, Pages 35-39

WALL STREET: Dow Jones index closed at 1,212.65, up 4.64. Report, Page 33. Full share listings, Pages 34-36

TOKYO: Nikkei Dow index fell 41.35 to 9693.84. Stock Exchange index closed at 322.53, down 2.34. Report, Page 33. Leading prices, other exchanges, Page 34

UGANDA's central bank and the visiting IMF team are investigating the increasing divergence between the country's two foreign-exchange rates.

EASTMAN KODAK, world's largest photographic goods company, reported first-quarter operating profits 24.5 per cent down at \$138.6m. Page 16

SIEMENS, West Germany's leading electronics group, reported after-tax profit in the half ended March 11.2 per cent up at DM 348m (\$141.9m). Page 17

GRUMMAN, the U.S. military aircraft and space systems company, reported first-quarter net income 12.6 per cent up at \$22.6m. Page 17

Cautious welcome
from Reagan for
Andropov's offer

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

President Ronald Reagan yesterday welcomed the latest Soviet offer to count nuclear warheads rather than missiles in the Geneva negotiations on intermediate-range weapons in Europe. He said it was a positive development that merited serious consideration.

He added, however, that the U.S. would not know whether the latest proposal made by Mr Yuri Andropov, the Soviet leader, on Tuesday night was propaganda or a genuine attempt to negotiate until the two sides returned to the bargaining table in Geneva.

Mr Reagan declined to comment on Mr Andropov's insistence that British and French strategic forces should be included in the balance of medium-range missiles in Europe. But he said the offer to count warheads met a long-standing U.S. consideration.

Mr Casper Weinberger, the Defence Secretary, echoed Mr Reagan in welcoming the warhead rather than missile counting methods. It did not represent progress in itself, he said, but he thought something more useful "might conceivably be forthcoming" from Moscow later.

Mr Weinberger, however, used strong terms to denounce the continued Soviet insistence that the British and French nuclear forces

should be included in the bilateral negotiations between Moscow and Washington.

He said the Soviet Union might be attempting to force the negotiations into a deadlock by this means without it appearing to be Moscow's fault. Mr Weinberger accused the Soviet Union of raising conditions that it knew could not be fulfilled.

It was not known, for example, how far Moscow would be prepared to destroy SS20s withdrawn from the European theatre.

Mr Reagan said in an interview with reporters his ultimate aim was the elimination of all nuclear weapons. He hoped that once progress had been made in trying to reduce the numbers of both intermediate and strategic missiles, in Geneva, the superpowers could move towards this final goal.

Editorial comment, Page 14; Kohl's declaration, Page 16; NATO allies' reaction, Page 2

Rumasa lost over \$500m
in 1982, official says

BY ALAN FRIEDMAN AND DAVID WHITE IN MADRID

THE RUMASA group holding company in Spain, which was expropriated by the Spanish Government two months ago, lost at least Ptas 57bn in 1982 (well over \$500m at exchange rates prevailing then), according to a senior Spanish Government official.

He said the Rumasa group was continuing to lose money despite the Government's efforts to reduce the losses.

The official added that once the independent audit of Rumasa by accountants Arthur Andersen was complete, probably by late summer, the Government would begin selling off industrial companies in the group.

Negotiations between the Government and potential buyers might get under way as early as this June, however, when a partial audit is expected to have been completed.

BANK AUDIT
Banco de Santander, Spain's sixth-largest bank, is to undergo its first external audit as a result of pressure from the central bank. Page 16

The final deadline for the Andersen audit is September 30, and terms for the sale of Rumasa companies would be made conditional on the audit's results.

The official made clear that the sale of any of the 18 expropriated Rumasa banks would not be considered until a later stage.

Investigators, meanwhile, have found that more than \$70m of foreign currency deposits was channelled from Rumasa-controlled banks in Spain through the Amsterdam and London branches of the

Banco de Jerez into undisclosed foreign investments. Of this total - which accounted for almost all of Rumasa's foreign currency deposits from clients - \$45m is believed to have been sent on a complex route through shell companies in Panama, Liechtenstein and elsewhere, into numbered bank accounts in Switzerland, and thence to offshore holding companies set up outside the formal structure of the Rumasa group.

This network was devised during the last two years while Rumasa was coming under surveillance from Spanish authorities. Investigators are looking into possible tax and currency irregularities and money transfers.

Continued on Page 16

U.S. bid for Sotheby's lapses
as UK sets monopolies probe

BY CHARLES BATCHELOR IN LONDON

THE BRITISH Government yesterday referred a strongly contested U.S. bid for Sotheby's, the London-based auction house, to the Monopolies and Mergers Commission for a review which could take six months.

The surprise move, which wiped nearly £10m (\$15.8m) off Sotheby's market value, means the £10m bid by General Felt Industries/Knoll International automatically lapses.

GFI is owned by two U.S. businessmen, Mr Stephen Swift and Mr Marshall Cogan. The share price fell yesterday to 48p against the bidder's offer price of 75p.

Lord Cockfield, Secretary of State for Trade, decided to refer the bid to the Monopolies Commission despite the recommendation of Sir Gordon Borrie, director general of the Office of Fair Trading (OFT), that it did not warrant referral.

The reasons advanced by Lord Cockfield for his decision were the need to study the impact of the bid

on London as a centre of the international art market and on the position of Sotheby's in that market.

The bid did not constitute a threat to competition but it did raise issues of public interest, the Department of Trade said.

Investigations, meanwhile, have found that more than \$70m of foreign currency deposits was channelled from Rumasa-controlled banks in Spain through the Amsterdam and London branches of the

review of what it called "a relatively simple case."

Lazard Brothers, the merchant bank which is acting for an unnamed rival suitor for Sotheby's who emerged on Tuesday, said the referral would allow it to complete its investigations "at a more sensible pace."

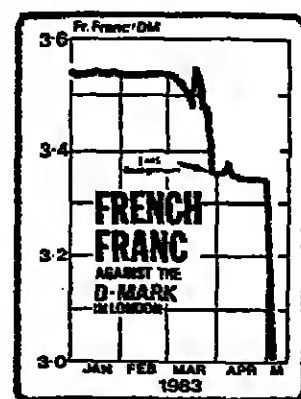
Mr Marcus Agius of Lazard's said: "We are continuing our discussions. If they come to a satisfactory conclusion we will no doubt indicate our intention to make an offer and it will be automatically referred."

Any rival offer must be made quickly for it to be considered alongside the original bid.

Lazard confirmed that the possible rival bidder for Sotheby's is a single wealthy individual operating through a private company.

This is the second time in six months that the Department of Trade has overruled an OFT recommendation.

Editorial comment, Page 14

FFr under
renewed
pressure

By David Houshego in Paris

THE FRENCH franc has come under renewed pressure on the foreign exchange markets, dropping to over Ffr 3 to the D-Mark for the first time since the March realignment of European currencies within the European Monetary System (EMS).

Dealers said that the Bank of France intervened substantially yesterday afternoon in support of the franc for the first time since the EMS realignment. But they believed that the central bank would need to signal to the market more strongly its intention of holding the rate if further speculation were to be headed off.

The franc, which has remained close to its EMS floor of Ffr 2.5865 since the devaluation six weeks ago, crossed the psychological Ffr 3 threshold on Tuesday before weakening further yesterday. It fell to Ffr 3.0280 before climbing back marginally after the Bank of France entered the market to close at Ffr 3.0257.

Dealers saw the reasons for the slippage as lying in a combination of technical factors, the strengthening of the D-Mark against the dollar, and the foreign exchange market's increasing doubts over the implementation of the Government's austerity package.

The Government has already announced a partial postponement of increased taxes on tobacco due to have come into force in July.

Largely as a result of the continuing strength of the dollar - quoted in Paris yesterday at Ffr 7.39 - the Government has already abandoned its targets of reducing the annual inflation rate by the end of the year to 8 per cent and cutting the trade deficit to Ffr 45bn.

Now that the foreign-exchange reserves have been substantially rebuilt with a \$7bn capital inflow since the devaluation, the market also fears that the Government might decide to pre-empt speculation and drop out of the EMS.

Brussels bid
to head off
budget crisis

BY JOHN WYLES IN BRUSSELS

THE EUROPEAN Commission will today appeal to EEC member states to avert a major budgetary crisis by endorsing a tax on private energy consumption and other measures to boost the Community's hard-pressed budget revenues.

In addition to supplying funds to avoid imminent bankruptcy and to finance the EEC's activities through the 1990s, the package the Commission wants endorsed will seek to put an end to the abusive dispute over the size of Britain's payments to Brussels.

It will aim at a cure partly through higher spending on policies of benefit to the UK, and partly through an important change in the way the Common Agricultural Policy (CAP) is funded. If the Commission's ideas were adopted, Britain's share of CAP costs might be nearly halved, while France, Denmark, Italy and the Netherlands would pay significantly more.

The details, which the Commission is due to unveil today, are also expected to reveal a bid to sweep away the existing legal restrictions which leave it to national parliaments to decide whether the ceiling on the Community's budget revenues should be changed.

The parliaments' ratification will be needed for any agreements EEC governments reach on the Commission's proposals. But after that, the Commission wants EEC revenues to be raised in stages, by unanimous agreement of member states and a three-fifths majority of the European Parliament.

About 40 per cent of EEC revenues are currently provided by customs duties and agricultural levies, and the balance by the so-called 1 per cent value added tax. This allows the Commission to draw from member states up to 1 per cent of their retail sales of a common basket of goods and services.

The EEC's gathering budgetary crisis stems from the fact that all of this 1 per cent looks likely to be spent next year and that the total \$25.3bn available may not be enough to pay for runaway farm spending.

As they worked on the details late into yesterday evening, the 14 members of the Commission were clearly dealing with the most important package of proposals of their four year term. But their first priority appeared to be to win the applause of the European Parliament, which could well try to unseat the entire Commission if it finds the proposals lacking.

Swift approval by member governments looks very unlikely and the proposals will be criticised by the opposition Communists could be formed.

It is now up to the Cabinet to fix the date of the election. It is likely to be June 19 or 26. The ministers of the present administration of Sig Fumani will stay on in a caretaker capacity until a new government is formed.

For the last few days, the various party secretariats have been working on the lists of candidates they will present to June, under the country's proportional representation system of voting. But in the last 24 hours, an old apprehension has suddenly resurfaced.

The shooting in Rome on Tuesday evening of Professor Gino

Continued on Page 16

Pertini makes early
poll certain in Italy

BY RUPERT CORNWELL IN ROME

PRESIDENT Sandro Pertini dissolved Italy's parliament last night, clearing the way for an early general election next month.

Such an outcome to the government crisis had been expected. The crisis began last weekend with the resignation of Sig Amintore Fanfani, the outgoing prime minister. It became a certainty yesterday after the eleven-hour soundings carried out by Sig Tommaso Morino, the president of the senate, and the second-ranking figure under the Italian constitution after Sig Pertini himself.

A brief round of consultations by Sig Morino showed that the Socialists, who provoked the downfall of Sig Fanfani, were in no mood to change their minds. Without their support, no government excluding

the opposition Communists could be formed.

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The shooting in Rome on Tuesday evening of Professor Gino

Continued on Page 16

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CONTENTS

Europe	2, 3	Eurobonds	32	Spain: Socialists heading for town hall success	3	Editorial comment: Soviet missile offer; Sotheby's	14
Companies	17	Euro-options	32	El Salvador: U.S. concern at IMF refusal	4	UK Treasury: Sir Peter Carey looks back	14
America	4	Financial futures	32	Middle East: George Shultz continues his shuttle	4	Economic viewpoint: still no world strategy	15
Companies	17, 30	Int'l. Capital Markets	32	Technology: UK strategy on sensing satellites	11	Lex: British Airways; Marks & Spencer	16
Overseas	4	Letters	15	Management: how Peugeot is sharpening its profile	12	Australia: harder line on foreign investment	19
Companies	18	Lex	15				
World Trade	6	Management	33				
Britain	8, 9	Man and Matters	14				
Companies	20-24	Mining	23				
Agriculture	37	Money Markets	40				
Appointments	10	Raw materials	37				
Arts	13	Stock Markets - Boreses	33, 36				
Reviews	13	Wall Street	32-36				
World Guide	13	London	38, 39				
Commodities	37	Technology	11				
Currencies	37	Weather	11				
Editorial comment	14						

Paris set to differ with U.S. at summit

The French Socialist adminis-

The U.S. view is that the

the dollar and by pulling the

ment to achieving a stabler

say.

Don't forget the landing

population.

particularly France, which, among the countries involved in the Siberia gas deal, would stand to benefit most from any cost advantage in the new scheme.

not included in the INF talks accord in Geneva by the end of useful to learn the exact detail

● France yesterday firmly rejected any Soviet proposal to

Mr Ruid Lubbers, the Prime Minister, is in a quandary over missiles. His Government is obliged under the terms of a 1979 Nato agreement to deny the U.S. cruise missiles by 1986 at the latest, but neither he nor a majority of the Dutch Parliament or people is willing to honour that commitment unless it becomes obvious that East-West bargaining has really

The bank's move underlined the lowering trend in interest rates. The discount rate itself was held at 2.5 per cent, while the central bank cut its one, two and three months Treasury Bill rate to 10.10 per cent.

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EUROPEAN NEWS

New orders and jobs pick up in W. Germany

BY JOHN DAVIES IN FRANKFURT

UNEMPLOYMENT FELL slightly last month in West Germany—but basically because of a seasonal improvement in the labour market. At the same time, however, new orders for industry have picked up, confirming other signs of a shimmer of recovery in the domestic economy.

The number of people registered as out of work fell during April by 132,700 to 2.56m, but was still more than half a million higher than in April last year. This means that 9.2 per cent of workers were out of a job last month, compared with 9.8 per cent in March and 7.2 per cent in April 1982.

Herr Josef Stügel, the president of the Federal Labour Office, stressed yesterday that the decline did not stem from an improvement in the basic economic situation. It simply reflected the fact that more outdoor jobs have become available with the end of winter.

He detected no significant upturn in the labour market. On the other hand, he drew comfort from the fact that youth unemployment had dropped more strongly than the overall seasonal improvement.

The number of people under 20 registered for jobs fell by 14 per cent last month to 175,000. Herr Stügel also pointed to a marked decrease last month in the extent of short-time work, although the number of vacant jobs registered edged up only 0.5 per cent.

In a hopeful sign, the Economics Ministry announced that the volume of new orders flowing into manufacturing industry in March was 1 per cent higher than in February, on a seasonally adjusted basis. The boost, however, came entirely from within West Germany, exports languished. Domestic orders were up 2 per cent, confirming that this source of industrial activity had not, as feared, waned after the initial stimulus from an injection of government investment aid late last year.

The scale of the domestic recovery is also indicated by the first-quarter figures. The volume of domestic orders for manufacturing industry is up 2.5 per cent and their value is 1 per cent above that in the first three months of last year. Offsetting this, though, is a sharp decline in export orders, which were relatively strong in the first quarter of 1982. The Economics Ministry pointed out, however, that although the volume of export orders in March was down about 1 per cent on February, it was running higher than in the second half of last year, when many companies experienced a sharp setback on foreign markets.

Meanwhile, general industrial production—which in West Germany statistics incorporate large-scale building activity—was unchanged in March, compared with February, on a seasonally adjusted basis.

Within this broad category, manufacturing industry production in the first quarter was running 5.5 per cent down on a year ago. But, it was 1 per cent up in comparison with the fourth quarter of last year.

Two German states mark anniversary together

BY LESLIE COLTIT IN BERLIN

AS CHANCELLOR Helmut Kohl spoke yesterday of preserving the "unity of the nation," a rare all-German celebration took place at a symbol of past unity—the 900-year-old Wartburg Castle in East Germany.

Churchmen from East and West Germany and from other countries gathered for a ceremony opening celebrations marking the 500th anniversary of Martin Luther's birth. The Protestant reformer translated the New Testament into German at the Wartburg where German students gathered in the 19th century to proclaim their desire for unification.

For the first time since the founding of the two German states in 1949, television and radio stations in both carried the event. The Wartburg, it was another milestone for East Germany: the first time a church service was broadcast live on television.

The scene was in complete contrast to the acrimony of recent weeks over the deaths from heart attacks of two West Germans while being questioned by East German border officials. Last Thursday President Erich Honecker, East Germany's leader, cancelled a planned visit to West Germany.

Herr Richard von Weizsäcker, West Berlin's mayor, who is a lay official of the Protestant Church, was part of the West German Church delegation. Bishop Werner Leich of Thuringia referred in his speech to the traditional ties between the Protestant churches of the two states.

The bishop also praised the Communist Government of East Germany for supporting the Church celebration of the Luther anniversary. He said that church and State had quite different interpretations of Martin Luther's work but that each had "learned from the other without giving up their basic principles." This, he said, could be a lesson for the future.

Socialists head for success in Spanish town halls

Opposition remains weak, reports David White in Madrid

THE COMMUNIST Mayor of Cordoba is the first of his kind, and maybe the last. He is a bearded schoolteacher called Julio Anguita, and he is the only Communist ever to become mayor of a Spanish provincial capital. Next Sunday he will be fighting for survival against the broad front of a seemingly inevitable advance by the ruling Socialist Party, in countrywide local elections.

Desperate to improve the humiliating 4 per cent of the vote which they scored in last year's general election, their lowest ebb since emerging from clandestine existence, the Communists are co-ordinating their effort behind Sr Anguita—"that nice-looking young fellow," as one of his opponents grudgingly described him. The battle in this ancient capital will be one of the most closely-fought of any of the country's 8,000 municipalities.

Thanks to coalition pacts with other left-wing parties, two-thirds of these Spanish towns with populations of over 100,000 are currently under Socialist control. By winning one in seven municipalities last time around, the Socialists ended up governing half of Spain's 35m population.

The map of Socialist influence shows only patches of strength across the North, but the Southern half of the country is almost as solidly coloured in as a 9th-century map of Moslem Spain.

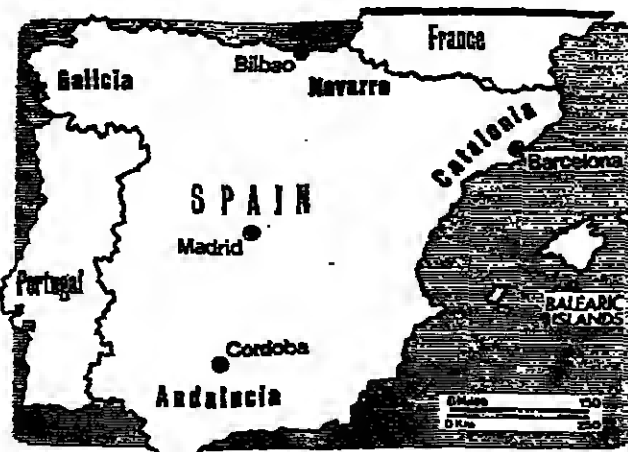
The Socialist score of town halls seems likely to double this time and in Andalusia every main town, apart from Cordoba, is a safe bet.

The municipal contest, which coincides with elections for new assemblies in 13 regions, is only the second in half a century. The last full municipal elections before those in 1979 were held in 1931 and led King Juan Carlos's grandfather, Alfonso XIII, to leave Spain for good.

The 1979 elections provided Spain with its first experiment in democratic local government since the civil war, and bequeathed to the new councils both a tough inheritance of self-interest, and frequently disastrous finances.

Four years later, the party which then won half the town halls, the Centrist UCD, has given up the ghost and vanished from the contest, while the Socialists are facing their first election since before the days of General Franco as a government party.

Unlike the leaders of the other parties, Sr Felipe Gonzalez, the Prime Minister, is not even dipping his feet into the waves of the campaign. Socialist confidence borders on complacency, especially in Madrid, where a popular Socialist Mayor, 65-year-old Sr Enrique Tierno Galvan, appears to face an



indecently easy task in preventing a would-be Chirac—34-year-old Sr Jorge Versaryne, round-faced Secretary-General of the main Right-wing party, Alianza Popular—from planting himself on the Government's doorstep.

Madrid is also one of the 13 new "autonomous regions" voting for their first assembly. These elections involving about half the voters, will bring the rest of continental Spain and the islands in line with the Basque country, Catalonia, Galicia and Andalusia, which

already have their own parliaments. Recent polls show the Socialists leading across the board, falling short of an outright majority only in Navarre and possibly the Balearic Islands.

In some areas, the break-up of the Centrist UCD after its general election collapse seems to have given more votes to the Socialists than to the Right.

The twin contest lines up five national parties—the Socialists, a three-party coalition headed by Alianza Popular, ex-Premier

Sr Adolfo Suarez's CDS, the Communists under their new leader Sr Gerardo Iglesias, and the liberal PDL—plus an assortment of regional parties. In many smaller places, only one party is standing.

Only the Alianza Popular coalition provide widespread opposition to the Socialists. Both are fielding candidates in about 70 per cent of municipalities.

The most bitter battles will be between the conservative parties which control the regional governments of the Basque country and Catalonia, against what they increasingly perceive as a "centralist" Socialist Party.

In a prelude to elections in both regions next year, the Socialists are challenging the Basque stronghold of the Basque nationalist party (PNV), and face strong opposition in their own fortress of Barcelona from their previous allies, the Catalanist Convergencia i Unio.

Down in Cordoba, the battle is between Left and Left. Here, too, coalition allies have broken asunder. An all-party administration under Communist leadership—set up, says Sr Anguita, because he "didn't trust the Socialists"—has lost first the Centrists, then the Socialists, leaving the Communists ruling with the bare

today, gone tomorrow Andalusian party, the PSA. As in other towns, the question of future alliances hangs tantalisingly over Sunday's contest. Communists and Socialists are engaging in mutual recriminations of authoritarianism and bad behaviour.

The CDS is fielding a stylish and attractive local businesswoman, Sr Pura Rus, to pick up Centre votes that might otherwise float to the Socialists. With a challenging slogan "Cordoba needs a woman," she tries to avoid political squabbling and get down to the real issues of public parks, toilets, rubbish bins and telephones. But she has no hope of winning.

Alianza Popular on the Right failed to gain a council seat four years ago, and now has a first-time candidate, civil servant Sr Rafael Molina Requena.

Both Centre-Right contestants say they are ready to collaborate with the Socialists in a new administration. But the Socialist candidate for Mayor, Senator Joaquin Martinez-Bujorian, a discredited lawyer, who is well known in Cordoba, has had enough of coalition talk. "We will either govern or be in opposition," he says.

In Andalusia, where in regional elections last year the Socialists swept in with an absolute majority, a town that chose to be anything else would be, he says, "a kind of Andorra."

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Raid on convent seen as warning to Polish church

BY CHRISTOPHER BOBINSKI IN WARSAW

THE RELATIONS between church and State in Poland could come under strain following an incident on Tuesday evening when a group of men burst into a Warsaw convent and severely beat four volunteers working for an internees aid committee based there.

The incursion into the convent, at St. Martin's church in Warsaw's old town, is apparently designed as a warning to the Roman Catholic Church in the country not to go too far in its political demands before the Pope's visit next month.

However, coming on the same day that government spokesmen underlined that church-State relations were deteriorating and improving, the incident is seen by some as the start of a headline campaign to disrupt the Government's policies.

Were met by Polish bishops were meeting in conference at Czestochowa, 160 miles south of the capital and at the same time as a Mass was being celebrated nearby at Warsaw's St. John's Cathedral, commemorating the 182nd anniversary of Poland's first modern constitution. Later in the evening, riot police dispersed the crowd

leaving the service with tear gas and water cannon. They did the same also in Gdansk, Krakow and Lublin.

The convent and the church is the base for a group of volunteers called the Primate's Aid Committee which, since martial law as declared in December 1981, has organised aid for the families of prisoners and internees with the support of the church hierarchy and the consent of the Government.

Just after 7 pm on Tuesday some 15 men burst in through a back gate and forced their way into the part of the convent used by the committee. One explained to a priest that they had been "drawn into a fight after the gate had been opened from the inside."

Although they were in plain clothes, aid workers were left in no doubt that they were acting on official inspiration. The incident, which lasted about 15 minutes, seemed well-planned and efficiently executed.

During the scuffling, one of the assailants broke his chair over the head of Ms Barbara Sadowska, an aid-worker, but in the main they concentrated on catching, beating and dragging outside four young men, eyewitnesses said.

Martens forecasts fall in Belgian payments deficit

BRUSSELS — Mr Wilfried

"Our balance of payments with the rest of the world has undergone a spectacular recovery. This recovery will continue," said Mr Martens.

Contrary to what certain people predicted, the increase in prices has been kept to a minimum. Our inflation rate is going to fall rapidly this year."

Belgium's current account deficit shrank last year to BFR 123.6bn (£1.6bn) from a BFR 201.5bn (£2.5bn) the previous year. Consumer price inflation fell below 8 per cent last month for the first time in more than a year.

AP-DJ

OVERSEAS NEWS

SECOND PHASE OF KAMPUCHEA PULL-OUT 'COMPLETED'

Hanoi pushes on with withdrawal

BY RICHARD COWPER IN HO CHI MINH CITY

VIETNAM says it has completed the second phase of its withdrawal of troops from Kampuchea, but it remains unclear exactly how many soldiers have been pulled out.

Communist party officials and senior army officers declined to give any numbers yesterday during a formal reception at the old presidential palace in Ho Chi Minh City for officers and troops of the returning Cuu Long (Nine Wagon) division.

On Tuesday, Vietnam's old enemy China condemned the operation as "merely a rotation" of troops while Prince Norodom Sihanouk, leader of the opposition Democratic Kampuchean coalition, called the withdrawal a "trick".

China urges France to put pressure on Vietnam

BY MARK BAKER IN BEIJING

CHINA is urging France to play a leading role in renewed efforts to persuade Vietnam to withdraw its forces from Kampuchea.

The Chinese Premier, Zhao Ziyang, said yesterday he was optimistic about persuading France to use its historical connections in Indo-China to bring pressure on Vietnam.

Zhao was commenting before the start of three hours of private discussions in Peking with the visiting French President, M. Francois Mitterrand.

Kampuchea was expected to be the main issue in the meeting.

"France has had strong historical, economic and cultural links with the countries of Indo-China and therefore should be able to play a role in urging Vietnam to take action and institute the resolutions adopted by the United Nations General Assembly and other international conferences regarding the Cambodian problem," Zhao told reporters.

"I think that in the course of our detailed discussions there is a strong chance that we'll be able to reach agreement. I'm quite optimistic about it."

France still maintains friendly relations with Vietnam and continues to supply it with economic aid in spite of its opposition to the continued occupation of Kampuchea.

In a speech after his arrival in Peking on Tuesday, M.

withdrawal, which was watched by more than 40 foreign correspondents, there were few independent observers to witness the second phase.

Prior to the withdrawal, Hun Sen, Foreign Minister of the Khmer-backed Keng Samrin regime in Kampuchea, was quoted as saying 10,000 troops would be pulled out this month—around 6 per cent or so of Vietnam's estimated 160,000-180,000 troops believed to be inside the country.

The last Vietnamese troop withdrawal, in 1982, was also greeted sceptically in the West. AP adds: Cheering crowds in Ho Chi Minh City welcomed 11 truckloads of soldiers headed by a colourful motorcycle procession. After assembling at a

former South Vietnamese military base in Songthan, 9 miles away, the procession passed through the city's five districts.

Officials said ceremonies would continue on Saturday in Vietnam's capital Hanoi. The Vietnamese and Kampuchean authorities have mobilised thousands of people, organised press conferences, state ceremonies and parades over the past four days to celebrate the pull-out.

Reuters reports from Phnom Penh: Fifteen people were killed and more than 30 seriously injured during a recent guerrilla attack on a crowded market on the outskirts of the Kampuchean capital, foreign medical

workers said yesterday.

The attack on Tognao, a suburb about 6 miles from the centre of Phnom Penh, was the closest to the capital since Kampuchea's former rulers, the Peking-backed Khmer Rouge, were ousted from power in January 1979 by Vietnam's invasion.

Foreign doctors mainly from Eastern Europe and Cuba, who staff Phnom Penh's hospitals, said the attack, on April 16, was made with at least two grenades, thrown into Tognao market.

They blamed the Khmer Rouge, now fighting a guerrilla war from bases on Kampuchea's western border with Thailand, for the assault.

ADB likely to defer Peking membership bid

By Emilia Tagaza in Manila

PRESSURE from Washington is helping to play down the issue of China's membership of the Asian Development Bank (ADB).

An ADB official said China's application for membership may not be acted on, partly because the bank's governors realise that if the U.S. Congress makes good its threat to cut its support of the bank if Taiwan is expelled, the ADB "could be destroyed".

The U.S., together with Japan, contributes the bulk of the bank's capital.

China's application and the ensuing debate over the issue between the U.S. and Chinese Governments are seen by the ADB as a test of will between the two countries. China had succeeded in unseating Taiwan from the United Nations, the International Monetary Fund (IMF) and the World Bank.

The governors are also expected to reject India's attempt to borrow from the ADB for the first time this year. An ADB official said the U.S., which is strongly resisting India's bid, has recommended that India borrow from the World Bank and the capital market.

In New Delhi yesterday a Finance Ministry official said the U.S. would ask for a \$200 loan from the ADB, but at commercial interest rates.

New Delhi liberalises investment policy

By K. K. Sharma in New Delhi

THE INDIAN Government has decided further to liberalise its industrial licensing policy by permitting the so-called "large monopoly" business houses to invest in about a dozen hitherto banned sectors. An announcement is expected in a few days.

The new areas in which the monopoly houses—defined as those with assets of more than Rs 200m (\$13.4m)—will be allowed to invest include high technology electronic and engineering products which are now being imported by India. They also include some drugs and pharmaceuticals.

It is unclear whether foreign companies will be allowed the same facilities. The practice so far has been to put the monopoly houses and companies with majority foreign equity holding in the same category.

Iran cuts oil price for Japan

By Richard Johns

IRAN HAS agreed to give Japanese purchasers a \$2 per barrel discount below the Organisation of Petroleum Exporting Countries' official price levels. Mr. Adnan Yamashita, Japan's Minister of Trade and Industry, said in Kuwait yesterday.

As a result, Iran's other customers are likely to seek a similar reduction in price, raising the possibility of the price structure painfully worked out by Opec in London in March.

The Iranian concession appears to end the deadlock over the renewal of contracts which has persisted since Iran announced its new rates in March.

Reuters adds: Iran's Petroleum-General yesterday announced the dissolution of the pro-Soviet Tudeh (Communist) Party and told all members and supporters of the party to report to the national office, the national news agency Iran reported.

For Shultz, Israel may have a little parting gift

BY ROGER MATTHEWS, MIDDLE EAST EDITOR

MR GEORGE SHULTZ began his first official trip to the Middle East as U.S. Secretary of State last week on the back of failure rather than on a crest of optimism.

The optimists for President Ronald Reagan's peace plan were still warm off the presses when he touched down in the region to launch an open-ended shuttle between the main protagonists. After 10 days of talking, Mr Shultz still appears to doubt whether he can resuscitate the corpse.

Mr Reagan had proposed a compromise between Israel and Arab positions. The Palestinians in the West Bank and Gaza would be given self-rule in association with Jordan, but not an independent state, and all Israeli forces would withdraw from Lebanon.

In part because the Americans failed actively to pursue the plan, the main participants were not persuaded that the political risks involved were sufficiently offset by the potential benefits.

First Israel and then King Hussein of Jordan said they could not co-operate. By the time Mr Shultz arrived in the region he seemed to have decided that he could only realistically seek to salvage one element of the plan—the withdrawal of all foreign forces from Lebanon.

Israel would ideally like to pull out of Lebanon. But Mr Menachem Begin, the Premier, has invested so many Jewish lives and so much of his personal political stock in last June's invasion that he cannot risk less than a totally secure northern border and a Lebanon largely free from direct Syrian or Palestinian influence.

Just as important, he wishes finally to kill off Mr Reagan's plan for Palestinian self-rule in the West Bank and Gaza. Should the Israelis score a swift political triumph in Lebanon, there would be an unacceptably high chance of him bouncing back, eager to readminister the medicine in other occupied territories.

So, for the past week, Mr Begin and his ministers have been explaining the issues to Mr Shultz, although he has undoubtedly heard them a dozen times from his own officials. The same treatment has been accorded to Mr Shultz in Beirut, where the Government is almost entirely reliant on



Mr George Shultz (left) returned to Israel yesterday after further talks in Beirut with Lebanese leaders, including President Amin Gemayel (right). He gave no hint of concrete progress on how to get Israeli, Syrian and Palestinian forces out of Lebanon, but said he had a clear idea of the Lebanese Government's position.

Lebanon's Foreign Minister, Mr Elie Salem, said: "We do not have an agreement but we have a clear understanding," which it was hoped would lead to an agreement.

American influence to regain sovereignty over its land. If the negotiations were just tripping there might be real reason for hope. However, there are also some 30,000 Syrians and up to 9,000 armed Palestinians in Lebanon. The Israelis say they will not leave Lebanon until the Syrians and Palestinian Liberation Organisation are out.

Damascus sees its presence there as a major bargaining card in its quest for the return of the Golan Heights and for a Palestinian state. So Mr Shultz seeks to settle the Lebanon question on its own, without reference to the West Bank, Gaza and Golan, he can expect little co-operation from the Syrians.

Any attempt to break out of this tail-chasing circle is further complicated by super-power rivalry. The Soviet Union, still smarting from accusations that its Syrian-operated military hardware performed inadequately against the Israelis last summer, has more than compensated Syria for its losses. It now has several thousands of its own personnel in Syria, some of whom are manning the newly-installed Sam-5 missiles.

While the Syrians stay in Lebanon, they assure themselves of a central role in Arab politics; and the Middle East peace search. Through its close association with Syria, the Soviet Union retains the capacity to frustrate a Middle East peace agreement.

But even if Mr Shultz returns largely empty-handed from the Middle East it will scarcely be the disaster for the White House which some diplomats in the region have suggested.

The Iraq-Iran war has tucked Saudi Arabia and the other Gulf states more closely under the American umbrella, while Israel's military dominance and Egypt's political quiescence appear to ensure that no major conflagration contrary to U.S. strategic interests will occur elsewhere in the region.

Mr Reagan would, of course, like Mr Shultz to be able to demonstrate some success, but with his thoughts turning towards re-election it would be more comforting if this was achieved without overt Jewish hostility.

An astute Mr Begin can bide his time. There is a limit to the political capital Mr Shultz can invest on this trip and, as the days tick by, his personal negotiating style appears to have worked against the creation of any momentum. As a parting gift to him, Mr Begin might just announce a limited pullback in Lebanon.

AMERICAN NEWS

'Mediocre' schools criticised by panel

By Nancy Dunne in Washington

IF AN unfriendly foreign power had attempted to impose on America the mediocre educational performance that exists today, we might well have viewed it as an act of war."

With this stinging indictment, the bipartisan National Commission on Excellence in Education last week released its "open letter to the American people."

The 18-member panel, appointed in August 1981 by Mr T. H. Bell, the Secretary of Education, concluded that U.S. students would be unable to compete in the high-tech society of the future.

According to the report, the risk was not just that the Japanese make automobiles more efficiently than Americans, or that the South Koreans can build the world's most efficient steel mill, but that these developments would be the result of a trained capability throughout the globe.

The panel, headed by Mr David Pierpont Gardner, president-elect of California's state colleges system, said in its report that 13 per cent of all 17-year-olds and 23m adults are functionally illiterate; that college tests demonstrate a virtually unbroken decline from 1965 to 1980; and that average achievement tests of most high-school students show worse results than 28 years ago.

The panel pointed out that the deficiencies had come at a time when the demand for highly skilled workers was accelerating, when computers and computer-controlled equipment were penetrating homes and business, and when technology was radically transforming a host of occupations.

According to the report, U.S. students spend fewer days in school than European students. The time they spend learning mathematics, biology, chemistry, physics and geography is three times less than that spent by students in other countries.

In its recommendations, the panel suggests more emphasis should be placed on maths, science and English, better-paid teachers and "sanitary" schools.

It also urges state legislatures, which have the prime responsibility for overseeing public education, to consider lengthening the school year.

IMF refusal to aid El Salvador worries U.S.

BY HUGH O'SHAUGHNESSY, RECENTLY IN SAN SALVADOR

THE International Monetary Fund (IMF) is refusing to disburse new loans to the Salvadoran Government of President Alvaro Magaña because it feels that the Salvadoreans are not adhering to the guidelines on fiscal policy that they agreed to follow last year.

The refusal of the Fund to make new funds available is putting in jeopardy the plans of the Magaña Government, backed by the Reagan Administration, to maintain gross national product at the same level as last year and to avoid a further contraction in the economy.

The Fund's attitude has seriously worried both the Salvadoran and U.S. Governments. Some leading economists in El Salvador forecast that the economy will contract drastically in 1983 in the light of the guerrillas' announced intention of stepping up sabotage of economic targets and the draining away of business confidence in advance of general elections announced for December.

Nor will the Salvadoran economy be helped by the continuing low prices for its agricultural exports of cotton, coffee and sugar, or the turmoil in the rest of Central America which used to be a promising market for its industrial goods. El Salvador, which used to pride itself on its budding electronics industry, now sees star companies like Texas Instruments,

which has closed a factory, cutting their commitments. Direct foreign investment has virtually dried up.

Data on the Salvadoran CNP has been the subject of controversy. The Salvadoran Chamber of Commerce and Industry has published statistics which have been markedly more optimistic than those of the Government.

While the Government reports that GNP was stationary last year the Chamber reports that it fell by 6 per cent. The Chamber suggests that GNP fell by 30 per cent in both 1982 and 1981 while official statistics show a drop of 9.6 per cent in 1982 and one of 7.5 per cent in 1981.

The Magaña Government had been hoping that the Fund would advance it \$22.5m this year, about half what it received from the IMF last year. Fund officials, however, are reportedly unhappy with the Government's monetary policies, which they consider too lax, and with President Magaña's unwillingness to impose the higher taxes which have been agreed with the Fund.

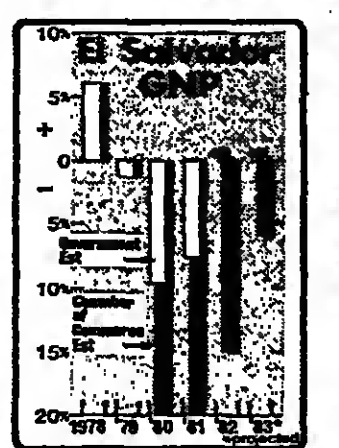
With an election coming up in December, economic observers see little likelihood that the taxes will now be imposed.

The outflow of capital from the country continues unchecked. Against an official exchange rate of 3.75 colones to the U.S. dollar, a black market rate of around 4.20 is operating.

Some Salvadoran economists estimate that about 20 per cent of all U.S. economic assistance to El Salvador is siphoned off by the country by unscrupulous operators.

Loans funded by the U.S. to assist Salvadoran businessmen hit by the insurgency are, it is reported, taken by entrepreneurs who salt the money away abroad and then declare themselves bankrupt. Official U.S. economic aid to El Salvador amounted to \$192.7m last year.

With U.S. encouragement, the central bank has suggested a system of checking prices paid by Salvadoran exporters for foreign goods. This system is, however, not yet effectively stopping the practice of over-invoicing imports, which allows



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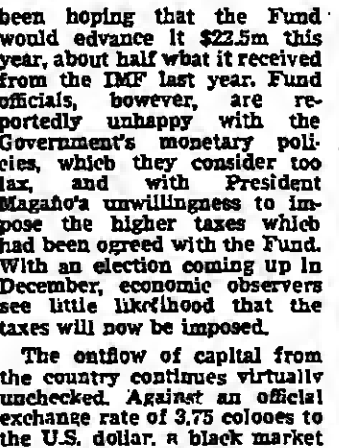
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years of feeling victimised by rising energy prices," he adds. His point calculation is made up of two elements. First, the lower price worldwide should reduce the U.S. import bill by \$100m, adding as much to U.S. incomes. Second, the net effect on domestic output would be to add an additional \$120m to consumer spending power.

The actual shift of income from U.S. producers to consumers would be in the order of \$180m. The loss of receipts by producers would be mitigated perhaps by as much as two-thirds, by a fall in windfall profits tax payments.

Mr Dohner believes a "deep drop" in oil prices to \$20 per barrel rather than the \$29 set by the Opec reference price would be "an opening shock in reverse." It would have grave implications comparable to the damage caused to the world economy by the sharp price rises of 1973-74 and 1979.

"A great deal of investment undertaken and planned since 1973 would be rendered uneconomical—much of the successful adjustment to an unstable oil market would be undermined.



President Alvaro Magaña.

Salvadoran importers to evade exchange controls and send their money out of the country. A further practice is that of mortgaging properties to the nationalised banks for sums in excess of their value and then allowing the banks to foreclose on loans.

One economist reports the case of a landowner who mortgaged a property in the department of Usulután worth about \$200,000 to three separate banks, each time for about double its value. After the banks had foreclosed on the property, the borrower left with a net profit of some \$5m colones. The U.S. Government estimates total capital flight at \$1bn since the start of the insurgency.

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Weinberger attacks Congress attempts to curb troop numbers

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

MR CASPAR WEINBERGER, the U.S. Defence Secretary, yesterday attacked moves in Congress to freeze U.S. forces at their current levels in an attempt to curtail increases in next year's defence budget.

Mr Weinberger firmly rebuked the House Armed Services Committee, usually a loyal ally of the Pentagon, which on Tuesday rejected a request by President Ronald Reagan to add 37,300 to the total of just over 2.1m troops on active service in the army, navy, air force and Marines.

The committee's vote, the first major Congressional decision on how to reduce Mr Reagan's defence budget, was seen as an indication that Congress would seek cuts in manpower to curb defence spending rather than try to axe major new weapons programmes. The Senate Armed Services Committee has shown interest in a similar approach.

Mr Weinberger said such savings were "illusory" because civilians would have to be hired as a back-up if there were not enough troops to man the new weapons. Congress had authorised over the last two years.

A freeze on force levels would seriously undermine U.S. combat readiness, to which the Pentagon had given top priority, Mr Weinberger said.

Mr Weinberger said that time and time again Congress had chosen the quick and easy way of paring defence costs by cut-

ting "unglamorous" items like force numbers, for which there was no large political constituency. As a result, the forces had in the past been left with ships that could not sail and aircraft that could not fly.

Mr Weinberger called on Congress to reverse the committee's decision. More personnel were needed to man the more than 60 ships due to be launched this year, as well as other new systems such as ground-launched cruise missiles, additional air force equipment, marine artillery and restructured supply divisions, he said.

Mr Weinberger declined to specify the substantial reductions that he said would be necessary if Congress allowed a real increase in defence spending of only 7.5 per cent next year. Agreed reluctantly accepted by Mr Reagan earlier this week.

Congress, however, is almost certain to cut the 7.5 per cent still further, to something like 5 or 6 per cent. Mr Reagan was originally insisting on a 10 per cent rise.

Meanwhile, a House Foreign Affairs sub-committee voted to increase funds for the U.S. Arms Control and Disarmament Agency by \$4m to just over \$20m in fiscal year 1984, which begins on October 1, and to appoint its controversial new director, Mr Kenneth Adelman, to the National Security Council. The extra funds would allow the agency to increase its staff from 154 to about 175.

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Guerrilla offensive halted

BY TIM COONE IN MANAGUA

THE NICARAGUAN Ministry of Defence claims to have halted the latest offensive by 1,200 Right-wing anti-Government guerrillas in the northern department of Nueva Segovia, some five kilometres from the Honduran frontier.

However, there are reports that the fighting is continuing. The Nicaraguan Government claims the Honduran army is maintaining artillery and mortar fire in support of the counter-revolutionary forces, and that Honduran troops are operating inside Nicaraguan ter-

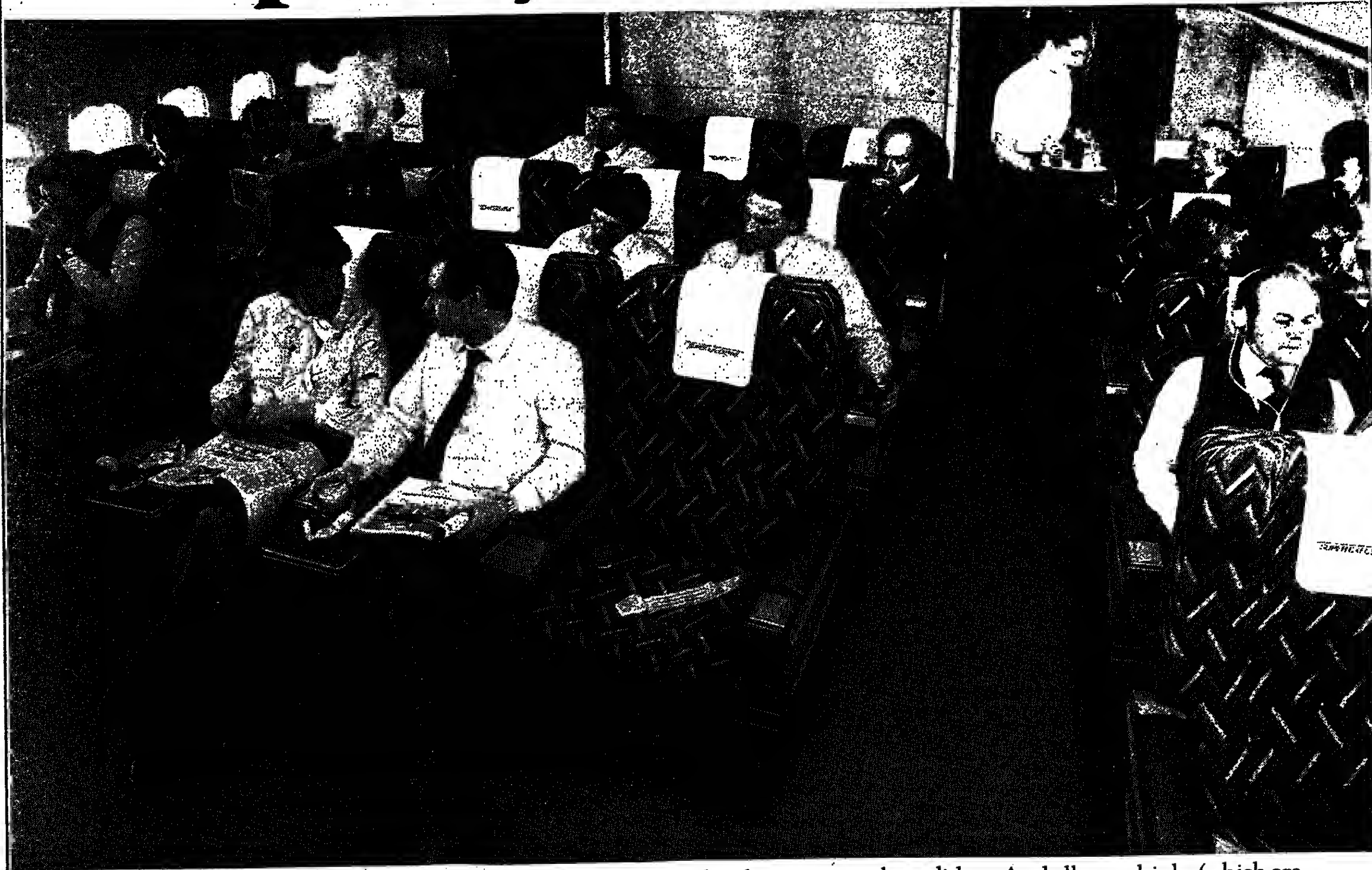
ritory, giving logistical support to the guerrillas. Unconfirmed reports say several Honduran soldiers have been killed inside Nicaragua.

A Western diplomatic source said yesterday that the apparent involvement of Honduran troops in the fighting and their entry into Nicaragua could be "very serious."

"Hot pursuit" raids into Honduran territory by Nicaraguan forces could trigger a possible military response by the U.S. in support of Honduras, he said.

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WORLD TRADE NEWS

First-quarter British exports to Nigeria drop by a third

BY QUENTIN PEEL, AFRICA EDITOR

BRITISH EXPORTS to Nigeria fell by a third in the first quarter of the year, and are currently running more than 40 per cent below the level of the same period of 1982, according to the latest British trade figures.

The decline is a result both of Nigerian efforts to reduce their imports to match a sharp drop in oil income, and the refusal of international banks to confirm letters of credit issued in Nigeria, because of the country's estimated \$5bn arrears in trade payments.

British exports, which normally account for around 20 per cent of Nigeria's imports, totalled \$26m in January, nearly \$22m in February, and recovered slightly to \$24m in March to give a quarterly figure of \$72m, compared with \$120m in the first quarter of 1982. In the last quarter of 1982, they were running at around \$100m a month.

The immediate cause of the drop was the introduction by Nigeria of compulsory import licences for some 250 different categories, including the whole range of industrial machinery, as well as raw materials and consumer goods. Licences started to be issued in February, resulting in the March recovery.

The figures give no indication of the level of actual payments. Traders and bankers maintain that the pipeline of Nigerian arrears has if anything lengthened in recent months, and will worsen further because of the continuing depressed level of Nigerian oil production.

The Nigerian government planned for a level of all foreign exchange payments of \$600m a month throughout 1983, based on oil production of 1m barrels a day at the former Opec price for Nigerian crude of \$35.50. Since then, the Nigerian price has been cut to \$30, and production in the first quarter was still far below 1m b/d.

In January, production averaged \$33,000 b/d. In February it fell to only 67,000 b/d, and in March it recovered to little more than 90,000 b/d, which would bring in no more than \$300m a month in foreign exchange earnings. In the same period, if all imports reflected the same trends as British trade, foreign exchange spending must have continued around \$800m a month.

Oil production is currently running a little higher than 1m b/d, but even at that level, Nigeria will face a monthly deficit of some \$200m in its foreign exchange balance.

Brazil decides to quit six-nation trade group

BY ANDREW WHITLEY IN RIO DE JANEIRO

BRAZIL HAS dealt a serious blow to the faltering cause of economic unity in Latin America by announcing its withdrawal from Aladi, the largest of the region's free trade associations.

A decision was announced over the weekend at a meeting in Montevideo of the six-nation grouping. Its remaining members are Mexico, Chile, Argentina, Uruguay and Paraguay. The Brazilian government said it would not be participating in an extension of the treaty which set up Aladi in 1980. In future, Brazil says it is to rely on bilateral trade ties, seen as being of more immediate benefit to its external balance of payments. Barter and semi-barter trade arrangements are being instituted with Mexico, Chile, Argentina, Uruguay and Paraguay.

Although these moves may help the country to reach its \$6bn trade surplus target this year, the cornerstone of its economic strategy, the limitations involved on free trade, are unlikely to please the International Monetary Fund.

Inter-regional trade in Latin America doubled during the 1970s compared with the previous decade. But, on average, it is still responsible for less than 20 per cent of the region's imports and exports.

UK agents get set for project competition

By Christian Tyler, World Trade Editor

THE CROWN AGENTS have largely completed a three-year programme to turn themselves into a slimmer and more internationally competitive manager of projects in developing countries.

The annual report, published yesterday, records that the Agents' marketing drive has produced a "dramatic increase" in this side of their work. Although more than half of the Agents' activities are still funded by client countries, the corporation last year was involved in projects financed by over 30 multilateral or bilateral aid schemes.

The Agents recorded a deficit of \$33,000 last year, on an operating surplus of \$1.24m compared with \$2.28m in 1981. Interest of \$1.28m was paid on capital debt—the value assigned to the Agents' assets when the organisation was reconstituted as a corporation in January, 1980.

Another \$2.23m was paid from temporary working capital to leave the debt at just over \$20m.

The Agents claim not to have suffered unduly from the debt crises in many of their client countries, and no big debt write-offs were recorded. But Sir Sidney Eburne, the chairman, warns that 1983 will be difficult. Nevertheless, a \$250,000 surplus was recorded for the first quarter of 1983—traditionally the best time of the year.

The Agents appear to have escaped the worst of the developing world's debt problems by imposing more stringent terms, and a requirement to deal only with governments or public sector bodies may also have helped.

In the last year they have stepped up their lobbying of financial institutions like the World Bank in order to secure supply and advisory contracts with recipient countries.

The corporation says that 70 per cent of its purchasing is still with UK suppliers, and it tries not to compete with British private sector consultants.

Frank Gray reports on the problems of advising the Bangladesh Power Development Board

A fuse thief can be an occupational hazard

Consultants at Work



WHEN CORPORATIONS are in trouble they often seek, or have thrust upon them, the counsel of a management consultancy. The end result is often a report calling for changes at all levels of the corporation.

But when Armitage Norton Consultants of the UK were asked to apply their expertise to a Third World problem, they found that what is remedial in the world of industrialised nations is quite different from the solutions needed in an underdeveloped country.

The company and Ewbank Preece, the engineering consultants with which it merged in 1980, recently agreed to provide management and technical advice to the Bangladesh Power Development Board in Dacca. The deal emerged as a result of Ewbank's connections in the region and with the British Overseas Development Agency, which has extensive ties with the Bangladesh Government and the Power Board.

Mr Chris Brooks, Armitage Norton managing director, who led the seven-member consulting team, said the assignment had proved one of the

most challenging of the group's overseas activities. These have included power plant consultancy in Jordan, Indonesia, Somalia and Tunisia. Closer to home, it is currently preparing a report on the Northern Ireland Electricity Board.

What he and his team found when they arrived in Dacca was a company still crippled by the physical damage sustained during the civil war more than a decade ago.

The board, with an installed capacity of 820,000 Mw of power, is still repairing power stations with shrapnel holes in them; some 40 per cent of gross energy output vanishes and collection of revenue from billings is running about 10 per cent behind actual billings of about \$60m per year.

Pilferage of fuses from electrical installations and lubricating oil from transformers is widespread. Many Bangladeshis find that the alloy used in fuses can be converted into useful cooking utensils, and lubricating oil finds its way into household use, even for cooking.

Solving these problems is complicated further by Bangladesh's soaring population—now 90m compared with 75m ten

advise on how to bring the wastage of power and the Board's billing mechanism under control and to examine the Dacca electricity supply network. In practice, this meant installing the concept of forward planning and preventive maintenance of the Board's facilities and moving away from crisis management and breakdown maintenance.

Armitage Norton immediately discovered that local realities precluded drastic solutions. A reduction of the work force of 21,000 was not possible in a labour-intensive country where jobs are precious. The caste system remains a strong feature of management-worker relations.

Additionally, much of the 40 per cent power loss takes place in crowded cities where whole neighbourhoods illegally "hook on" to overhead power lines. Policing this would have caused considerable social disruption.

"We quickly recognised that we would have to work with the existing resources. Our objective, after all, was simply to eradicate the worst of the faults," Mr Brooks said.

Establishing an atmosphere

of trust with management and clerical staff was the first priority and the company set out to involve staff in evaluating their work through preparing their own job descriptions. "There were no job descriptions before, and it forced the employees to consider how they saw their responsibilities," Mr Brooks said.

Refinement of those early draft job descriptions is now leading to a much more subtle redeployment of work and engineering a greater sense of employee responsibility, both at office level and in the field. The company also realised it was important to get the employees to use new hardware, such as computers. The use of computers has sharpened awareness of the need for correct billing, for example. Many bills were found to be too high, others too low, countless users were not getting bills at all, and there were delays in payments.

After six months, Armitage Norton is keeping a small staff on site to monitor progress. The group feels that there may be several years yet of commuting between London and Dacca.

China considers investment in Australian iron ore

BY MARK BAKER IN PEKING

CHINA'S Baoshan steelworks, already a planning disaster, is about to add a new dimension to Peking's economic policy. This huge plant, whose costs are thought to have overshot their original target by \$10bn, is the main reason why the Chinese Government is now planning its first industrial investments abroad.

When both its phases are completed late this decade, Baoshan will require 9.8m tonnes of high-grade iron ore a year. Because most of China's own ore is either too poor in quality or too inaccessible, the Government is seriously considering direct investment in Australian iron ore mines.

Senior economic officials have just returned from a visit to Australia with Zhao Ziyang, the Premier, during which they discussed investment possibilities with Government and industry officials. China wants to buy a substantial shareholding in an existing iron ore mining company, or establish a joint venture in a new mine to secure long-term supplies of high-grade ore.

According to the Chinese, three big Australian mining companies—BHP, Broken Hill Proprietary and Mount Isa Mines—have made preliminary proposals for joint ventures and several other companies have shown interest. But it seems that the Australians' real interest will be in negotiating contracts to shift some of their enormous ore stockpiles, rather than start new mines in the near future.

It seems fantastic that China, which already produces about 120m tonnes of iron ore a year, should go to the other side of the world to buy into a mine to secure the supply of 9.8m tonnes of ore a year.

This is just one of the reasons Peking wants a secure supply of high-grade ore for its controversial Baoshan steelworks.

Why Baoshan is now regarded as a white elephant. It was conceived as the centrepiece of an ambitious modernisation plan, most of which has now been shelved or modified. Planning time was cut, serious problems with the site emerged only after construction had begun, and the second stage was postponed indefinitely.

The first stage is now 80 per cent completed and, officially, due to open in September 1985—three years behind schedule. Late last month, China's State Council announced that the planned second stage would be revived after the first was completed. In a rare admission, China's leader announced that the decision had followed "painstaking deliberation."

The original estimate of the cost of the first stage was \$6.4bn. Site officials claim, with straight faces, that the costs have not risen, but it is unofficially estimated that the cost of both stages—the second being similar in scope—will now be in excess of \$23bn. This is after consideration of the cost of the additional port, infrastructure and the drain of maintaining a 10,000-strong workforce on the project.

It is believed that China has begun preliminary negotiations with Japan on a second loan package to finance the second stage, and that original contracts are likely to be revived. But the big unknown factor is the cost of the supply of iron ore for Baoshan. If, as appears increasingly possible, it means buying into an Australian mine to secure high-grade ore shipping it a few thousand miles to a specially-built port and then transshipping it up the Yangtze, the cost could eventually make Baoshan's previous planning miscalculations appear modest.

COMPANY NOTICES

London American Energy N.V.

Notice to Shareholders

A dividend of \$50 per share and a distribution of \$150 per share (by way of capital repayment) were approved by shareholders at the Annual General Meeting of the Company on 3rd May 1983 and are payable on 27th May 1983.

Payment on registered shares will be made in dollars to or to the order of the holders of record on 17th May 1983.

Payment on bearer shares will be made in dollars by cheque or by transfer to an account maintained by the payee with a bank in New York City against presentation of coupon number three for the distribution and coupon number four for the dividend at the offices of J. Henry Schroder Wagg & Co. Limited, 120 Cheapside, London EC2V 6DS, or J. Henry Schroder Bank & Trust Company, One State Street, New York 10004, or Banque Generale du Luxembourg S.A., 14 Rue Aldringen, Luxembourg.

London American Energy N.V.
5th May 1983

US Dollars 7,500,000 Bearer Depositary Receipts

representing undivided interests in a Floating Rate Deposit due 1983-85 with

SOCIEDAD FINANCIERA DE CREDITO SOCIO-CREDITO C.A.

US\$5,000,000 Bearer Depositary Receipts remaining representing undivided interests in a Floating Rate Deposit due 1983-85 with Sociedad Financiera de Credito Socio-Credito C.A., evidenced by consecutive six month Certificates of Deposit, subsequent to redemption of principal Coupon No 1 and 5 on 5th May, 1983.

In accordance with the provisions of the Bearer Depositary Receipts, notice is hereby given that the rate of interest for the period from 5th May, 1983 to 7th November, 1983 has been fixed at 9.5025 per cent per annum. On the 7th November, 1983 interest of US\$ 1,976.25 per Bearer Depositary Receipt will be due against interest Coupon No. 6.

Dated 3rd May, 1983
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Agent Bank

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The Bonds are to be repaid by 10 attached on and after June 1st, 1983.

Amount outstanding: U.S. \$1,250,000.

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4623 to 4613 incl. 4,637 to 4,662 incl.

4663 to 4653 incl. 4,677 to 4,702 incl.

4702 to 4692 incl. 4,717 to 4,742 incl.

4742 to 4732 incl. 4,757 to 4,782 incl.

4782 to 4772 incl. 4,797 to 4,822 incl.

4822 to 4812 incl. 4,837 to 4,862 incl.

4862 to 4852 incl. 4,877 to 4,902 incl.

4902 to 4892 incl. 4,917 to 4,942 incl.

4942 to 4932 incl. 4,957 to 4,982 incl.

4982 to 4972 incl. 4,997 to 5,022 incl.

5022 to 5012 incl. 5,037 to 5,062 incl.

5062 to 5052 incl. 5,077 to 5,102 incl.

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5142 to 5132 incl. 5,157 to 5,182 incl.

5182 to 5172 incl. 5,197 to 5,222 incl.

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Hoechst



NOTICE IS HEREBY GIVEN THAT

The Annual General Meeting
will be held at 10 a.m.,
on Tuesday, 14th June 1983,
at the Jahrhunderthalle in Frankfurt am Main-Höchst, Pfaffenwiese.

Agenda

1. Presentation of the Annual Report and Accounts of Hoechst Aktiengesellschaft for 1982, with the Report of the Supervisory Board, and the Consolidated Report and Accounts for 1982.
2. Allocation of the profit available for dividend. It is proposed to pay a dividend of DM 5.50 per share of DM 50.—nominal for the financial year 1982.
3. Ratification of the actions of the Board of Management for 1982.
4. Ratification of the actions of the Supervisory Board for 1982.
5. Election of the Supervisory Board.
6. Authorization of the Board of Management to issue loan stocks carrying rights of subscription for shares of Hoechst AG and resolution concerning a conditional increase of the share capital by DM 200 million.
7. Election of auditors for the financial year 1983.

The full agenda, including the proposed resolutions, is contained in the Bundesanzeiger no. 84 of 4th May, 1983.

Shareholders wishing to be present and to vote at the Meeting must comply with Article 14 of the Articles of Association and deposit their share certificates during usual business hours by Thursday, 9th June 1983, at the latest until after the Meeting, at one of the depositaries listed in the Bundesanzeiger no. 84 of 4th May 1983, or, in the United Kingdom, at the offices of

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Frankfurt am Main, May 1983

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BANK OF AMERICA 

UK NEWS

British Airways back in profit, but privatisation 'long way off'

BY LYNTON McLAIR

BRITISH AIRWAYS (BA) made a profit of £72m after tax, interest and exchange losses last year, but is a "long way" from the £250m pre-tax profit needed before the state-owned airline could be privatised, Sir John King, chairman, said yesterday after provisional results for 1982-83.

The results are a marked turnaround on the record loss of £544m for the previous financial year. Then, BA included £426m for voluntary redundancies and increased depreciation of its aircraft fleet.

The airline is still technically bankrupt. At the end of March 1983, its liabilities exceeded its assets by £184.7m. This compares with an excess of liabilities over assets of £258.7m in 1981-82 when Ernst and Whinney, the airline's auditors, prepared the accounts on a "going concern basis." This was after assurances from the Government that it would ensure the availability of adequate finances to meet BA's obligations.

MPs on the all-party House of Commons select committee on industry and trade are to examine the affairs of the state-owned airline shortly. BA issued its preliminary, unaudited results yesterday, just over a month after the end of the financial year. "In view of this forthcoming examination," the airline

said. Last year the annual results were issued in October.

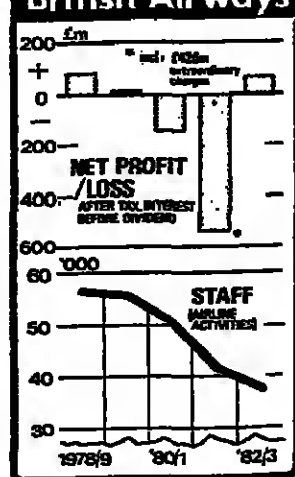
Sir John attributed the success to the generation of more revenue despite a fall in passenger volume, to a reduction in airline costs through a further drop in staff numbers and to the "hard work and efforts on the part of the employees and the co-operation of their union representatives."

Revenue for the year was £2,497m compared with £2,241m in 1981-82. Passenger volume was 5 per cent down to 15m passengers, but more of these paid the higher-yield Club Class fares, according to Mr Colin Marshall, the chief executive.

The airline also benefited from the sale of International Aeradio, a 99 per cent-owned subsidiary, to Standard Telephones and Cables for £60m in cash. The profit from this sale was included in the extraordinary credit of £27m, which helped boost the airline's profits for the year. BA also sold six TriStar aircraft to the Ministry of Defence.

In addition, the airline was helped by its decision not to accept all the applications for voluntary redundancy. The airline made a provision of £98m in the 1981-82 accounts for redundancies in 1982-83. This sum was designed to pay for redundancies to bring total airline

British Airways



staff numbers down to 35,000, Sir John's personal target, by the end of March 1983.

Only £80m of this provision was taken up in spite of a surplus of volunteers wanting to take money to leave the airline. Sir John missed his target for redundancies and the airline ended the year with 37,500 staff.

Lex, Page 16, details of results, Page 21

Post Office predicts 41% rise in profits

By Guy de Jonquieres

THE POST Office said yesterday that it expected to report a 41 per cent rise in profits for its last financial year and that it planned no further increase in mail prices in the immediate future.

Mr Ron Dearing, Post Office chairman, told the Commons Select Committee on Industry and Trade that estimated profit for the year to March 31 was £136m. That compares with £96.2m the previous year, four times higher than the year before.

The profit on posts was expected to be £120m (£91m), well up on the government's target of £73m. The National Girobank profit was expected to double to £18m (£9.2m), while a much-reduced loss of £300,000 (£3.5m loss) was forecast for Postal Orders.

The profit figures, which will not be published officially until July, follow an increase in the price of a first-class stamp by 1/4p to 18p last month. Mr Dearing said that the increase was the "minimum amount" needed, and that he had no plans for any further rises.

Marconi workers accept pay rises linked to orders

BY JOHN LLOYD AND DAVID GOODHART

A GEC-MARCONI company in Chelmsford, Essex, has just clinched a radically new type of pay deal with its manual workers, under which their rises in the present year to next April depend on output keeping up with an order book of at least £100m for the year.

The 1,200 manual workers at the plant, part of Marconi Communications, accepted the deal - which does not include any rise in basic or other pay rates - last week after a three-week strike.

The management is now negotiating with the 1,200 white collar workers. The management's insistence that all pay increases, including those of managers, are linked to output followed a year in which the order shortfall was about 20 per cent.

The company had budgeted for orders of £137m, but achieved only £102m. Under the scheme, an output target related to annual orders is set every month, which, if achieved, triggers an increase in bonus. The bonus rises the more the output target is exceeded, but is reduced or not paid at all if the target is not attained.

The company said yesterday it expected bonuses to run at between £10 and £35 a month - but stressed that they could be nil if orders fell.

Mr Ronald Davies, district secretary of the Amalgamated Union of Engineering Workers - which organises the manual workers - said he had recommended acceptance of the deal "reluctantly."

He said: "I was particularly reluctant in view of the fact that the majority of other GEC-Marconi plants have received pay offers of some kind."

Marconi Communications employs some 9,000 workers on sites at Chelmsford and elsewhere, while Marconi GEC's capital electronics group, employs more than 30,000 up and down the country.

The company said it believed the output-related bonus system was unique.

GEC, which employs about 160,000 workers in the UK, has traditionally stressed the independence of its companies in wage bargaining. However, many of its companies have paid the engineering industry average of about 5 per cent.

Howe turns down pleas to back world economy reflation

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

SIR GEOFFREY HOWE, Chancellor of the Exchequer, yesterday rejected pleas from industry and trade union leaders that he should back even a limited programme of concerted reflation for the world economy.

At a meeting of the National Economic Development Council, Sir Geoffrey identified this issue as the main disagreement between the Government and representatives of both sides of industry.

The Confederation of British Industry (CBI) has suggested that leaders of the main industrial countries should aim for an annual output growth of between 3 and 5 per cent, with some limited relaxation of financial policies where necessary.

The CBI was allied yesterday with the Trades Union Congress (TUC), which is also pressing for a world reflation programme. The TUC achieved broad agreement with the CBI by omitting to mention the scale of the reflation it favoured.

On the basis of the TUC's proposals for the UK economy, however, CBI leaders suspect the unions would like world reflation to be



Sir Geoffrey Howe

about three times as much as the CBI is proposing.

Sir Geoffrey repeated that to achieve concerted economic growth in the leading economies, governments should control their budget deficits rather than promote the growth of nominal output with increased spending.

Lord Richardson, the Governor of the Bank of England, supported Sir Geoffrey's view that the best way to reduce interest rates was to reduce inflation.

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Record profits at a house in the City

By John Makinson in London

GERRARD & NATIONAL, the leading London discount house, has reported profits for its financial year to April equivalent to more than £200,000 (£316,000) per employee.

The discount houses, an elite band of City of London institutions which have a very close relationship with the Bank of England, have enjoyed one of the most successful years in their long history.

Gerrard's disclosed earnings, at £14.2m (£22.4m) are the highest recorded by one house in a single year.

The discount houses act as intermediaries between the Bank of England and the London money markets. The Bank uses the discount market to regulate the amount of money in the system by buying and selling short-term financial instruments.

The houses, although small institutions, carry holdings of commercial bills worth several billion pounds and make very high profits when interest rates fall and the capital value of the bills increases.

They also make money on their large gilt-edged (government stock) portfolios when interest rates are falling.

Last year, the houses benefited from a happy coincidence of almost consistently declining interest rates and high volume of money market business.

Gerrard's actual earnings were almost certainly several million pounds higher than the reported figure, since discount houses regularly tuck away a portion of their earnings in hidden reserves.

In its latest year, Gerrard has comfortably outstripped its arch rival, Union Discount, which has published profits of £11.4m for the year to December.

Between them, the two houses account for roughly 60 per cent of all discount market business. Mr Roger Gibbs, chairman of Gerrard, comments, with some understatement, in the annual report that "the level of profits achieved over the last 12 months should be considered somewhat exceptional."

Discount house earnings are inherently volatile. In the previous year, Gerrard disclosed earnings of £4.3m and as recently as 1979 it declared a loss.

Lex, Page 16

Home loans 'miscalculation' by banks

By Michael Cassell

BANKS came under attack yesterday from Mr Alan Cumming, retiring chairman of the Building Societies Association, who accused them of "disrupting" the residential mortgage market.

Mr Cumming told the association's annual conference in Bournemouth that, in reaching lending targets much more quickly than expected, the banks had miscalculated the mortgage market. "The sharp increase in their lending, and equally sharp reduction, have been disruptive to the housing market, to building societies and also, one suspects, to the banks themselves."

"Certainly the presence of banks in the mortgage market is welcome, but they must be prepared to be consistent lenders. Building societies cannot be expected to make up any shortfall in the supply of mortgage funds caused by marked variations in the level of bank lending."

Pay rises remain in 5%-8% bracket

PAY SETTLEMENTS over the first four months of this year have remained in the 5-8 per cent range - even though inflation has come down sharply and at present stands at less than 4 per cent.

The latest pay chart from Incomes Data Services (IDS), the independent pay monitoring group, shows settlements from January to April heavily biased in this median range - with a few at 9 and 10 per cent.

This pattern, is similar to the spread of settlements over the past year. Double figure settlements remain a rarity, but so do very low settlements. The shift downwards which both the Government and the Confederation of British Industry have repeatedly called for has been marginal.

IDS says: "The explanation for this lies in the large number of companies which negotiated increases of 5, 6 and 7 per cent through 1981 and reported settlements at that level in 1982."

"Throughout the period when the economy was 'bouncing along the bottom,' basic pay increases were lower than inflation. But when inflation fell towards 5 per cent, settlements continued to be reached within the same general spread."

Reserves up \$319m

THE UK official reserves rose by \$319m last month as the pound recovered strongly on the foreign exchange markets, allowing the exchange rate to recover some of the losses incurred during the smoothing operations undertaken while the pound was falling steeply at the end of 1982.

The largest component in the April increase, however, was a \$145m quarterly revaluation of the reserves under the European Currency Unit swap arrangement with Common Market countries. When this is deducted, along with a net borrowing of \$5m under the exchange cover scheme, the underlying increase in the reserves emerges as \$169m.

The reserves, consisting of gold, convertible currencies and special drawing rights, were \$17.7bn at the end of the month, worth approximately £11.3bn at the end-month exchange rate of \$1.562 to the pound.

Battery works open

YUASA BATTERY (UK), one of the latest Japanese manufacturing ventures in Britain, will be officially opened in Ebbw Vale, South Wales, today by Welsh Secretary Mr Nicholas Edwards.

The company has invested around £2m in the factory to produce 60,000 sealed lead acid batteries a month for the European market.

Euro-plans brew

BRITISH brewers will not be able to compel their 35,000 public house tenants to buy their products, other than beer, if proposals put forward by the European Commission are adopted.

The decision by the Commission on the future of "tied" public houses would not require parliamentary approval either from the European or the British Parliaments.

Belgrano inquiry

MORE THAN 150 Labour MPs have called for a special inquiry into the Government's decision to order the sinking of the Argentinean cruiser General Belgrano a year ago in the Falklands war.

U.S. courts should hear Laker case, judge rules

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THE LIQUIDATOR of Laker Airways has defeated an attempt to block his claim in the U.S. for damages of \$1.7bn against British Airways, British Caledonian and other former competitors of Laker. He alleges conspiracy in violation of anti-trust laws.

In a U.S. district court in Washington yesterday Judge Harold Greene refused to transfer the case to the English court.

In a ruling that will do nothing to improve relations between the courts of the two countries, already strained by the jurisdiction problems posed by the Laker litigation, Judge Greene said the airlines were trying to take advantage of the UK's more lenient laws.

Secure in the knowledge that no liability attached to their activities under English law, the airlines were seeking to have the matter decided in England rather than the U.S., he said.

To relegate a plaintiff to the courts of a nation that did not recognise anti-trust principles would be to defeat a U.S. congressional direction by means of a wholly inappropriate procedural device. That,

he said, "is an action which the court cannot and will not take."

He rejected the airlines' argument that it would be more convenient to have the case tried in the UK. European carriers flew to the U.S. and maintained extensive business establishments there, he said, adding that, if there had been a conspiracy against Laker, its hub had been in the U.S.

The liquidator, Mr Christopher Morris, of Touche Ross, has sued British Airways, British Caledonian, Pan American, Trans World, Lufthansa, Swissair, Sabena, KLM and two McDonnell Douglas companies.

He alleges that, in violation of U.S. anti-trust laws, they conspired to drive Laker out of business because of the threat posed by Laker's low-cost Skytrain service to the U.S.

The two UK airlines, Lufthansa and Swissair, all of which deny responsibility for Laker's collapse last year, have started English legal proceedings, claiming that any action against them should be tried in England, and nowhere else.

One particular worry for them is the prospect of triple damages be-

ing awarded against them if Laker were to win in the U.S.

The Commercial Court in London is shortly to give judgment on a plea by the two UK airlines for an order stopping the liquidator from interfering with their English proceedings.

Last month Mr Justice Parker deferred his judgment, partly because he wanted to see what Judge Greene would say on the jurisdiction issue.

Tomorrow, counsel for the Attorney General is due to give the court the Government's views on the public policy issues raised.

Mr Justice Parker refused to continue, pending his judgment, a temporary order stopping the liquidator from taking further steps in the U.S. action.

That order was, however, restored on appeal by the Master of the Rolls, Sir John Donaldson. He said that if the liquidator took any further steps in the meantime being made which could increase the difficulties that had arisen through the courts of both countries being concerned with the Laker litigation.

UNIONS PLAN ACTION AGAINST REDUNDANCIES

Shipyard sit-ins threatened

BY DAVID GOODHART, LABOUR STAFF

UNIONS in British Shipbuilders (BS) yesterday threatened nationally co-ordinated shipyard occupations if BS presses ahead with compulsory redundancies.

A delegate conference in Tyne-mouth gave the unions' shipbuilding negotiating committee authority to organise occupations in 22 shipyards and seven engineering works if further meetings cannot find a way round the proposed 8,000-9,000 redundancies.

Mr Maurice Phelps, BS board member for industrial relations, said he was disappointed by the decision, but added that compulsory redundancies could not be ruled out.

The seriousness of the union threat could be tested in the next few weeks when BS is expected to start the latest programme of redundancies at the Henry Robb yard in Scotland - where 474 redundancies are sought - and Austin and Pickersgill on the Wear, in north-east England, where 780 jobs are threatened.

Mr Phelps said new orders could now only minimally reduce the planned redundancies over the next year in the merchant yards, but he was more hopeful of reduced redun-

dancies in the offshore and warship yards.

But he warned that any occupations would "seriously jeopardise" BS's negotiations with the Government for emergency financial aid.

He added: "We cannot delay the job cuts for much longer, but we can make considerable inroads with voluntary redundancies."

Average redundancy payments for a man with eight years' service stands at £5,500, although some long serving workers can qualify for up to £15,000.

Union leaders believe there is little opportunity for further voluntary cutbacks (after the last round of 2,000 voluntary redundancies completed in March) and that occu-

pations would receive widespread support.

Mr Jim Murray, chairman of the unions' committee, said: "We are not seeking confrontation, but action could come fairly soon. There is an angry mood." He would not be drawn on whether the occupations would be taken one-day actions or longer-term sit-ins on the model of the Upper Clyde work-in of 1971.

Mr Maurice Reid, national officer of the General Municipal and Boilermakers' Union, said: "The occupations will be disciplined and organised. We have sent our delegates back with instructions to start the preparations for what we believe is inevitable."

With the BS order books so depressed, conventional strike action and overtime bans have been ruled out as pointless.

The warship yards have not escaped unscathed from the redundancy programme, but their future is more secure than that of the merchant yards and their loyalty to long-term national action must be doubtful.

If occupations do go ahead they are almost certain to be concentrated in those yards bearing the brunt of the latest redundancies.

Conoco discovers 'encouraging' gas field in North Sea

BY RAY DAFTER, ENERGY EDITOR

CONOCO (UK) has made an encouraging gas discovery in the southern sector of the North Sea. With its partners, the company plans to drill more wells on the unnamed field about 45 miles north-east of Great Yarmouth.

The discovery well was drilled immediately south-west of Conoco's Viking field. The well, drilled to a depth of 8,143 ft, tested two reservoir zones at a combined flow rate of 35.35m cubic feet a day.

The discovery, on block 49/21, is Conoco's third gas find in the area in the past 12 months. Conoco and other UK operators have stepped up their gas exploration programmes after the British Gas Corporation's decision to pay much higher prices for new supplies.

The corporation is expected to meet the projected demand in the late 1980s and 1990s.

During the coming months several consortia are expected to announce plans for exploiting gas discoveries in the southern sector of the North Sea. These plans could

involve investment totalling hundreds of millions of pounds.

Conoco has already announced that it plans to spend some £400m on North Sea oil and gas exploration and development this year.

Its partners in the new 49/21 discovery are British (57.5 per cent), Atlantic Richfield (12.5 per cent), Marathon (12.5 per cent), and Cities Service (12.5 per cent). Conoco, the block's operator, holds a 25 per cent interest.

UK oil production rose to 2.25m barrels a day in the first quarter of 1983, up 17.5 per cent on the corresponding period of last year, according to provisional statistics issued by the Energy Department.

At the same time use of petroleum products is reckoned to have fallen by 0.7 per cent to 1.54m b/d, creating a record surplus.

Overall, consumption of fuel in the UK is calculated to have dropped by 2 per cent, compared with the January-March period of 1982, to 90.5m tonnes of coal equivalent, while total output of indigenous primary fuels rose by 8.7 per cent to 185.8m tonnes.

Humbly Grove start planned next year

BY RICHARD JOHNS

CARLESS, Capel and Leonard is drawing up proposals for commercial development of its onshore oil discovery at Humbly Grove, Hampshire, with the intention of starting production next year.

An application to start commercial production for what promises to become Britain's second-largest field after Wytch Farm, Dorset, should be submitted to the Department of Energy in June, according to company chairman Mr John Leonard. He declined to predict the likely rate of output.

Carless is the operator for a group comprising also Cambrian Exploration, Candel Petroleum, Hudson Oil, Maripex Petroleum and St Joe Petroleum.

The company is also about to start testing its discovery at Horn-dean 20 miles away on the Hampshire-Sussex border to find out the sustainable rate of output from it and also to develop its programme of appraisal wells.

Commenting on a report by stockbrokers Fielding, Newson-Smith, Mr Leonard also confirmed that Carless had identified no less than 50 structures on tracts of land in which it has a licence interest. The company is a participant in 35

blocks, all but four of them in southern England where prospects are considered best.

Meanwhile, the successful bid by the "Dorset Group", headed by Tricentral, for the British Gas Corporation's 50 per cent share of the Wytch Farm oil field values the oil at \$7.50 per barrel, according to Fielding, Newson-Smith.

They do not give the detailed assumptions on which the calculation is made but it is understood to be based on the expectation of a "reasonable" rate of production of about 25,000 barrels a day being achieved.

The Dorset Group's offer currently being negotiated in line with the instruction given recently by Mr Nigel Lawson, Secretary of State, is a complex one involving two or three payments.

The first tranche to be paid on conclusion of an agreement would be in the £80m-£100m range with a similar sum becoming liable when output has been increased to 20,000 b/d compared with 4,000 b/d at present. Only if the maximum rate of 60,000 b/d thought possible by British Gas were to be reached would the full amount offered, believed to be in excess of £250m, be transferred to British Gas.

Hunt company assets may face tax claims

BY CLIVE WOLMAN

MR KEITH HUNT, investment manager of a Warwick company who disappeared three weeks ago and whose chief companies face liquidation, engaged in systematic tax evasion through the payments of discretionary bonuses to staff, it has emerged.

Serious doubts have also been raised about the effectiveness of the tax avoidance scheme Mr Hunt organised to obtain tax-free profits for himself and his wealthiest and most favoured clients.

Mr Hunt's 2,000 investors, who placed with him an estimated £13m, may now find that the liquidated companies' assets remaining for them will be greatly reduced by the prior claims of the tax authorities stretching back over three years.

The assets of the companies that have so far been traced have been provisionally valued at £7m, including £1.5m in buildings and £1m in paintings, it was learned yesterday.

Income tax was deducted at source on the basic salaries Mr Hunt paid to his 120 staff as required through the pay-as-you-earn (PAYE) system. But Mr Hunt also paid out bonuses to a large number of staff, the size and frequency of which he alone determined, using no specified criteria. In some cases these bonuses accounted for a quarter of total annual pay.

No PAYE deductions were made on these salaries, and they were not recorded on any pay slips. Sometimes the money was paid out directly, but on other occasions it was paid into an investment fund called the managed betting account. The advantages this fund had over the managed speculative account, towards which most clients were directed, was that no tax was payable on the profits, which Mr Hunt claimed were averaging an annual 88 per cent.

Mr Hunt claimed that the fund, whose value was about £4.5m, achieved this tax-favoured status by his using the money to bet on price movements in futures markets rather than to open positions in the futures markets themselves.

He said he had been using betting mechanism to avoid tax since he began trading for clients in 1978. But he left few or no betting slips in his offices and refused to disclose either to staff or to most clients which bookmakers he used.

The Inland Revenue has confirmed that the profits on dealings in futures markets are normally treated as investment income for tax purposes unless a betting mechanism is shown to have been used.

Wave power study

BY RAY DAFTER, ENERGY EDITOR

A BRITISH consortium is to study the commercial possibilities of generating electricity from wave power off Lewis in the Outer Hebrides.

The group, led by Glasgow consulting engineers Roxburgh and Partners, hopes to build a £12m prototype power station with a rated annual output of 1 Megawatt.

The group will start with a £75,000 commercial and technical study, embracing the possibility of installing a power station off Lewis as well as prospects for exporting such machines. One third of the funds will be provided by the Department of Industry under its support-for-innovation scheme.

A second stage, costing £500,000, involves design and detailed market studies. The Department has already approved in principle a £200,000 grant.

Mr Graham Roxburgh, senior partner in Roxburgh and Partners, hoped construction could begin on the offshore power plant in about two years.

The concept is based on the "Breakwater" design of the National Engineering Laboratory, one of the consortium members. Nine organisations are involved, including the North of Scotland Hydro Electric Board, merchant banks and leading industrial concerns.

The proposed pilot structure would be about 60 metres long, 24 metres wide and 28 metres high. It would stand on the seabed in shallow water, using turbo-generators to convert varying air pressure into electricity. Oscillating air pressure would result from the motion of waves harnessed by the power station.

COMMUNICATIONS IN BUSINESS AND SOCIETY

Mitsubishi Bank—A growing need for electronic engineers

By Geoffrey Murray

The day has long gone when a presentable appearance and an ability to count are sufficient to gain employment at the local bank. Today, banks have diversified so much that they need to recruit or train themselves a wide range of specialists to handle ever-expanding, complex financial services on a global basis. Now high technology promises a fresh banking revolution with a matching demand for an entirely new breed of specialists. Mitsubishi Bank, for example, annually hires college and university engineering graduates in order to promote its long-term goal of advanced electronic banking and sophisticated international communications systems. The growing need for such experts is highlighted by Hajime Yamada.

Murray: As the Japanese economy becomes more sophisticated, the role of banks seems to be changing. What is your vision of the future position of banks as a service industry?

Yamada: Japanese manufacturers are pushing ahead aggressively to modernize their facilities and improve productivity in a highly competitive world through the introduction of advanced technology. I think the steep fall in prices of top-grade computers and office automation devices, together with the liberalization of commercial use of telephone lines, will revolutionize accounting procedures and the general financial activities of corporations, with increased efficiency in all aspects from placement of orders, delivery of products through to settlement of accounts. Banks obviously are going to play a vital role in this. Automated account settlement through telephone lines linking manufacturers and retailers with bank computers is rapidly expanding. It seems certain this new set-up will generate drastic change in the course of cash flow and the concentration of funds. There will be intensified competition among banks to conclude service contracts with corporate clients. The key to success will be the quality of data-processing and settlement services being offered. At Mitsubishi Bank, we are developing a very sophisticated system called CMS, which can smoothly process all aspects of accounting and financing, the methods of which vary widely between different companies. There has also been rapid progress in automated banking for individual customers. Automated teller machines (ATM) are now installed in many branches, enabling the public to remit money to deposit accounts opened with any branch of any bank, for example. With the development of more sophisticated optical and digital devices, there seems endless scope for more innovations, especially in the area of "home banking" linking individual households to the bank via computer. One recent innovation in this regard, by the way, is a special telephone service using voice recognition technology. A customer can telephone his branch and ask the computer for details about his account which the machine supplies through a synthesized voice. As a further step towards home banking, we are now working on development of a videotex service.

Murray: The borderlines between the various types of financial institutions in Japan are becoming blurred and there is now some duplication of effort which involves intense competition for customers. Mitsubishi, I know, sells gold, government bonds and offers management consultancy services. The securities companies are offering types of "bank" accounts, and the consumer credit industry is growing, with finance companies offering personal loans, credit cards and on-line systems like the banks. How do you cope with this trend?



Hajime Yamada
President

Yamada: I agree the competition has been getting keener in the consumer credit sector, especially with the entry of department stores, supermarkets and small financing companies. But we believe there is room for everyone to achieve growth. The outstanding balance of consumer credit, has been increasing around 20 per cent annually for the past few years. We have been expanding housing and personal loans at a lively pace. There has been particularly rapid growth of the automatic card loan service, whereby consumers can easily borrow money using their ATM card. Through an affiliate, Diamond Credit Co. Ltd., we have been promoting the all-purpose card business. The government guidelines on this type of business are expected to be relaxed soon, and we anticipate the bank will be able to issue its own cards then. I think that with the huge amount of funds at our disposal we can meet the challenge from securities companies, consumer finance companies and the post office in this field.

Better promotion for local staff

Murray: Japan is now developing as a major world financial market and Japanese banks are becoming extremely active overseas. In view of this, what is your policy about hiring non-Japanese staff, especially for executive posts?

Yamada: Locally-recruited staff hold important executive posts in our wholly-owned California and Brazilian subsidiaries and at some other offices engaged in local retail banking. Other overseas branches and representative offices started business to help Japanese corporate clients enter overseas markets or expand import-export trade, and this fact has limited local executive recruitment. But in recent years, business with non-Japanese corporations has become an increasingly important part of our overseas operations while the pace of growth in transactions with Japanese companies has been slowing down relatively. This has led to more localization of our overseas branch operations, using local staff in very responsible management posts. Their strength is an intimate knowledge of local business customs, government regulations and tax structure, as well as easy access to local clients without any language barrier.

Murray: Are there any problems, however, in integrating such people into the overall Mitsubishi corporate structure?

Yamada: Yes, there are several problems we need to tackle. First, it is not easy for local staff to maintain a good level of communication with the Tokyo management. If he obtains a senior post, for example, he will find it difficult to work within the traditional Japanese business system of "Ringi," involving obtaining a consensus and approval of all executives by circulating a written draft proposal.

The other major problem is the so-called Japanese style of management. Our seniority system of promotions and salaries is not suited to the recruitment of able and experienced specialists abroad. An even more basic barrier is the restrictions imposed by the Japanese Government on foreigners working in Japan. So, it is very difficult for us to arrange personnel interchanges between our overseas branches and subsidiaries and the head office. Under present conditions, therefore, local staff working in our overseas branches may not be able to obtain good promotion to executive level within the Japanese banking system. This makes it much more difficult for Japanese companies

to recruit outstanding men and women in the local community. Nevertheless, we fully intend to promote further localization overseas and find ways to promote promising people for long-term employment stability.

Growth prospects internationally

Murray: Regarding your overseas operations, could you give a basic outline of your future strategy in expanding international banking services? What are the most significant sectors?

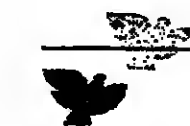
Yamada: The most significant current development is undoubtedly offshore securities underwriting. Our wholly-owned subsidiaries in Brussels, Zurich and Hong Kong have rapidly expanded their capability to underwrite and distribute foreign currency-denominated government and corporate bonds. We have also been expanding offshore medium and long-term lending either directly or through multinational banking consortia. We were the first bank to organize a computerized interbank money transfer system in the domestic market. Through the experience gained we now plan a similar international network of electronic fund-transfer in view of the increasing use of the Japanese Yen as an international settlement currency. We now have 24 branches and representative offices (it will soon be 25 with the opening of an office in Italy) and six subsidiaries in major foreign financial markets. The emphasis, however, is gradually changing from mere geographical coverage to functional strengthening. This means that new branches or subsidiaries will be established to perform specific business functions even in cities where we are already represented.

Murray: How about the future, particularly in areas that I could describe as "non-banking"?

Yamada: I see the international leasing of machines, ships and aircraft as an area with particularly good growth possibilities. We are already developing such business in neighboring countries through an affiliate in Hong Kong, Diamond Lease, and a new leasing venture will be established soon in Indonesia. There is also a growing role for banks in developing energy and natural resources. We would like to help promote projects for securing long-term stable supply of energy, for example, through involvement in the initial feasibility studies, as well as acting as a comprehensive financial advisor and organizer of the necessary development funds.

Murray: Growing levels of international debt have become a major concern for all bankers. How do you try and cope with such dangers?

Yamada: I believe that to maintain a healthy world economy, international financial markets must be managed more efficiently. All governments, international organizations and private banks concerned have an obligation to develop greater management efficiency and closer cooperation with each other to keep the markets going smoothly. At Mitsubishi Bank, we are placing great stress on sound banking in this regard, by upgrading the accuracy of country risk analyses and also by increasing reserve funds for overseas credit. In addition, Mitsubishi Bank has been playing an important role in establishing the "Institute of International Finance", an international organization for private banks which is to deal particularly with country-risk problems.



Mitsubishi Bank

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APPOINTMENTS

Harry Axton to be chairman of Brixton Estate

Mr Harry Axton, currently deputy chairman and managing director of Brixton Estate, is to succeed Mr Michael Verrey as chairman. Mr Verrey, who has been chairman since 1971, will retire at the annual meeting on June 22. Mr Axton will continue full time but will be succeeded as managing director by Mr Douglas Gardner who was chief executive of the properties division of Tarmac prior to joining Brixton Estate earlier this month. Mr Axton joined Brixton Estate in 1961 and became deputy chairman in 1971.

Mr Christopher Townsend joins the board of MICHAEL DAVIS (SHIPPING) in May. He is moving from Hong Kong where he has been general manager of Pan Pacific Service.

Mr J. Olav Arnold has been appointed president of LEEDS AND HOLBECK BUILDING SOCIETY. Mr Arnold is deputy chairman of E. J. Arnold and Son. Mr Peter A. M. Hartley has been appointed vice-president of the Society. Mr Hartley is managing director of Hillards Supermarkets.

Mr John Appleby has been appointed managing director of APPLEBY VEHICLE CONTRACTS, the vehicle leasing and contract hire company which is jointly owned by Appleby Group and Mercantile Credit.

During the last five years he has been based in London as area manager and then sales director. Mr Tony Hodges, a director, is appointed finance director.

Mr Duncun K. Ord-Hume has joined WIGHAM POLAND REINSURANCE BROKERS as an associate director and WIGHAM POLAND MARINE REINSURANCE as a director.

Mr Robert J. Woodbridge has been appointed managing director of HOUSTON FINANCIAL SERVICES. He has also been appointed a director of STURDY FINANCE and STURDY FACILITIES in Liverpool.

Mr C. Gerrard has joined FINCH WATSON of Accrington, a wholly-owned subsidiary of EIS Group. He will succeed Mr J. West as managing director.

Mr M. Cowen and Mr J. V. M. Gordon Clark have joined the board of MATTHEW CLARK & SONS (HOLDINGS). Mr B. N. A. Hardman has become a non-executive director. Mr J. M. G. Cox and Mr C. M. McKeanie

have also been appointed to the board.

PIONEER CONCRETE (HOLDINGS), UK operating subsidiary of the Australia-based Pioneer Concrete Services, has made senior management changes following acquisition late last year of Microcrete (Holdings).

Mr John McDonald as managing director, has overall responsibility for the group's main-stream activities. Mr Ian Stalton will take over responsibility for all the group's ready-mixed concrete interests. Mr Stuart Mason who was formerly responsible for the aggregate interests of Microcrete will take on all the group's aggregate operations. Mr Ian Lander will assume responsibility for various interests, such as builders' merchants, timber, waste disposal, transport and garage interests.

Mr Robert M. Preston has been appointed a director of GARTMORE FUND MANAGERS.

Mr Nigel Powers Jones has been appointed a director of DEWE ROGERSON.

Mr Ray Farnsworth has been appointed personnel director, MOBILE OIL COMPANY, succeeding Mr E. W. Alsop, who has retired.

Mr Andrew Ross has been appointed assistant chief executive of the magazine division of UNITED NEWSPAPERS, publishers of Punch, Arable Farming, Dairy Farmer, Pig Farming, The Geographical Magazine and The Countryman. For ten years he was a board director of Morgan-Grampian.

Mr John Martin has been appointed director of engineering at BSELEY TELECOMMUNICATIONS. He joins Plessey from British Telecom where his last appointment was as director of System X Development.

Mr N. J. Mercer will be joining the partnership of PANMURE GORDON AND CO., stock-brokers, on May 9.

The boards of Leslie Langton (Holdings) and Anthony Lumsden Group have reached agreement for Mr Denis E. Pearce to join ANTHONY LUMSDEN AND CO., Lloyd's brokers, later this year. He will continue to be available to Langton's on a consultative basis.

RENTOKIL GROUP has appointed Mr Michael Waddell as managing director of its timber preserving and products divisions. He joined the group as UK and European general manager of timber preserving in January 1981.

Mr Scotland Lawrence, has joined the board of Wolverhampton-based BVMI as commercial director. Boston machinery division. He was previously responsible for the European sales of plastics machinery built by the Getto Development Corp, New York. BVMI is a Midland Industries company.

Mr Anthony B. Davidson is to become general manager special duties, and Mr David A. McLean is appointed general

retail operations at TSB SCOTLAND on May 21 when the four present TSBs – Aberdeen, Dundee, Central Scotland, South of Scotland and West of Scotland – merge. Chief general manager designate, Mr Ian M. Macdonald, joined TSB Group from the Hong Kong and Shanghai Bank Corp.

THE ROYAL BANK OF SCOTLAND appointed Mr Robert M. McInnes as secretary from May 1. He succeeds Mr Donald A. Cameron who has been appointed general manager (Trustee and Investment). Mr McInnes was law secretary.

ASTLEY AND PEARCE (LEASING) has appointed Mr John Bransby as secretary. He joined in June 1982. The company is a member of the EXCO International group.

Mr G. P. Hinde has been appointed a director of SECCOMBE MARSHALL AND CAMPION.

Mr Bell and Webster, structural division of Elco Holdings, has formed COMPOSITE STRUCTURES, a specialist building frame company. Mr Paul Barlow has been appointed managing director of the new company. He has joined the company with other members of the management team previously responsible for the Alcatel subsidiary, Alcatel Projects.

Lord Remnant has been appointed chairman of TR

PACIFIC BASIN INVESTMENT TRUST on the retirement of Mr C. Michael Hughes.

Mr R. D. Townsend has joined the Ashdown Latham Bank board. He was previously a partner of Metzler Seal, Sohn and Co. Mr D. A. Lockwood, Mr R. J. Morbin and Mr R. Nilsen have been appointed assistant directors of the bank.

Officers of the NATIONAL ASSOCIATION OF PENSION FUNDS for 1983-84 will be: chairman: Mr Tom Hayes, Imperial Chemical Industries; vice-chairman: Mr Colin Lever, Bacon and Woodroffe; and Mr Charles Woodward, Reed International; hon. treasurer: Mr Clive Hopkin, Shell International Petroleum Company. President of council is Mr M. Lander, Duncan C. Fraser and Co.; and vice-president is Mr M. H. Oldfield, Allied-Lyons.

Mr A. M. Cook has retired as chairman and as a director of WILLIAMS (SHEFFIELD). Mr Andrew Cook has been appointed chairman and remains managing director. Mr association with the company as its president, an honorary position shortly to be created.

Mr Rodney Leach will be joining MATHESON AND CO., in London as its managing director from June 13. His responsibilities will be the development of Matheson's financial services activities. He is general manager of the Trade Development Bank and a director of Trade Development Bank Holding S.A.

DIVIDENDS EACH YEAR SINCE 1912

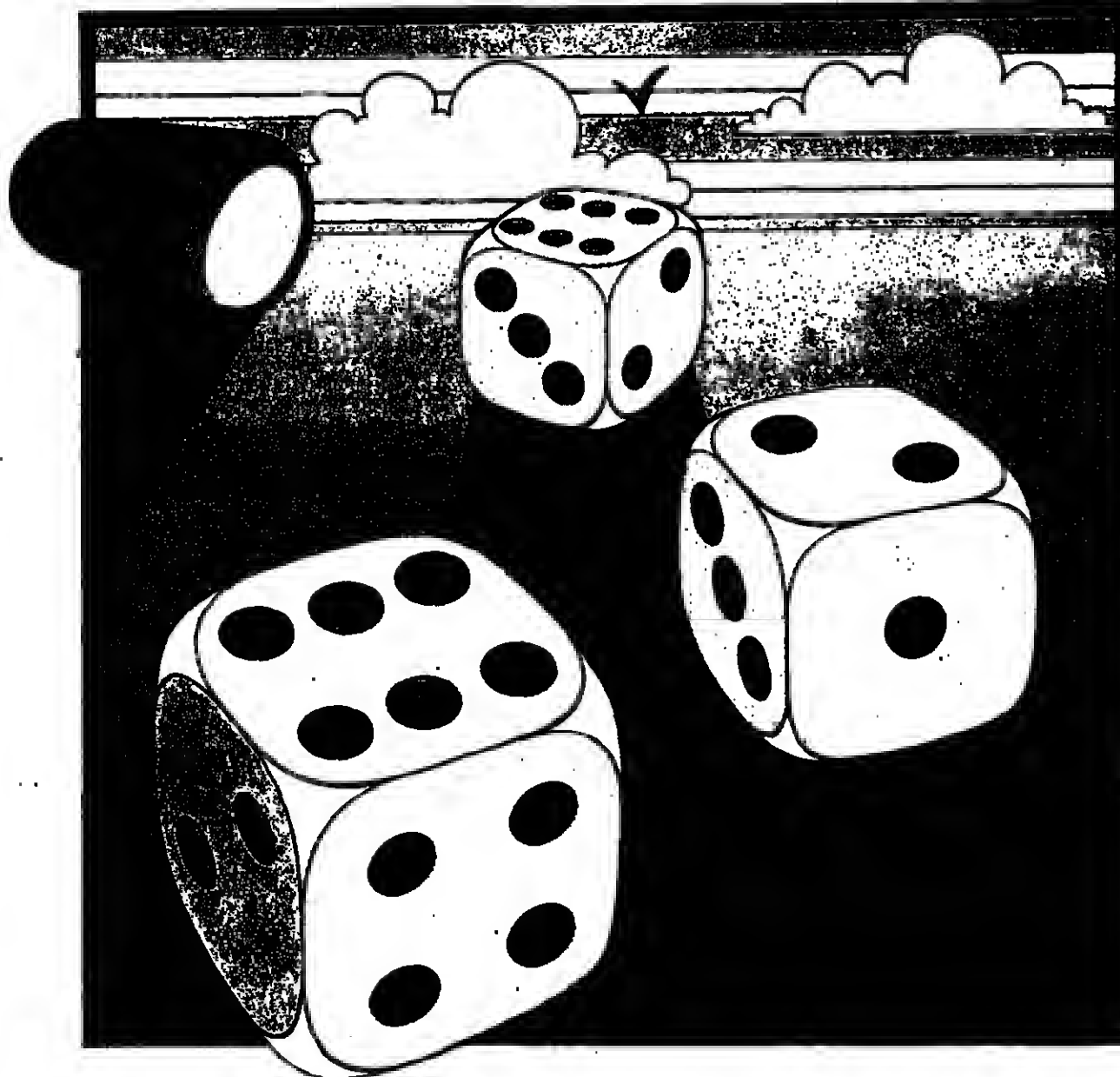
The Board of Directors of ENSERCH Corporation on April 19, 1983, declared a regular quarterly dividend of 40 cents per share of common stock, payable June 6, 1983, to shareholders of record May 20, 1983.

For additional information, please write to Benjamin A. Brown, Vice President, Financial Relations Dept., L. ENSERCH Center, Box 999, Dallas, Texas 75221.

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48	1861	3534	5635	6188	6613	7389	8423	9681	10294	11006	11344	11784	12290	12639	12823	12919
49	1862	3535	5636	6189	6614	7390	8424	9682	10295	11007	11345	11785	12291	12640	12824	12920
50	1863	3536	5637	6190	6615	7391	8425	9683	10296	11008	11346	11786	12292	12641	12825	12921
51	1864	3537	5638	6191	6616	7392	8426	9684	10297	11009	11347	11787	12293	12642	12826	12922
52	1865	3538	5639	6192	6617	7393	8427	9685	10298	11010	11348	11788	12294	12643	12827	12923
53	1866	3539	5640	6193	6618	7394	8428	9686	10299	11011	11349	11789	12295	12644	12828	12924
54	1867	3540	5641	6194	6619	7395	8429	9687	10300	11012	11350	11790	12296	12645	12829	12925
55	1868	3541	5642	6195	6620	7396	8430	9688	10301	11013	11351	11791	12297	12646	12830	12926
56	1869	3542	5643	6196	6621	7397	8431	9689	10302	11014	11352	11792	12298	12647	12831	12927
57	1870	3543	5644	6197	6622	7398	8432	9690	10303	11015	11353	11793	12299	12648	12832	12928
58	1871	3544	5645	6198	6623	7399	8433	9691	10304	11016	11354	11794	12300	12649	12833	12929
59	1872	3545	5646	6199	6624	7400	8434	9692	10305	11017	11355	11795	12301	12650	12834	12930
60	1873	3546	5647	6200	6625	7401	8435	9693	10306	11018	11356	11796	12302	12651	12835	12931
61	1874	3547	5648	6201	6626	7402	8436	9694	10307	11019	11357	11797	12303	12652	12836	12932
62	1875	3548	5649	6202	6627	7403	8437	9695	10308	11020	11358	11798	12304	12653	12837	12933
63	1876	3549	5650	6203	6628	7404	8438	9696	10309	11021	11359	11799	12305	12654	12838	12934
64	1877	3550	5651	6204	6629	7405	8439	9697	10310	11022	11360	11800	12306	12655	12839	12935
65	1878	3551	5652	6205	6630	7406	8440	9698	10311	11023	11361	11801	12307	12656	12840	12936
66	1879	3552	5653	6206	6631	7407	8441	9699	10312	11024	11362	11802	12308	12657	12841	12937
67	1880	3553	5654	6207	6632	7408	8442	9700	10313	11025	11363	11803	12309	12658	12842	12938
68	1881	3554	5655	6208	6633	7409	8443	9701	10314	11026	11364	11804	12310	12659	12843	12939
69	1882	3555	5656	6209	6634	7410	8444	9702	10315	11027	11365	11805	12311	12660	12844	12940
70	1883	3556	5657	6210	6635	7411	8445	9703	10316	11028	11366	11806	12312	12661	12845	12941
71	1884	3557	5658	6211	6636	7412	8446	9704	10317	11029	11367	11807	12313	12662	12846	12942
72	1885	3558	5659	6212	6637	7413	8447	9705	10318	11030	11368	11808	12314	12663	12847	12943
73	1886	3559	5660	6213	6638	7414	8448	9706	10319	11031	11369	11809	12315	12664	12848	12944
74	1887	3560	5661	6214	6639	7415	8449	9707	10320	11032	11370	11810	12316	12665	12849	12945
75	1888	3561	5662	6215	6640	7416	8450	9708	10321	11033	11371	11811	12317	12666	12850	12946
76	1889	3562	5663	6216	6641	7417	8451	9709	10322	11034	11372	11812	12318	12667	12851	12947
77	1890	3563	5664	6217	6642	7418	8452	9710	10323	11035	11373	11813	12319	12668	12852	12948
78	1891	3564	5665	6218	6643	7419	8453	9711	10324	11036	11374	11814	12320	12669	12853	12949
79	1892	3565	5666	6219	6644	7420	8454	9712	10325	11037	11375	11815	12321	12670	12854	12950
80	1893	3566	5667	6220	6645	7421	8455	9713	10326	11038	11376	11816	12322	12671	12855	12951
81	1894	3567	5668	6221	6646	7422	8456	9714	10327	11039	11377	11817	12323	12672	12856	12952
82	1895	3568	5669	6222	6647	7423	8457	9715	10328	11040	11378	11818	12324	12673	12857	12953
83	1896	3569	5670	6223	6648	7424	8458	9716	10329	11041	11379	11819	12325	12674	12858	12954
84	1897	3570	5671	6224	6649	7425	8459	9717	10330	11042	11380	11820	12326	12675	12859	12955
85	1898	3571	5672	6225	6650	7426	8460	9718	10331	11043	11381	11821	12327	12676	12860	12956
86	1899	3572	5673	6226	6651	7427	8461	9719	10332	11044	11382	11822	12328	12677	12861	12957
87	1900	3573	5674	6227	6652	7428	8462	9720	10333	11045	11383	11823	12329	12678	12862	12958
88	1901	3574	5675	6228	6653	7429	8463	9721	10334	11046	11384	11824	12330	12679	12863	12959
89	1902	3575	5676	6229	6654	7430	8464	9722	10335	11047	11385	11825	12331	12680	12864	12960
90	1903	3576	5677	6230	6655	7431	8465	9723	10336	11048	11386	11826	12332	12681	12865	12961

TECHNOLOGY

REMOTE SENSING SATELLITES

UK strategy on sky 'eyeballs'

BY ELAINE WILLIAMS

BRITAIN is aiming to make a big business out of "eyeballs in the sky"—the nickname for remote sensing satellites orbiting some 500 miles above the ground which collect data about weather, mineral deposits and natural resources on the earth.

Mr Kenneth Baker, Information Technology Minister at the Department of Industry, outlined a new strategy this week for Britain in the field of remote sensing.

He announced the setting up of a board to bring together all the workers in remote sensing and the appointment of an industry based team to co-ordinate the national programme with the aim of making research a profitable business for the UK.

Mr Baker said that the amount of funds committed to the project over the next four years had been increased by £14m to £55m.

The remote sensing market, however, could be worth as much as £250m a year by 1990 say industry forecasters.

Mr Geoffrey Pardee, managing director of General Technology Systems who has been appointed head of the industry team and has the job of ensuring that the activities within the national programme are organised to benefit industry.

Mr Pardee has had wide experience in the space industry. He was project manager for Blue Streak, the ill-fated rocket, and chief project engineer of Hawker Siddeley Dynamics' space division.

He will be working closely with new National Remote Sensing Board which is made up of members from industry, the Science and Engineering Research Council, the Natural Environment Research Council, the Meteorological Office, the DoI, and the Royal Aircraft Establishment.

All of these organisations are already involved in some aspect of remote sensing.

For example, the RAE already gathers data from the U.S. Landsat series of satellites under the European Earthnet programme. This is a network of satellite receivers in Sweden, Italy, France, Britain, and Spain which take and process the raw data coming from space.

Mr Pardee said that the UK already has considerable expertise, and should exploit this knowledge in turning the masses of raw data coming from spacecraft into information which can be useful to a wide variety of customers.

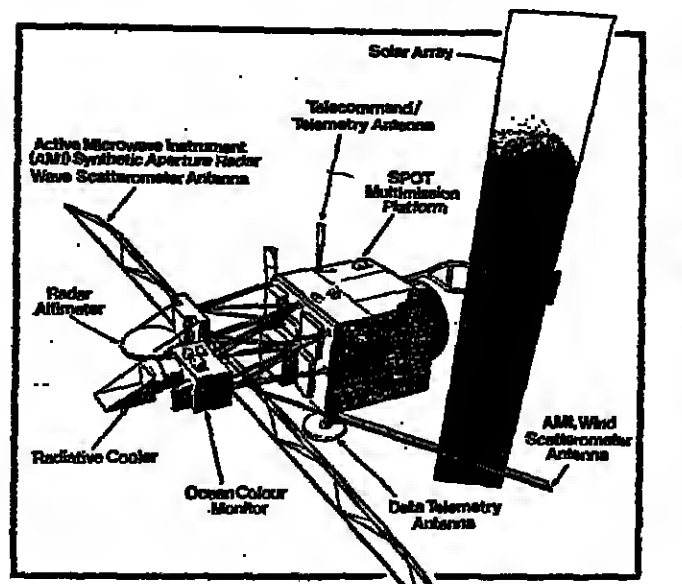
What is remote sensing capable of? Using sensitive instruments it is possible to sense the different ways that everything—living and non-living—either reflects, absorbs or emits electromagnetic radiation.

The way an object does this is unique so that even its weight, height, density, shape, surface texture, chemical and other properties can be identified.

This allows large areas of land in difficult terrain to be accurately mapped and surveyed for minerals and oil deposits. Various crops can be monitored as they grow, earthquakes and weather patterns can be charted, and the ocean's fish stocks tracked.

The British programme is being built up to take advantage of the European Space Agency's Remote Sensing Satellite ERS-1 which will be launched in 1987.

This satellite will carry a host



of radar equipment to measure ocean and wind currents, surface temperatures of seas, wave heights and the variations in the polar ice caps. Two years later it will be followed by ERS-2 which will study mineral resources and agriculture on land.

The estimated cost for the European programmes is in the region of £400m to £600m. Britain's contribution to the programme will build up to about £10m a year by 1985.

But Britain is not alone in its desire to exploit remote sensing. France has already developed its own SPOT earth resources satellite which is due to go into operation in 1984.

Its main use will be to look at land resources unlike ERS-1 which will use its microwave sensors to continue the ocean research work of earlier satellites such as the U.S. Seasat A which broke down after only a few weeks in orbit.

The Canadians are also planning to launch the first of its satellites under the RADARSAT programme in 1990. This will study ice patterns over Canada but the information will be available for general sale worldwide.

India's domestic satellite Insat-1 was also capable of remote sensing main for weather forecasts. Japan and Indonesia also have plans to join the fray.

At present, however, it is the U.S. which has the dominating share of the remote sensing market using its long established Landsat series of satellites.

Light emitting diode Siemens dot matrix

NEW FROM Siemens is a dot matrix light emitting diode (LED) display that has built-in control logic circuits including character memory and generator, multiplex oscillator and driver circuit.

The displays have a 5x7 dot matrix structure and are "smart" enough to produce 96 figures and characters from the standard ASCII input code.

Height of the character is 17.4mm and the displays are available in orange, red or green.

The design is such as to make the device competitive in price with "dumb" displays requiring external decoders and drivers. In addition, the devices can connect directly to a micro-computer bus. They are supplied in a robust encapsulation and can be interconnected to form complete rows of any number of characters.

More in UK on 09327 85691.

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1975=100); engineering orders (1975=100); retail sales volume (1975=100); retail sales value (1975=100); registered unemployment (excluding school leavers) and unutilised vacancies (000s). All seasonally adjusted.

	Indl. prod.	Mfg. output	Eng. orders	Retail vol.	Retail value	Unempl.	Vacs.
1982							
1st qtr.	101.6	98.9	89	108.5	145.1	2,743	107
2nd qtr.	101.6	98.3	84	108.9	150.7	2,637	111
3rd qtr.	101.5	97.3	88	110.7	154.5	2,913	115
4th qtr.	101.5	98.2	85	109.4	150.6	2,832	114
August	101.5	98.4	85	109.4	150.6	2,832	114
September	101.5	98.4	85	109.4	150.6	2,832	114
October	101.5	98.4	85	109.4	150.6	2,832	114
November	101.5	98.4	85	109.4	150.6	2,832	114
December	101.5	98.4	85	109.4	150.6	2,832	114
1983							
1st qtr.	102.5	99.7	84	110.1	154.7	3,003	124
February	102.5	99.6	84	111.1	154.7	3,001	124
March	102.5	99.6	84	111.2	154.7	3,002	126

OUTPUT—By market sector: consumer goods, investment goods, intermediate goods (materials and fuels); engineering output, metal manufacture, textiles, leather and clothing (1975=100); housing starts (000s, monthly average).

	Consumer goods	Invnt. goods	Intmd. goods	Eng. output	Metal mfg.	Textile	Housg. starts
1982							
1st qtr.	92.5	90.7	121.2	86.1	81.2	74.3	14.7
2nd qtr.	91.9	91.4	122.0	86.4	77.9	72.5	17.5
3rd qtr.	91.4	91.2	122.6	86.3	72.5	71.2	17.1
4th qtr.	92.3	93.2	122.3	85.2	69.3	71.7	15.0
October	91.0	91.0	122.0	86.0	72.0	70.0	15.0
September	92.0	91.0	123.0	85.0	73.0	74.0	19.0
October	92.0	89.0	123.0	85.0	72.0	73.0	15.5
November	91.0	90.0	120.0	85.0	68.0	68.0	17.2
December	93.0	93.0	124.0	85.0	69.0	74.0	12.2
1983							
January	94.0	90.0	122.0	85.0	73.0	71.0	15.3
February	93.0	91.0	127.0	85.0	75.0	70.0	19.5

EXTERNAL TRADE—Indices of export and import volume (1975=100); visible balance; current balance (£m); oil balance (£m); terms of trade (1975=100); exchange reserves.

	Export volume	Import volume	Visible balance	Current balance	Oil balance	Terms trade	Resv. US\$bn
1982							
2nd qtr.	121.4	128.2	+123	+803	+858	101.3	17.70
3rd qtr.	125.1	123.7	+109	+847	+1,313	100.5	18.30
4th qtr.	131.4	124.0	+126	+1,709	+1,736	99.3	17.00
September	130.7	126.1	+125	+1,494	+1,490	99.7	18.30
October	126.0	122.0	+124	+1,814	+1,814	98.6	18.50
November	122.4	122.5	+123	+1,628	+1,628	99.4	18.90
December	125.6	123.8	+126	+1,637	+1,637	99.7	17.00
1983							
1st qtr.	130.0	123.1	+123	+1,287	+1,287	98.6	17.34
January	121.0	124.1	-121	-311	-510	98.5	16.85
February	130.2	124.6	+125	+42	+604	98.1	16.58
March	128.8	127.6	+126	+856	+604	98.1	17.34
April							17.66

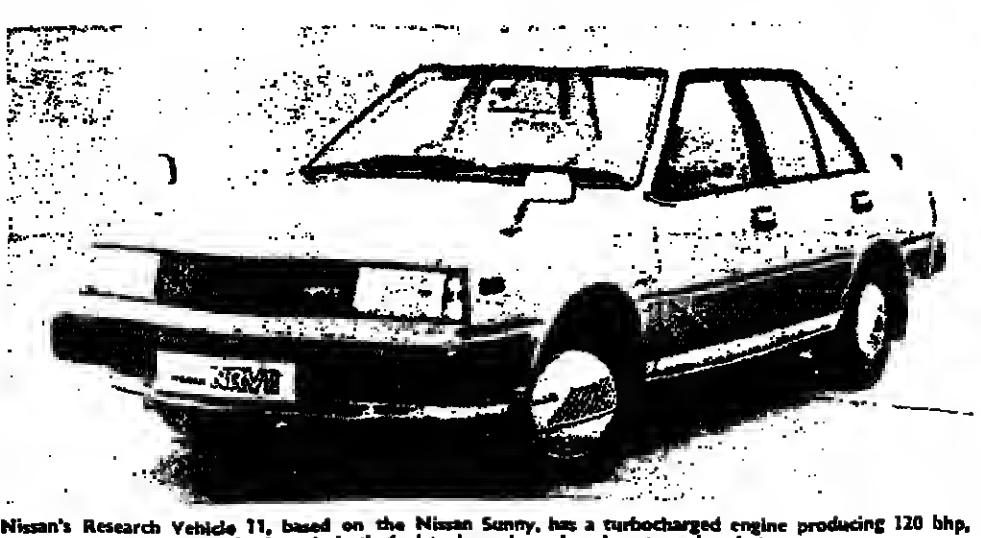
FINANCIAL—Money supply M1 and sterling M3, bank advances in sterling to the private sector (three months growth at annual rate); domestic credit expansion (£m); building societies' deposits (£m); HP, new credit; all seasonally adjusted. Minimum lending rate (end period).

	M1 %	M3 %	Advances %	DCE £m	BS inflow	HP lending	MLR %
1982							
1st qtr.	2.1	2.6	26.2	+3,194	867	2,157	
2nd qtr.	15.2	12.6	26.3	+4,839	1,795	2,396	
3rd qtr.	19.0	13.3	26.9	+5,032	2,139	2,556	
4th qtr.	17.5	12.3	26.6	+2,020	427	853	
August	14.2	14.0	28.4	+1,430	668	840	
September	14.0	12.8	27.4	+1,814	586	868	
October	17.4	12.2	28.4	+1,121	762	874	
November	18.9	9.8	23.2	+1,073	490	874	
December							
1983							
1st qtr.	8.8	5.6	10.8	+3,119	1,127		
January	7.6	4.8	7.7	+909	321	872	
February	9.9	5.3	12.0	+873	388	813	
March	8.1	6.9	11.5	+1,337	350		

INFLATION—Indices of earnings (Jan 1975=100); basic materials and fuels, wholesale prices of manufactured products (1975=100); retail prices and food prices (1974=100); FT commodity index (July 1982=100); trade weighted value of sterling (1975=100).

	Earnings	Basic mals.	Wholesale	RPI	Foodst	FT commodity	Strig.
1982							
2nd qtr.	222.7	240.0	238.2	321.5	304.1	223.46	90.3
3rd qtr.	222.8	244.9	243.0	323.0	297.0	228.88	91.4
4th qtr.	231.3	251.7	246.3	325.4	296.5	238.84	89.2
September	236.3	245.6	243.2	322.9	295.5	228.58	91.7
October	238.0	246.1	245.1	324.4	296.5	227.12	89.7
November	232.2	252.6	246.5	326.1	298.8	228.05	89.5
December	232.5	255.6	248.5	325.5	300.1	238.54	85.6
1983							
1st qtr.	228.4	258.4	251.3	327.0	302.1	277.29	80.6
January	222.4	261.1	250.1	325.9	301.8	255.45	81.9
February	227.0	257.0	251.2	327.3	302.1	258.26	83.7
March	227.9	257.1	252.6	327.9	302.4	277.29	79.1
April						274.56	82.5

* Not seasonally adjusted.



Nissan's Research Vehicle 11, based on the Nissan Sunny, has a turbocharged engine producing 120 bhp, plastic wheels and plastic fuel tank, and a polycarbonate resin windscreen.

Nissan goes for safety with a radar control system

BY JOHN GRIFFITHS

"CARS of the future" put on display by manufacturers have moved away from exotics, with more chance of going into production, towards vehicles incorporating ideas which almost certainly will get on to the assembly line.

Such is the case with Nissan's Research Vehicle 11. Based on the current Sunny model, it looks similar to the car already offered for sale.

But it gathers into one package Nissan's ideas on how to make a vehicle simpler and more efficient for the driver to operate, lighter—short of the leap into full plastic bodies expected to be widespread in the 1990s—and safer.

In the case of safety, the Nissan car's most notable feature is the coupling of its cruise control to a radar system.

This measures the distance to a vehicle ahead and if the gap becomes too small for any given speed, the cruise control is interrupted, a computer voice warning is given and the car slowed until a safety distance is restored.

The system is backed up by anti-lock braking, which currently remains the preserve of Mercedes, BMW and a rival Japanese manufacturer, Honda.

The driver's task is also made simpler by an on-board computer which is the next step on from the much-ballyhooed unit fitted to BL's Maestro.

Whereas the Maestro computer issues only information and warnings, the Nissan vehicle's also responds to spoken commands from the driver.

The voice dialogue system can recognise 26 words, so the driver can ask for such things as lights to be switched on and wing mirrors adjusted. There is also a "drowsiness monitor" which measures brain wave patterns and can tell if the driver is becoming tired and less alert.

If the driver begins to fall asleep, a flashing lighter and buzzer operates and the computer will eventually ask him to rest.

An on-board drive information system, incorporating cathode ray tube, allows the driver to enter his planned route in detail by marking his starting point and destination on the tube's illuminated map, and dictating his intended route. The system then tells him which way to turn and when.

The car is fitted with a 1.3 litre turbocharged engine modified, rather impractically, to run on methanol. This gives it starting performance for a 1.3 litre turbocharged model—0-60 mph in just 7.7 seconds—but methanol is hardly a fuel in abundant supply.

More practically, the fuel tank is of plastic, cutting weight by 40 per cent compared with a metal unit.

HATTORI SEIKO TIMEPIECE RANGE Voice recording digital wristwatch

HATTORI SEIKO has sold sufficiently well for the company to start nationwide distribution from this month, and exports to the U.S. are to begin in September.

The latest watch, called the "Seiko Voice Note," allows recording of up to 8 seconds of sound by means of a super-small speaker-microphone and two in-built 16 kilobit Ram speech synthesis chips.

The company says a larger capacity version of this tapeless recording system is to be developed in the future. A spokesman suggested that purchasers of the "Voice Note" might use its sound recording function for the storage of simple messages, appointment reminders and so on.



Communications

Change of direction

"PRACTICALLY every professional user of the micro-computer needs communications at some time," according to Peter Thompson, sales director of Modular Technology in Bicester.

So his company has changed direction somewhat, from low-cost, high-technology products to mass market items that nevertheless provide a sound product at competitive prices.

The first of these is a range of low-speed modems with an end-user starting price of £175. Called the V series, the range includes CCITT-compatible 300, 1200 and 2400 baud units for both private circuits and for attachment to the public network.

Thompson is after the micro-market and will be looking for distributors throughout the country. He also intends to explore mail order: "By their nature modems are mail-order products—you just plug them in and they work. Now they are at mail-order prices."

Perhaps, Mr Thompson has read a recent Frost and Sullivan report in which it is revealed that mail order is a favoured method for personal computer sales in the U.S. For example, 39 per cent of purchases of PC software were made in this way. Modular Technology is on 08692 3261.

Communications

Multiplexer

A STATISTICAL multiplexer for use with the VAX and PDP-11 range of computers have been launched by the Digital Equipment Corporation. It allows up to eight asynchronous terminals to be connected to the computers.

DEC says that the multiplexer is compatible with its existing DZ11 8-line interface and dramatically cuts modem and line costs.

Face the facts.

NMB Bank's key figures as at December 31, 1982 (in millions of Dutch guilders - 1 US\$ = Dfl. 2.62):

Balance sheet total	Dfl. 59,550
Total deposits	Dfl. 57,116
Debtors	Dfl. 37,884
Total shareholders' equity and subordinated loans	Dfl. 2,307

Some highlights from our 1982 Annual Report (55th financial year):

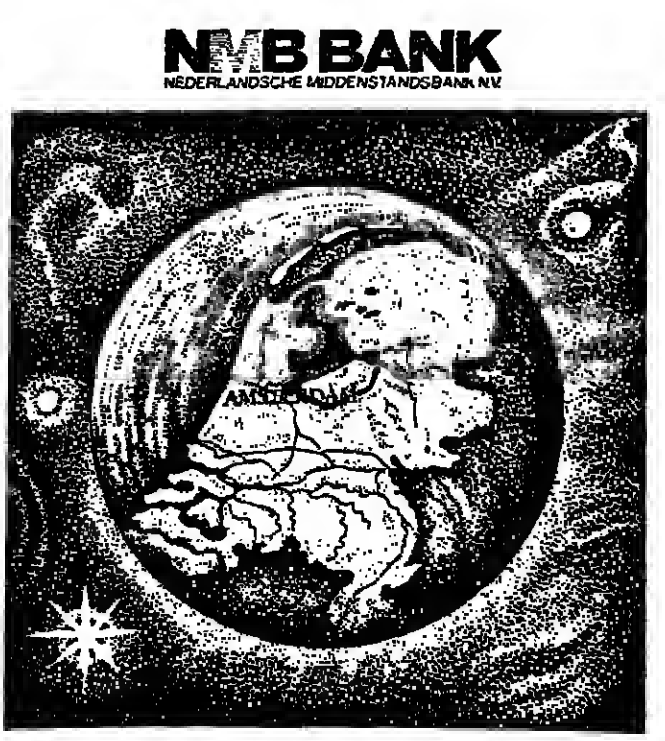
- The combined balance sheet total increased in 1982 by 7% to more than Dfl. 59 billion.
- Debtors increased by 7% to more than Dfl. 37 billion from Dfl. 35 billion at the end of 1981. This increase is largely attributable to the growth of our foreign loan portfolio.
- As part of our branch office programme, a number of NMB branches were opened in 1982. The total number of NMB branches at home and abroad amounted to 482 at the end of the year, with employees totalling 10,948.
- NMB Bank has subsidiaries and branches in Paris, Zürich, Geneva, Curaçao, New York, Los Angeles, London and representative offices in Caracas, Mexico City, São Paulo, Hong Kong, Singapore and Bahrain.
- Revenue from stock exchange business again showed an even greater percentage rise than overall stock exchange turnover.
- Eurodeposits accounted for 15% of the combined balance sheet total.

If you wish to receive our 1982 Annual Report please contact our nearest NMB Bank office or NMB Bank Amsterdam, P.O. Box 1800, telex 11402.

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EDITED BY CHRISTOPHER LORENZ

THE MANAGEMENT PAGE: Marketing

Perking up Peugeot's profile

Paul Betts on the French lion's efforts to roar back

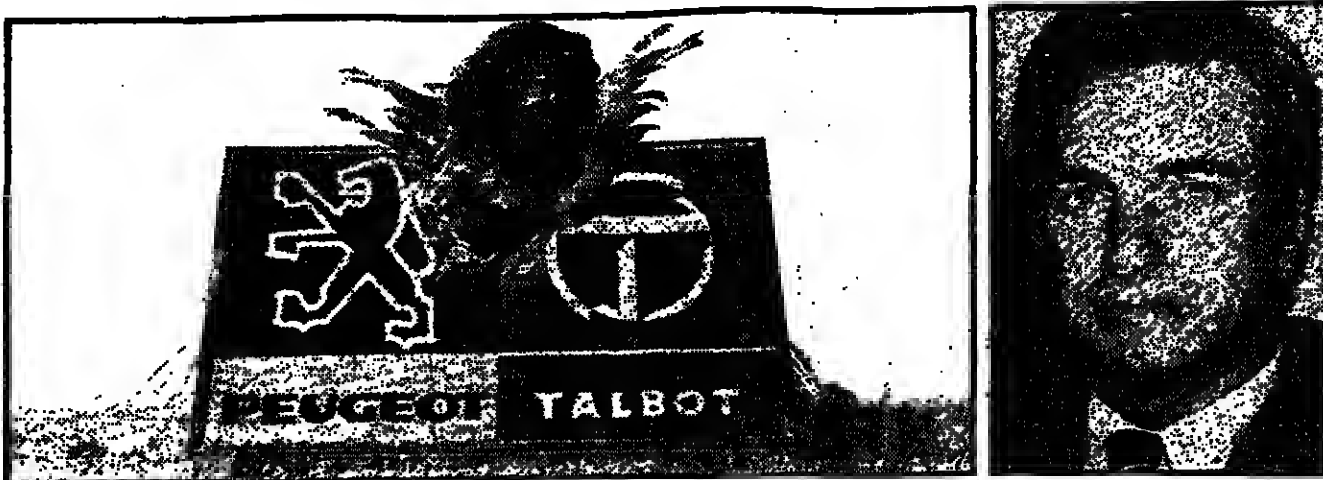
AN AMERICAN with the good looks and polish of a Hollywood film actor is currently leading a cultural and marketing revolution at Peugeot. His very presence at the venerable but financially troubled French car company is a revolution in itself. For Peugeot has traditionally been an ultra-French, somewhat formal organisation with, in the past, a distinct distaste for picking senior executives from outside the company, let alone a foreign mercenary.

But the decision of the French private car group to hire Victor Dial from Ford 2½ years ago to develop and run Peugeot's marketing and sales strategy eloquently reflects the hard times that have befallen the old French automobile maker. Dial, the former head of Ford in France, joined Peugeot in the midst of the car company's trauma when it merged its operations with those of Talbot—the renamed European businesses which Peugeot bought from Chrysler.

"Although the short term outlook was grim, I felt the basic situation was solid at Peugeot. It had a good product range with a reputation for quality and durability. But it lacked a sense of communications, a little pizzazz or sex appeal," says Dial. "In short, their image was good but boring."

Moreover, Peugeot, which had transformed itself into a giant car producer first through the acquisition of Citroën and then by the Chrysler deal, had no centralised marketing organisation to speak of. Dial, who is responsible for marketing for Peugeot and Talbot (although not Citroën, which maintains an autonomous identity within the whole French group), changed all that.

His plan was to change the staid image of Peugeot without at the same time offending the company's traditional customers



Campaign to change a staid image without offending traditional customers.

Victor Dial

who have relied for generations on Peugeot cars.

Advertising strategy was transformed with Peugeot going for a brighter approach. Such an approach was used to launch the Talbot Samha, the small car which Dial regards as the first real Talbot (as opposed to an old Chrysler-Simca) product, helping to give Talbot an identity of its own.

The campaign to launch Peugeot's "new look" began last September, some 18 months after Dial arrived at the French car company. The slogan was "Un constructeur sort ses griffes"; in other words "a car maker shows his claws" referring to Peugeot's traditional symbol of a rampant lion. "What we wanted to say was that Peugeot and Talbot had now merged completely and that the troubles of the reorganisation were essentially a thing of the past. And we used the symbol of the lion to say we are aggressive and have a will to succeed."

Dial says the strategy was directed first for Peugeot's own internal consumption. "We are a group of more than 100,000 people which has been pretty much on the defensive during the last few months. We wanted now to tell our people we were going on the offensive." He acknowledges, however, that Peugeot's financial and complex labour problems clearly continue to have an impact.

Peugeot says the group will lose between FFfr 2.1bn (£182.6m) to FFfr 2.2bn in 1983. Dial says breakeven is possible in 1983: "1984 will be even better." The second target of the campaign was Peugeot's own dealer network. Although, originally, Peugeot's strategy had envisaged keeping Citroën, Talbot and Peugeot itself as three separate autonomous divisions of the group, the company was forced to scale down its grand design by rationalising and merging Talbot with Peugeot.

The third target, of course, was the general public. But

having made a bold, new statement, Dial says Peugeot had to follow it up with a stream of new products living up to its new image. "We've been coming out with about one new product a month since September to justify this claim," he says. These included the Talbot Horizon diesel; the new 305 series with a diesel and a GT model; the Talbot Solara Pullman, the 505 Turbo.

The big event was the launch last February of the Peugeot 205: the small car on which Peugeot has staked many of its hopes for recovery. A rally model of the car has also been launched.

So far, however, Peugeot has concentrated its revamping efforts on its domestic market. Peugeot and Talbot together have now regained 21 per cent of the French market after hitting a low of 18 per cent before the Chrysler deal with Peugeot, the two car companies had a

combined French market share of 28 per cent.

In the U.S., Peugeot is opting for a totally different approach from Renault, its French state-owned rival. Dial says Peugeot currently sells about 15,000 to 20,000 cars a year in the U.S. as the high end of the foreign import market. "We want to be in the same niche as Mercedes and BMW in the U.S., selling about 40,000 cars in the four years. We have a lot of problems in Europe. We want to get these sorted out first."

In contrast, Renault has been concentrating heavily on building up a large presence in the U.S. market through American Motors (AMC), the Detroit car maker, which is 46.4 per cent owned by the French state car group.

In Europe, the main problem areas are Spain and the UK. Peugeot plans to launch the 205 in Spain next year in a market becoming all the more competitive with the recent

entry of General Motors. In the UK, Peugeot's market share is a meagre 1.5 per cent to 2 per cent, while Talbot holds about 4.5 per cent of the British market.

Apart from Peugeot's financial problems, one of the key weaknesses of the group is the fact it makes too many different cars. Peugeot's competitors on average have between 5 to 6 different models.

"We have ten. The problem at Peugeot is not too few, it's too many. That's unique," Dial says.

Dial, who joined Ford in 1961 and was head of Ford France for seven years, has clearly played a key role in changing the thinking inside Peugeot. But he claims Peugeot wanted to change yet did not quite know how to set about it. "I would never have done what I've done without the consensus of the people here." He also says the most monumental change he has made at Peugeot was done right at the beginning, barely two days after he joined the French company.

The change involved the very way in which Peugeot makes cars, he says. "Peugeot traditionally made cars on the basis of what the factories could produce. It now makes them on an individual dealer order basis," explains Dial.

Has the American trouble-shooter been accepted inside the company? Dial thinks so, at least as far as any foreigner can be accepted in an institution such as Peugeot.

But he has an advantage: he speaks French, his wife is French, he likes and gets on with the French. As an outsider and an American, he clearly has been able to take a more detached and dispassionate look at the Peugeot situation.

He emphasises, however, that this reticent, understated car maker wanted in any case to break out of its shell. In this sense, Dial has been the shaker at Peugeot. His job has been to get the tired old Peugeot lion on its feet and roaring. The next step is to stop the lion bleeding and to get him to make money.

Coke plugs market gaps

NEVER-A-PLACE for the faint-hearted, the U.S. soft drinks industry is today locked in a competitive battle which could prove to be just too much for some of the weaker contestants. The latest ally comes from the strongest of them all, Coca-Cola. This time last year, Coke had only two cola products on the market: after the launch of three new products this week, it now has six.

The proliferation of brands in this way has become common in the industry, probably because the overall growth in the market places is not what it was. U.S. soft drink consumption, which was rising at an annual 6 per cent or more until the late 1970s, has been increasing at less than 3 per cent a year since 1980, and, as a result, the manufacturers are hunting for growth at each other's expense.

Coke had a big success with last year's new product, Diet Coke, which it is now launching in the UK with a £1.2m ad campaign starting this month (see this page April 7). It is now moving into another segment of the market which is being expanded by health conscious Americans—caffeine-free colas.

Although Royal Crown launched a caffeine-free cola back in 1980, the market didn't really take off until last year. That was when Pepsi-Cola launched a successful bid to bolster flagging sales of its lemon-lime drink, launched an aggressive advertising campaign built on the slogan that the product contained no caffeine: "Never had it never will."

The cola giants, especially Pepsi-Cola, were outraged at this theme, and even more cross when Philip Morris, Seven-Up's parent, approved the introduction of a brand new caffeine-free cola, Like. But

they were quickly forced to change their tune. Pepsi-Cola, which introduced its own Pepsi Free just eight months ago, says that caffeine-free colas accounted for more than four-fifths of the growth in U.S. carbonated soft drinks sales in the second half of 1982, and forecasts that consumers will spend over \$1bn on these products this year.

Coke is just as positive. It says that caffeine-free colas now account for 7 to 8 per cent of the market, and is confident the category will double during 1984.

Coke means to grab half that market for itself, and is launching caffeine-free versions of Coca-Cola, Diet Coke and Tab. No-one quite knows why the sector is taking off in this way, and for obvious reasons the companies themselves tend to skirt delicately around the health issue. The U.S. Food and Drug Administration proposed at the end of 1980 that caffeine should be deleted from soft drinks, but the proposal was generally recognised as safe.

Meanwhile Brian Dyson, President of Coca-Cola U.S., says that "We are as convinced as ever about its safety. But consumers' perceptions of caffeine began to change, and a growing number were looking for a caffeine-free alternative." Dyson's advertising campaign is based on the idea that the new products represent welcome brand extension offering consumers an extra degree of choice.

The question is how all these new products are going to fit on to the supermarket shelf. Dyson expects that perhaps 50 per cent of Coke's caffeine-free sales would otherwise have gone to its existing products.

Richard Lambert

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Roadline's moveable pitch

The use of vehicles as an advertising medium takes on a new dimension this month. For some time, buses and taxis have brought messages on the move to the consumer, on the principle that they can reach the parts that other poster sites cannot. Now Roadline, Britain's largest national parcels carrier, is selling the sides of its company's 2,600-strong collection and delivery vans.

Measuring a sizeable 13 ft by 6 ft (some eight times larger than a taxi poster), it is hard to miss them travelling by. The first advertisers to recognise this are the Eggs Authority and International Distillers for its Smirnoff vodka. Between them they have bought some 1,250 sites, the prices for which start at £60, with introductory discounts.

Since the vans operate along predetermined routes, it is possible to target posters with some accuracy. The concept of poster space on vans is not exactly new. Back in the 1950s, British Road Services, as the carrier was then known, operated a

similar scheme—in those days 55 6d (27½p) bought you a 90 in by 40 in site. Roadline believes, however, that this is the first time a whole vehicle side has been offered. "It offers national coverage from a central point and the price compares favourably with other outdoor media," says Nick Lees, marketing executive for Roadline.

The scheme is Roadline's latest revitalising move since the employee buy-out of its parent group, National Freight, last year.

FEONA McEWAN



Hard sell for books

THE BOOK trade, traditionally rather backward in promoting itself, is moving from cruise into overdrive. Emboldened by the success of its first trade campaign 14 months ago, the Book Marketing Council has already embarked on a new push to promote young authors.

The first campaign, called the Best of British Authors, focused on 20 of the nation's outstanding authors, including Beryl Bainbridge, Laurens van der Post, Iris Murdoch and Rosemary Leaman. It promoted their work with the use of dramatic point-of-sale material—namely, posters, showcards, and bookmarks, plus considerable publicity in newspapers and magazines.

It was the first time publishers, wholesalers and booksellers had worked together in this way, adopted a thematic rather than generic approach, and no less than a quarter of a million extra sales were recorded during the campaign—and all for a total investment of £10,000.

The council's campaigns for this year include the Best of Young British Novelists, Health and Sickness Promotion; and, in October, the paperback Science Fiction promotion. The recently launched Young Novelists campaign envisaged a dramatic boost in sales of some 315,000 books representing a 328 per cent boost in sales of the authors' books compared with a similar period immediately prior to the campaign.

Booksellers taking part included independents and branches of John Menzies and a subsidiary of W. H. Smith.

FEONA McEWAN

Pints of 'Sally'

A LITTLE-KNOWN English actress, Vicki Michelle, has shot to overnight fame in stardom in the Irish Republic as a result of a brief appearance in an award-winning television commercial for Harp Lager.

For no very obvious reason, the commercial—and especially Michelle's role as "Sally O'Brien"—became instant folk culture. Customers began asking for "pints of Sally," graffiti—not all of it printable—appeared on walls; cinema audiences would chant along with the voiceover.

The campaign was devised by Frank Sheerin of RKA Advertising. His brief was to match the international image of Harp's competitors like Heineken, Carling and Tennent's, while stressing its Irishness. "You can devise a success," says Frank Sheerin, "but you cannot predict this kind of public identification."

Owners wanted to name their racehorses after Sally, politicians tried to muscle in on the theme during Ireland's state of elections last year.

A research programme devised by Brian Sparks, Harp marketing manager, revealed that spontaneous recall of Harp advertising went from 61 per cent to 70 per cent.

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THE ARTS

Manon Lescaut/Royal Opera House, Covent Garden

Max Loppert

The travails of the second Royal Opera *Manon Lescaut* of the postwar period have been widely reported. At a late hour in its preparation, the original staging had to be abandoned, and the 1979 Hamburg Opera production by Götz Friedrich borrowed in its place. Given the anxieties of its gestation, the result must be a somewhat uneven work, but the result (sponsored by Citibank) has turned out no worse than on Tuesday, at a gala performance in the presence of the Queen Mother, it was shown to be a bland, rather vacuous production, and a musically unstylish reading redeemed, where possible, by the Des Grieux of Plácido Domingo.

Sure the work deserves far better. I think disappointment is none the less in order. The ramshackle nature of its construction has often been remarked upon; but the copiousness of its musical and scenic resources, and the sheer inspiration of its music, deserve no less than a full-scale production, and a better choice of conductor and a better balanced cast to do just that.

The Italian conductor Giuseppe Sinopoli makes his Covent Garden debut. He comes to London opera with a much vaunted reputation, of which certain aspects were undoubtedly supported by his undisciplined, orchestrally hectic performance. Brilliant as his aim, and there was indeed brilliance in the playing, but it was an unhelpful kind of brilliance, for, with a "gramophone record" balance to the sonorous and an undue prominence given to every subsidiary part,

its effect was constantly to draw the attention away from the voices to the pit.

This was a *Manon Lescaut* of frenetic striving for effect; Mr Sinopoli continually interrupted the natural flow of the music with punctuation marks (with ludicrous result in the pastiche choruses of the Act 2 madrigal and dance passages), continually subjected the pace to sudden extreme bursts of movement or else sudden lapses into beatific near-immobility. If the overall purpose was to illuminate the score freshly, it has failed—for the stop-go style of the conducting lost all touch with the innate logic for Puccini's lyricism; if it was to promote intense excitement, it has failed even more seriously—for this was some of the least exciting Puccini of my experience.

Kiri te Kanawa makes her debut in the title role. We shall have to see and hear her in better health and in better voice before determining finally whether she is as entirely miscast in it as she appeared on Tuesday. The role, which begins in coquetry and ends in dramatic soprano lamentation, is a hard one to fill out and sustain, but it is one for which, on this evidence, the soprano owns little natural aptitude. A few familiar pure soft-shining notes were its principal contribution; of dramatic perspective (and a property dramatic low register), of feeling for words, there was precious little evidence. Dame Kiri began the comic primping and coquetry of the second act charmingly, but soon slipped into burlesque exaggeration.

So it is exceptionally fortunate, in the circumstances, that the main emotional focus of the opera is supplied by the tenor, and that the Royal Opera has secured the services of an



Kiri te Kanawa and Plácido Domingo: the main emotional focus supplied by the tenor in a disappointing production

exceptionally generous, ardent tenor. Domingo's appearance is romantic, his statement of the music both free from vulgarity and passionately urgent; I have heard him in freer, easier voice on other occasions, but have seldom before been so grateful for his special brand of artistic conviction.

There is a sharply etched, trenchantly sung Lescant (a

disappointingly sketchy character) in Thomas Allen. In general, though, the impression of *Manon Lescaut* and chorus work is of a not quite tidy going-through-the-motions. The fact that the names of Friedrich, Günther Schneider-Siemssen (sets), and Almut Meeszes (costumes) are appended to this anodyne staging will come as a surprise, perhaps a

welcome one, to many Royal Opera habitués. Nothing is seriously amiss, nothing very interesting or visually distinctive—the sets, all angled upon a single basic frame, use an eclectic 18th-century language with reasonable facility and deftness. Their change requires only a single interval, though on Tuesday there were in fact three, of infinite length.

The Adventures of Jasper Ridley/Half Moon

Martin Hoyle

I'm sure neither about the age of this play's intended audience, nor how old Nigel Williams was when he wrote it. Many established writers dredge up bluish-making effusions from their bottom drawer, and Mr Williams may have struck lucky by passing off this lumpy, halfhearted piece as juvenile theatre. Unquestionably it is, but not perhaps in the sense he intended.

Jasper is a cheerful Cockney orphan who progresses, candidly, through the palliatives, cynicism or well-meaning offered to the young unemployed when launched as the symbol of a bureaucratically dreamt-up "International Year of the Unemployed Young Person." This has an all too authentic ring to it, and there are valid targets in the bland callousness or genuine myopia displayed by the state as it soothes or misleads the jobless.

But Mr Williams' satiric touch is leaden as he lays cumbersome and unconvincing socialists to rest, from middle-class sociologists to community policemen; from liberal prison governors to passably-impersonated royals brightly counselling obscenities. Pam Bridgman's production for Hull Truck, evincing the subtlety of a sledgehammer in its use of such searingly topical weapons as Clara Butt singing "Land of Hope and Glory," only secures the author's penchant for thudding over-emphasis.

Discovered by BRH in royal wedding year, Jasper is promoted from the Islington children's home where his four-mouthed, spotlit mate, the dream of cutting their first album to the heartiness of a mountain-climbing scheme in Lakeland. The level of wit is



John Fowler and Billy McCall

exemplified by the house-mother's verbal slips: she refers to Christ on the Mount of Gherkins and, in the excitement of peak-scaling, confuses cramps with tampons.

Jasper's political mentor is a cynical and turpily voluble Glaswegian (the excellent Billy McCall, to whom my sympathies). Beaten to death by skinheads, he returns as a ghost to dissuade our hero—as he is called on the synoptic banners unfurled before each scene—from leaping from Holborn Viaduct. The final scene flickers

into articulate argument, but by then the evening is lost.

Simplistic politics and ham-fisted caricature leave little room for performances to shine. John Fowler's decent and able and touching, while Lynda Rooke scores as a middle-class do-gooder exasperated to the point of hysteria by being considered a joke. And Simon Swarbrick's fiddle interludes provide, I suspect, the most professional pleasures of the evening.

This is Tommy Tune who gave a sense of creativity and imagination to *Nine*, despite some incompleteness in the script and vague relevance of the songs. The same problems plague *My One and Only*, but Tommy Tune the director could not have had time to work out the details while Tommy Tune the performer was rehearsing. The show came to New York from its Boston tryout having been worked on by Mike Nichols, Michael Bennett (A Chorus Line, Dream Girls) and the original director, Peter Sellers, as well as Mr Tune in collaboration with Thommie Walsh (who got the Playbill credit for staging and choreography).

Sellers' original idea for Russian constructivist sets—large plywood shapes in primary colours—must have been one of the reasons why it failed. They still dominate the play. They seem so arbitrary and at times inappropriate that it is usually curious, not stylish.

Worst of all, the Gershwin songs sound more like a madley than a score. They can be said to fit the storyline only because essentially there is no storyline. The scores take place in 1927 when the aviator is on the

My One and Only/New York

Frank Lipsius



Twigg on Broadway

threshold of stardom, which the swimmer has already achieved thanks to a cross-channel crawl.

The portmanteau from the Gershwin catalogue does include classics like "Funny Face" (copied given to the manager to sing without dance to Buck's assistant, an adorable Denny Dillon), "High Hat" and "Nice work if you can get it," but some second-order selections sneak in too, with the patriotic number, "Strike up the Band," to make the crowd go out humming and forget their second thoughts.

Brian completed the opera in 1918 and orchestrated it over the following decade. Some

Record Review/Andrew Clements

Choice contemporaries

Goehr: *Metamorphosis/Dance*: Romanza for cello and orchestra. Moray Welsh, Royal Liverpool Philharmonic/David Atherton. Unicorn-Kanchana DKK 9017.

Holloway: *Sea-Surface Full of Clouds*: Romanza for violin and small orchestra. Erich Grünberg, City of London Sinfonia/Richard Hickox. Chandos ABRD 1056.

Smalley: *Pneuma*: Emerson: Ophelia's Dream II; Wishart: Anticreos. Singirele/Gregory Rose. Hyperion A6660.

Any record that brings Alexander Goehr's music back into the catalogue is welcome, and one which presents two of his finest compositions of the last 15 years is doubly so. At one time Goehr was decently served by the record companies, his chamber music particularly; that his quietly disappeared owes less to the changing fashions in contemporary music than to the unwillingness of the long-established companies to underwrite recordings of anything out of the ordinary, even with public finance. All three discs included here were supported by the Arts Council, and all three have been made by smaller, less glamorous concerns.

Both *Metamorphosis/Dance* and the cello Romanza, pre-dating Goehr's stylistic re-orientation of the mid-1970s, when austere neo-baroque constructions replaced the riper amalgam of Schoenbergian serialism and Messianic modality that had defined his music for well over a decade. The *Metamorphosis* is arguably the finest product of that period, certainly the most superficially attractive: while one recalls that the early performances in London by the LPO (who commissioned it in 1974) under Haitink were more fully detailed than this Liverpool recording, the spirit and inner resources of the music is conveyed well.

The form—a series of variations which grow ever slower and longer to a central pair of cadenzas and then reverse the process to end as they began—laid upon a programmatic scenario for an imaginary ballet on the Circe episode from the *Odyssey* is aurally satisfying; the glistering surfaces and immediate quality ideas command immediate detailed attention.

In the Romanza also the form, a continuously evolving, ruminate slow movement enclosing a scherzo and cadenza, is characteristically personal. The mood of the work is sombre,

almost elegiac, but it spawns some haunting images, not least what Bayan Northcott's sleeve note calls the "Messianic rampings," which eventually push the work into its scherzo. The tiny chorale which provides a sort of repositual coda is the Suravinsky in Goehr's artistic make-up surfacing yet again. None of our leading composers in this country has been more aware of his legacy from the European mainstream, but at his best, as in the works here, Goehr's distillation of these influences is compelling.

With the single criticism above, performances are idiomatic; Moray Welsh's projection of the solo part in the Romanza (written in 1963 for Jacqueline du Pré) is thoughtful and eloquent. The recording is truthful, save for some unduly prominent percussion in the *Metamorphosis/Dance*.

Balance is occasionally a problem in the City of London Sinfonia's pair of works by Robin Holloway also. The links between Holloway and Goehr are strong—pupil and teacher—and the extended vocal techniques that they have explored. Emerson's *Ophelia's Dream II* is the shortest, least intricate and least riveting, a dissolution of some lines from Hamlet into syllables and phonemes, demonstrating the progressive disintegration of the text from comprehensibility into apparently unindifferent vocal noise. Neither Wishart's nor Smalley's piece makes use of such a text, but builds up substantial and sustained music from the slenderest means.

Denis Smalley's *Pneuma* seems to me to have considerable distinction. The five vocalists play an assortment of percussion instruments that colour and punctuate their utterances, and the works move from simple, primeval noises, through music of more continuous texture in a final sustained passage of vocal harmonies which inevitably recall Stockhausen's *Stimmung*. Stockhausen used the technique so brilliantly that more recent composers have found it difficult to avoid cliché. But in *Pneuma* the harmonies seem a natural outcome of this fastidiously organised work, with its climax unerringly placed.

Wishart's *Anticreos* defies such detailed description: it merely uses the sounds of its title for a series of explorations of vocal possibilities. The music is exuberant and rich in event; it must be great fun to perform. In all three pieces, indeed, Singirele produces first-class performances in a crisply recorded acoustic.

Sea-Surface represents a necessarily complex solution to setting a complex poem with Stevens' poem plays with

The Tigers/Radio 3

Andrew Clements

The Haverall Brian crusade rolls on, and on Radio Three on Tuesday it achieved probably its greatest coup to date, with the broadcast of a studio recording of its first opera, *The Tigers*. Had Brian really been the greatest neglected genius of 20th-century English music, I suspect that most of us would have got the message by now. As much of the *Tigers* demonstrates, he was a composer of undeniable individuality. When else would he have worked for three years in the middle of the First World War on a three-hour score, without hope or prospect of performance, and turned out a work that is little more than a series of comic burlesques, a gaudy pageant strung together on the thinnest dramatic thread?

Brian completed the opera in 1918 and orchestrated it over the following decade. Some

orchestral excerpts were subsequently performed, but the full score was lost during the Second World War, and was only rediscovered by the Haverall Brian Society in 1977.

The *Tigers* is of the title, a company of conscripts whose escapades and those of their colonel make up the opera's plot. The scenario is oddly proportioned: there is a substantial prologue set in a fairground, which is unrelated to the main opera and the third act begins with a pair of equally irrelevant ballets.

Yet it is the purely orchestral music in the score that provides the most memorable moments—a fine prelude to the second scene, the *March of the Conscription*, and the first ballet especially. The vocal writing is undistinguished, recalling costive Vaughan Williams. There is a cast of 44 and an enormous orchestra; extras include a live elephant.

Sledgehammers crack dramatic nuts with numbing regularity. The orchestration is heavy and unremitting, with even popular songs getting the same bombastic treatment. And all these resources are squandered on a libretto of meagre significance and less consequence. The opera ends, for its technique permits no satisfying drawing together of the strands.

The score can now be allowed to lapse back into obscurity it deserves, at least it has had the benefit of a fine performance, conducted by Lionel Friend and produced by Elaine Padmore. The BBC Symphony Orchestra and Singers provided the foundation; the lengthy cast, led by Malcolm Donnelly's colonel, doubled in countless roles. But such labours deserved a far better end product.

Arts Guide

Musical Monday, Opera and Ballet Tuesday, Theatre Wednesday, Exhibitions Thursday. A selective guide to all the Arts appears each Friday.

April 29-May 5

Exhibitions

NEW YORK

Metropolitan Museum of Art: Those overwhelmed by the sheer volume of art at the Vastly must much appreciate the present loan of 250 choice pieces, including the Apollo Belvedere, Caravaggio's *The Boy with a Snake*, and even modern pieces by Matisse in what the museum is calling its show of a decade. Ends June 12.

Whitney Museum: Films and videotapes by 30 artists highlight the 62nd Biennial for American artists, including Frank Stella and Jasper Johns among the 70 artists represented by 124 works. Ends May 22.

CHICAGO

Museum of Contemporary Art: To complement the museum's self-appointed task of documenting American unshoed native painters comes an exhibit of 27 unshoed German painters of the 20th century, among them Adalbert Trillhaase, the Bible-painting clerk who inspired Düsseldorf realists early this century. Ends May 22.

ITALY

Venice, Museo Correr: Eighteenth-century engraving. Ends June 5.

VIENNA

Hermes Villa, Lainzer Tiergarten: Heinrich von Ferstel—buildings and

projects for Vienna to commemorate the centenary of the birth of the architect whose projects, realised and unrealised, revolutionised the architecture of his time. The architects of the *Votivkirche* in Vienna is renowned not only for his "modern" designs but also for his use of new techniques. His steel constructions, often with a variety of costly stone, marble and bronze and his imaginative cafes, restaurants and private villas remain as witness to his rich talents.

BRUSSELS
Royal Palace of Laeken's Greenhouses. Annual opening of the royal plant collections. Friday and Saturday evening visits are free. Ends May 15.

Palais des Beaux-Arts: Venetian drawing of the 18th century. Tiepolo, Piazzetta, Piranesi, Guardi, Canaletto. Societe Generale de Banque: 100 years of glass in Europe. Ends May 22.

Kunstlerhaus: Young artists of Flanders.

Musee du Costume et de la Dentelle: From Paris to Chanel. Theatre National (from 8pm to 11pm): British posters 1890-1899.

PARIS

Claude Lorraine or Le Lorrain (1600-1682), as his name indicates, was born in Lorraine but spent his creative years in Rome. He was a painter of luminous landscapes and a poet of the sea. He influenced

Turner and Monet and was admired by Goethe and Keats. His love of nature charmed the English, yet his portraits failed to capture the imagination. Many of the oils, drawings and engravings in this exhibition, significantly organised on the initiative of the National Gallery of Washington, will be seen for the first time in France. Grand Palais. Closed Tue. Ends May 16 (200 30 30).

Claude Monet: Honored to his gift of the period with 45 of his paintings, including the nymphs, at the Centre Culturel du Marais, 28 Rue des Francs-Bourgeois (277 32 22). Closed Tue. Ends July 1981.

Eduard Manet: An exceptional retrospective marks the 100th anniversary of the artist's death including Olympia, the Bar at the Folies-Bergères, Nana and Dejeuner sur l'Herbe. Paintings, which at the time created such a scandal, are now seen as classics in the traditions of Franz Hals and Velasquez, whom Manet revered. Yet at the same time they are a homage to one of the first impressionists and a pioneer of modern art. Grand Palais, April 16-August 1, closed Tue. Late night Wed till 11pm (261 54 10).

WEST GERMANY

Cologne, Raetzstrasse-José Museum: The only German venue of an exhibition featuring 2,000 Mexican wooden dance and death masks. Also 50 Pre-Columbian objects on loan from the Instituto Nacional de Antropología e Historia in Mexico City. Ends May 15.

Hannover, Kestner Gesellschaft, 18 Warmbüchelstrasse: The complete graphic work of Oskar Kokoschka, 1895-1978. The artist's work is guarded against daylight so as not to damage the delicate water colours and drawings. Ends May 15.

Cologne, Kunsthalle, Josef Haubrich Hof: Georges Rouault—289 paintings, water colours, gouaches and graphics. Ends May 8.

Cologne, Walraf-Richartz-Museum, An der Rechtschule: Irish art of three thousand years comprises virtually all Irish national treasures on loan from the Irish National Museum, Trinity College, Dublin, and Irish Academy of Sciences. Manuscripts, relics of Irish Saints and utensils from the workshop of Irish monasteries; silverware, and gold and silver jewellery. Ends June 2.

Munich, Mittelhiesches Landesmuseum, 49 Grosse Bleiche: In honour of the year's 500th anniversary of Martin Luther's birth, the museum is showing original drafts, documents, models and photographs recording the conception and realization of a number of public monuments to the great reformer in the 19th century. Closed at the end of May.

Düsseldorf, Kunsthalle, 4 Grabbeplatz 7: Contemporary East German art comprising 200 paintings and drawings by 13 artists allows a comparison with the artistic scene in the Federal Republic. Ends May 8.

Bielefeld, Kulturhistorisches Museum, 61, Welle, Grabbeplatz: Coal drawings and sculptures by Otto Pankok, the German artist banned under the Nazi regime. Ends May 22.

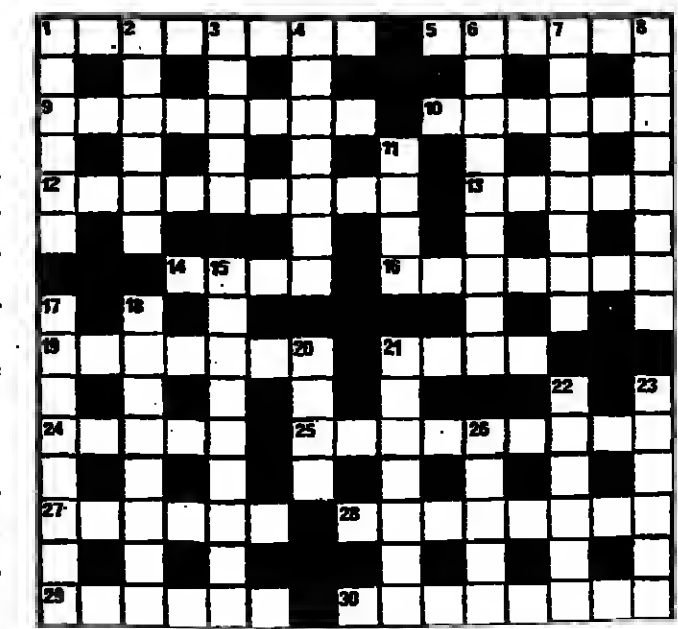
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ACROSS

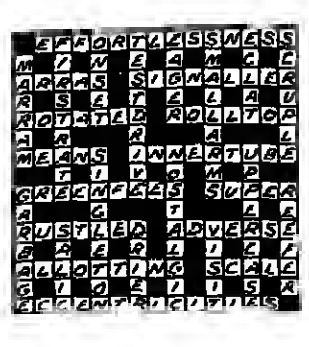
- Good looks? (8)
- But his faith is firm (6)
- People may have to put up with her (8)
- Edible seed for vegetable and fruit (6)
- Skill returns with tennis perhaps, but doesn't last long (9)
- Salesman the Spanish rebuttal (5)
- Worn tiles (4)
- He's best about giving orders (7)
- Leave a musical group and have no come-back (7)
- Lava the expert may break (4)
- Only order northern fabric (5)
- Fish gone astray in the fisherman's basket (6, 3)
- New boat about to leave for S. America capital (6)
- Possibly greets an N.C.O. (8)
- Undiscovered talent developed (6)
- A desert's transformation vindicated (8)

DOWN

- Show rank subservience? (6)
- Book of the year (6)
- Shouts out names (5)
- Descriptive of an eternity ring? (7)
- Turned up in shocking condition? (9)
- Support for the Royal Mail? (8)
- Hustlers may be devoid of compassion (8)
- What's left behind when objections are raised? (4)



Solution to Puzzle No. 5,162



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The new offer from Andropov

MR YURI ANDROPOV's latest proposals for the Soviet-US Euro-missile negotiations in Geneva are certainly interesting, and it is just possible that they may also be encouraging. But if they do prove encouraging in the sense that they lead to some progress when the negotiations resume shortly, then they may call for more explicit statements from the British and French governments on the contributions that they would be prepared to make to the process of controlling nuclear weapons.

While the Andropov proposals look like a step in the right direction, and have been welcomed as such both in Washington and in London, it is not absolutely clear that they are less one-sided than previous Russian positions, or that they are more than a public relations gimmick.

Nevertheless, though fundamental doubts remain over the Soviet Union's real intentions in the INF talks, on the face of it it is encouraging that Mr Andropov is now apparently prepared to negotiate on the basis of missile warheads rather than on that of missile launchers.

Dilemma

The dilemma posed by land-based multi-warhead weapons is that, while they seem a cost-effective way of aiming at numerous enemy targets, they also present a temptingly small number of targets for enemy missiles to aim at. For this reason, they may be desirable in the nuclear balance.

The recent Snowcroft Commission in the U.S. recommended that Washington should move from multi-warhead to single-warhead missiles, and should revise its START proposals for reductions in the number of missiles.

If, therefore, the Soviet Union is now ready to adopt warheads as the primary counting unit in arms control negotiations, it may be reflecting a healthy concern for the primary importance of the question in a particularly pungent way.

Moreover, Mr Andropov's latest proposals seem to imply movement in the Soviet position towards a bigger reduction in the number of SS20s in earlier stages of the Soviet Union had offered to limit its SS20s to a level equal to the number of British and French missiles, many of which have only one

warhead. An equal number of warheads ought, therefore, to mean a smaller number of SS20 missiles.

As it stands, however, this proposal must still be unacceptable to the West, for two reasons. First, because it would mean that the Soviet Union would retain a significant number of SS20s, whereas the U.S. would be asked to forgo any matching deployment of its new missiles. Second, because Britain and France have consistently refused to allow their nuclear systems to be harnessed in the bilateral negotiations between the two superpowers.

Logic

There are sound reasons why the British and French systems should not be counted in the INF talks. As last-ditch deterrent weapons, they have an entirely different function from the intermediate-range weapons whose purpose is to act as a link with the long-range strategic systems in the U.S. (and the Soviet Union). Moreover, the INF talks are essentially concerned with land-based missiles, whereas most of the British and French weapons are submarine-based.

Nevertheless, it is not at all clear that Britain and France can or should stand aside from the nuclear arms control process, simply by refusing to allow their systems to be counted in the INF talks. The logic of this refusal implies that they should be prepared to make some contribution instead to the Strategic Arms Reduction Talks.

In these talks, both superpowers are talking about significant reductions in their arsenals. In general, the UK has indicated vaguely that it would reconsider its position if there were a substantial reduction in the Soviet threat. Yet on present plans, France will launch a sixth missile submarine in two years' time, and Britain will move at the end of the decade from Polaris to Trident missiles, which can carry four times as many warheads.

Just what contribution Britain and France could make is debatable. There is no chance of an agreement which entitled the Soviet Union to as many nuclear weapons as all three Nato allies combined. On the other hand, it seems distinctly unconstructive for the two second-rank powers to be planning a new generation of nuclear weapons at a time when the superpowers are talking about reductions, and it would be intolerable if Britain and France could be depicted as major obstacles to a Soviet-US agreement.

The time is coming, if it has not yet come, for the European powers to be more forthcoming on their potential contribution to nuclear arms control. In Britain's case, this must include a reconsideration of the Trident decision.

MAGGIE THATCHER

Jack-in-the-box toy sits on the desk in his large office, along with official souvenirs from the aircraft and engineering industries.

The toy gives a hint that Sir Peter Carey, until last Friday the permanent secretary of Britain's Department of Industry, is not just a bland, pragmatic, well-behaved mandarin, but a smooth operator who knows exactly how to balance his private views and his public persona.

An enigma to many outsiders — and to some colleagues as well — Sir Peter retired last week amid a wave of tributes which included 270 industrialists turning up to his farewell parties. Yesterday he visited Buckingham Palace for a permanent secretary's traditional retirement interview with the Queen.

For many people he will remain something of a mystery because of the way he has appeared to survive with equanimity the sharp swings of industrial policy over the past decade, almost but not quite failing out publicly with Mr Tony Benn when he was Industry Secretary, and tolerating with perhaps a little more enthusiasm the equally extreme views of Sir Keith Joseph who arrived a few years later.

His own views have rarely seemed to intrude on his suave leadership of the Department, although he has occasionally surprised audiences by, for example, hitting out at industrialists who have wanted to rely more on Government policies than on their own efforts.

Yet on the occasion of his retirement he has broken cover on some issues and in particular has turned on the Whitehall machine, and the Treasury especially, for failing to respond to the long-term needs of industry.

In the first wide-ranging interview he has given since the record for ten years, he also:

- Admitted that governments' relations with nationalised industries are "less than perfect", and that poor salary levels deter good candidates for the chairmanships.
- Deplored "over-frequent" changes of ownership in state-owned industries which divert management effort.
- Regretted "home dock" issues of Christopher Acland (Herbert) who was ambivalent about ICL, but said rescues of Ferranti and ICL were well worthwhile.
- Criticised some results of French industrial policy and suggested that Japanese industry's planning system could not be imported into the UK.
- Praised Government "think tanks" which "str things up", and "stop the bland leading the blind" in Whitehall. And,
- Acknowledged that he and his colleagues have "not managed the service as we should have done."

Asked to pick one thing he would like to change in the past decade during which he has so to speak presided over ten years of unprecedented industrial decline in Britain, he says: "The one thing I regret and would wish to have different is that I had been able

to persuade my colleagues more than I have about the problems of the wealth-producing sector and the need for policies to optimise and support the performance of that sector."

In particular he criticises the Treasury for a "very deep ethos" which prevents it from adequately understanding industry and the harmful long-term effects of policies. He blames Treasury civil servants, especially at lower levels, rather than politicians. The answer is gradually to change people's attitudes because, he says, he does not believe much would be achieved by changing the structure of Government.

He can see advantages for industry in moving some parts of the Department of Trade with Industry because the "protection and selling both of manufactured goods and services hang together." The Prime Minister has not gone for machinery of Government changes, but a merger "could well be on the cards."

Sir Peter characteristically hedges his remarks. But he returns constantly to the theme, illustrating a side to his personality which emerged when I asked whether he was an "aggressive non-smoker." (He was responsible for negotiating the cigarette packet health warning with the tobacco industry in the 1960s.)

"I am not an aggressive person at all, persistent perhaps sometimes, but not aggressive." To a suggestion that he may be "bland rather than aggressive,"

he says: "I'm not a great admirer of blandness." Smooth then? — "I may appear smooth. I have a degree of equanimity with which I approach problems, born of long experience of crises which need to be seen in perspective... so I am a fairly calm person."

That long experience ranges — after Portsmouth Grammar School and Oxford — from being a young army officer and junior Embassy press officer in Yugoslavia at the end of the war to coping with industrial and political crises such as Ferranti, ICL, BL, British Steel and the National Enterprise Board during the past 10 years, initially as second permanent secretary in the old Department of Trade and Industry and then as sole permanent secretary of the Department of Industry from 1976.

He believes the British civil service has "great strengths" and should not be politicised. "But it is fair to say we have not managed ourselves as professionally as we should have done. We have been slow to make ourselves sufficiently professional in the way we have done it."

He regards choosing people for top posts as "one of the most important and difficult jobs I have had." Throughout his career he has built up a huge circle of industrial contacts at home and abroad and is particularly proud, for example, that he has tempted both Mr Ian MacGregor and Mr Graham Day from North America to be respectively into British Steel and British Shipbuilders. He admits his success and failure rate in finding chairmen has

been "half and half" but declines to enlarge. Sir Peter's emphasis on finding top people for state industries links with his primary aim of "leaving industry with the impression that, whatever Government is in power, they have here people to whom they can talk freely and in confidence, that their views will be understood and their problems put in context and this industrial dimension represented in Government."

He himself has, however, made few efforts to develop contacts with trade unions (which on reflection he regrets). This has helped to make them suspicious of his regime. To be a senior civil servant "does not mean you have to become something of a punch in the process," says Sir Peter. But he cautiously admits to two main beliefs and sympathies: the need to "calibrate the wealth-producing sector and the primary of market forces adequately within the national budget and not indefinitely arrest."

But, he adds that it is "dangerous for a civil servant to be too idealistic because he does have to serve Governments of different persuasions." He agrees, when it is put to him, that it is fair to say that the key word to explain his whole life in the civil service is "pragmatism."

That pragmatism was put to its severest test early in Sir Peter's decade at the top of the Industry Department when he clashed both privately and semi-publicly with Mr Tony Benn, who was Industry Secretary

SIR PETER CAREY LOOKS BACK

‘The cult of the gifted amateur’

By John Elliott, Industrial Editor

NATIONALISED INDUSTRIES

RELATIONS between the industries and Government are "less than perfect" partly because of an "underlying ambivalence on the part of governments."

Both civil servants and politicians tend to want to interfere too much. "Civil servants are naturally very conscientious: given a job to do they tend to do it wholeheartedly and they may therefore bear down on nationalised industry chairmen and boards a little more severely than is justified." Frequent changes in ownership also diverted management attention from important commercial issues.

The key to better relationships is "finding the right person to do the chairman's job" and paying him on the same basis as the private sector. High salaries related to performance are "cheap at the price" when compared with the scale of issues involved. "I don't therefore regard as very meaningful arguments about Mr Ian MacGregor's salary at British Steel."

"But we have been inhibited in the past from appointing the most suitable person to do a job by reason of the conditions we could offer. That has meant that we have accepted people who were willing to serve and do the job far less. So you're expecting something for nothing."

"If you are getting someone to come in out of a sense of national loyalty you do not get a relationship on a strictly commercial basis and you need such a relationship when you are running big commercial organisations... You pay for what you get and you get what you pay for."

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In particular he criticises the Treasury for a "very deep ethos" which prevents it from adequately understanding industry and the harmful long-term effects of policies. He blames Treasury civil servants, especially at lower levels, rather than politicians. The answer is gradually to change people's attitudes because, he says, he does not believe much would be achieved by changing the structure of Government.

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from 1974-76, so scoring for ever his reputation with the Labour Party and especially its left wing. The main clash was over Mr Benn's financial support for workers' co-operatives at Meriden and Kirby with which Sir Peter vehemently disagreed.

Accordingly, in his role at Departmental accounting officer to Parliament, he filed notes of dissent which were subsequently leaked. (Judging by now refuted any suggestion that the de Lorean car project in Ulster was picked by his Department, he probably issued several other notes of dissent during his career.)

Ho sounds defensive discussing the Benn era, and when asked why he retired: "Because I have been attacked on this issue." The market place, and then make a judgment about what has to be done. But I don't claim to know best and this means that we are not in a position here to pick winners of the future. We have often been accused of doing this.



MARKET INTERVENTION

"THE GOVERNMENT can never be a surrogate for the market and it is an illusion that most intelligent civil servants believe they know best." He knows that some of his colleagues think the Government can and should do more but retorts:

"I do not agree with them. My experience over 35 years has shown me that sitting in Whitehall, not being subjected to the strains of the market place, I do not know what is best for particular firms."

"What I can do of course is to collect a lot of information about particular firms, the best judgments of the individuals themselves who are operating companies and are in the market place, and then make a judgment about what has to be done. But I don't claim to know best and this means that we are not in a position here to pick winners of the future. We have often been accused of doing this."

"But what I think we can do, by looking at the market place of the future (with the help of a long-term steering group I have set up here) is to identify technologies which are going to be of great importance. Thus we are giving support in this area to technologies such as information technology, bio technology, fibre optics and robotics."

"To extrapolate from there and say you are going to intervene with industrial companies is quite another matter."

"The aim is to apply a spur to industry to perform better" and to "erect a framework which encourages and supports good management and points directions."

His ambivalence about the virtues of government intervention in industry and about the impact of the Industrial Reorganisation Corporation of the late-1960s. He also seems somewhat unconvinced by the support the limited role now being planned by Ministers for the NEB and its parent, the British Technology Group.

He has no general enthusiasm for bailing out lame ducks and stresses that the conventional alternative of recapitalisation "often be a very useful route to renaissance."

His answers on such issues are always carefully modulated, as one would expect of an experienced Whitehall operator. But there is often life in the remarks. He is clearly impatient with Whitehall and talks with glee about how he helped in the early-1970s to set up the Central Policy Review Staff — the Downing Street "think tank."

"One needs something, as a colleague once put it, to prevent the over-zealous running of the official machine." The Treasury has been shown as an example of the bland leading the blind. There is a lot of inertia and some must be there stirring it up."

But surely he had recently objected to some of the CPSRS ideas on "reforming relations with nationalised industries?" "I thought they were a little starchy eyed, just as I was probably a little starchy eyed when I was in the CPSRS. But it is right to push out the frontiers of thought a bit. Departmental and permanent secretaries then have to be very realistic and pragmatic in dealing with the recommendations."

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Sotheby's and the public interest

IS THE future ownership of the fine art auctioneer Sotheby's a matter of public interest in Britain — or simply a matter of interest to the British establishment? The decision by the Trade Secretary, Lord Cockfield, to refer the bid by the American company GPI/Knoll International for Sotheby's to the Monopolies and Mergers Commission raises the question in a particularly pungent way.

This is the second time in recent months that Lord Cockfield has chosen to ignore the recommendation of the Director General of Fair Trading and in doing so he has attracted attention once again to the undesirable degree of ministerial discretion in this area, together with the vagueness of the "public interest" criterion laid down in the 1973 Fair Trading Act, when competition is not at issue.

The Department of Trade says that the decision to refer the bid for Sotheby's took into account the importance of London as the centre of the international art market and Sotheby's role in the market. There were apparently fears that more auctions might take place overseas if the company passed into foreign ownership.

At the same time Sotheby's directors have suggested that the two American businessmen behind GPI/Knoll, Mr Marshall Cogan and Mr Stephen Swift, would be stretching themselves financially in making the acquisition. They also question their fitness to run the auctioneering business given that Mr Cogan had a brush with the U.S. Securities and Exchange Commission in the early 1970s which resulted in a suspension order, still outstanding, in relation to the management of dis-

cretionary accounts in the securities business. Neither of the two men had experience of auctioneering.

Xenophobic

However, it takes some imaginative effort to build up a picture of an American company of strategic national importance. The art market has long been thoroughly international, and since Sotheby's under British ownership has taken itself to be a part of the globe business is to be found, the xenophobic fears appear misplaced. Nor are they in keeping with the Government's generally liberal philosophy on inward and outward investment.

Under a Tory Government with a predilection for market-based solutions to economic problems it would seem natural for a Trade Minister to regard the efficiency with which Sotheby's runs its business as a matter to be decided in the market place. There is much to be said for leaving it to the shareholders to sort out the relative merits of the two managements for themselves. If the Government is concerned about the fitness of people who hush with regulatory authorities in other countries to run British companies, let there be clear and well-publicised rules. As it is, the art market has never been a haven of unimpeachable decorum in business practice.

What is not desirable is for the Secretary of State for Trade to refer bids on the basis of nebulous and arbitrary criteria and to do the Director General of Fair Trading out of a job by paying more attention to active lobbying on behalf of vested interests in companies that are taken on their luck. Explicit guidelines should be an urgent priority.

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Moorgate drama

The charge that accountants are boring has been laid to rest. Real life dramas have been taking place in the last few months behind the normally sedate portals of Moorgate Place, headquarters of the English Institute of Chartered Accountants.

Following the appointment of former civil servant John Waine as secretary, the number of people reporting to him has been slashed from 20 to seven, and the shape and style of the executive has been changed radically.

Now in the best traditions of huffers, football managers, and disaffected political functionaries, one of the casualties of the shake-up has decided to tell all.

Instead of heading for Fleet Street with his story, however, the aptly named Martin Grass, who left the institute last month, has chosen the staid columns of The Accounting Bulletin for a decidedly racy account of life at the institute.

Grass, who used to handle the institute's information service, believes the institute functioned smoothly for many decades in the old form. He warns "Any-one who tampers with this well-proven system of management, in which the secretariat plays a crucial role, sets off a slow time-bomb which will leave the building—but very little else—intact."

"Moorgate Place—the inside story" and gives plenty of space to it. But it restricts comment to a cautious "While some leading accountants view the rethorica as desirable and long overdue, others fear that it bodes ill for the future effectiveness of the institute and its membership."

To which Waine replies, "Yes there has been a major reorganisation. But the only real casualty has been Grass himself."

Bank squeeze

Nasty letters from banks asking for the return of your cheque card usually only arrive when your overdraft gets out of hand. But unfortunate customers at the Banque du Rhone et de la Famine are suffering the ignominy of having their accounts compulsorily closed for the simple misdemeanour of not using them enough.

The London office of the Banque—which is owned by Lloyds brokers Alexander and Alexander—was the first in Britain to offer interest payments on current accounts some ten years ago.

Now it has about 1,000 account holders—but wants to reduce their numbers to about 800. "It is silly of us to try and compete with the clearing

Men & Matters

banks because we're so much smaller," says Michael Stone, manager of the banking side. "It makes sense to try and decrease our retail involvement."

He uninvited customers who make little use of their current accounts have been sent letters asking for the return of their cheque books and cards by the end of the month.

Steel links

Ian MacGregor, who becomes chairman of the National Coal Board in September, is making full use of his U.S. contacts to establish an assured U.S. market for substantial tonnages of British steel, while he remains at the helm at British Steel Corporation.

Now it looks as if a personal touch may have crept into the proposed deal between British Steel and United States Steel for the latter to process semi-finished steel from the former's Ravenscraig works in Scotland.

Tom Graham, aged 56, president of the third-biggest U.S. steel company, Jones and Laughlin, is moving offices a few hundred yards up the street to take over as chief operating officer and vice-chairman at U.S. Steel, the number one.

It was at Jones and Laughlin, steel industry watchers will recall, that MacGregor learned all about the "Pittsburgh prescription" as he calls it far getting more steel out of fewer men.

MacGregor was a director of J and L between 1978 and 1980 and he is a good friend of Graham.

In terms of Pittsburgh and American steel industry politics Graham's move has raised a few eyebrows. He is well-known as a fiery critic of the American steel establishment (for which read U.S. Steel) and

the way it has, over the years handled the vexed question of dumped foreign steel.

Graham has been, and remains, a staunch advocate of fixed quotas on foreign steel which is sold in the U.S.

Money talks

Irish bankers have clubbed together to endow a chair in banking and finance at University College, Dublin. Rather late in the day some of them are wondering whether their support of the faculty need include its first professor.

The post's incumbent, Dr Michael Walsh, has delivered some uncomfortable home truths during his inaugural lecture to an audience including most of the country's top bankers.

ECONOMIC VIEWPOINT

Still no international strategy

By Samuel Brittan

THE CHANCELLOR of the Exchequer, Sir Geoffrey Howe, has occasionally hinted at the need for a world medium-term financial strategy, akin to the one he has promulgated (but not sufficiently defined) for the UK. It must, however, be said that the very little of what he has proclaimed in recent speeches, papers and briefings in advance of the Williamsburg Summit, amounts to a truly international strategy. It is more like the parallel pursuit of virtue, by the seven summit countries, which is a rather different proposition.

A partial exception to this is the tactics being adopted for dealing with developing countries' debt problems. Here a common approach has emerged among the main creditor countries.

Also, there is general agreement that the success of the rescheduling programmes depends on the resumption of growth among the developed countries. Indeed, it has become almost a cliché to say this.

When, however, we come to the economic policies of the seven countries to be represented at the Williamsburg summit, we find merely a collection of national policies. Sir Geoffrey Howe has frequently stressed that his opposite numbers should concentrate on reducing inflation; that the means should be a steady reduction in monetary growth and in structural budget deficits.

"Structural deficits" are those which are not just due to the recession but are likely to remain even with economic recovery. Sir Geoffrey has, however, tended to ignore the word "structural" in his own backyard and has concentrated on reducing the budget deficit regardless.

The British Chancellor's approach puts verbal stress on exchange rate stability and better alignment of exchange rates (which are not the same thing). But, apart from conceding the role of central bank intervention in extreme cases of short-term instability, an issue not worth all the ink that has been spilled on it — his main suggestion is that convergence of policies designed to reduce inflation will also reduce exchange rate diver-

NOMINAL GNP GROWTH IN INDUSTRIAL WORLD															
(Annual percentage growth)															
	'Pre-shock' 1968-73		Oil Shock 1973-81		New Recession 1982		Recovery? 1983†		1984 First half†						
	GNP	Prices Output	GNP	Prices Output	GNP	Prices Output	GNP	Prices Output	GNP	Prices Output	GNP	Prices Output			
U.S.	8½	51	3½	10	9½	0½	4	6	-2	7	4½	2½	9	5	4
Japan	16½	71	9	64	3	3	5	3	2	7	9	3	7	3	4
Germany	11½	64	5	5	4½	0½	3	4	1	5	3	2	7	5	2
UK	11	8	5	13½	15½	-2	8	8½	0½	8	6	2	7	5	2
Total of main seven*	11	6	5	10	9	1	6½	7	-0½	7	4½	2½	8½	5	3½
OECD countries															

* Above four plus France, Italy and Canada. † Estimate. ‡ Forecast.

NE Because of rounding and additions of percentages GNP growth is only approximately equal to price plus output change.

Source: OECD estimates updated by Financial Times.

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Source: OECD estimates updated by Financial Times.

gencies, and reduce interest rates.

It would be nearer the truth to admit that countries can put up with different inflation rates, provided that these are stable and predictable. For instance, Germany and France could co-exist with 2 and 3 per cent inflation respectively up to the 21st century. It is sudden changes in actual or expected inflation rates which are disturbing.

There is nothing inherently wrong in saying that each country should concentrate on putting its own house in order. There is nothing either virtuous or discreditable in either "national" or "international" policies. The unit of government can be the UN or a parish council, depending on the purpose in hand.

The case for an international strategy is the empirical one that countries' growth rates impinge heavily on each other and that the international capital market serves to link the national economies in a single whole.

An international strategy must mean that the authorities of different countries co-operate to achieve something they could not achieve alone (as in the debt case); or that one country does something it would not otherwise do in return for certain behaviour from another. At the very least it means that countries will undertake to adjust their national policies in the light of some recognised international indicator such as the exchange rate.

It was on the issue of the

management of world demand that there was a clash between the Chancellor's and the CBI's papers at yesterday's meeting of the National Economic Development Council. A CBI working party concluded that the rate of real growth, forecast in the OECD area in the years ahead, averaging 2 to 3 per cent "would be insufficient to bring unemployment down or even perhaps to prevent it rising further."

It argued for "more expansionary or at least less restrictive policies in at least some OECD countries." The CBI had the courage to quantify what it was getting at by suggesting an objective somewhere between the 5 per cent growth achieved by the industrial world in the years up to 1973 and the 2 to 3 per cent now in prospect. Splitting the differences gives 3 1/2 to 4 per cent.

The Chancellor's paper would have none of this. It claimed that if countries "which have been relatively successful in reducing their rates of inflation" tried to "help others by expanding their domestic

demand in a co-ordinated way," that course would simply re-ignite inflation. The one way in which the Chancellor could foresee a policy contributing to a sustainable growth of real demand and output was by making more headway against inflation and budget deficits, and thereby bringing down interest rates.

Yet a reconciliation is possible between the CBI and the Chancellor—or at least their advisers, because Top People talk in excessive generalities. The trouble with the CBI's request for "expansion" is that it ignores the risk that governments will come to grief if they attempt to achieve targets for real output and employment by injecting money into the economy. This was the essential point made by the counter-revolution against post-war Keynesian policies. To ignore the risk of the mistakes of the notorious "locomotive" and "conveyor" theories so fashionable at one time. It is not a sufficient safeguard to make the growth moderate. The targets of the

early 1970s also seemed moderate by the standards of the time. Yet they ended in an inflationary explosion. The Chancellor's mistake, on the other hand, is to confuse intermediate objectives, such as public sector deficits or the rate of monetary growth, with final aims. For instance, just as there is an overwhelming case for reducing the U.S. budget deficit, there is a strong case for Japan increasing its budget deficit, so that it can raise interest rates to help correct the undervaluation of the yen. But such combinations are out of the question if a low budget deficit is made an article of faith.

The bridge between the Chancellor and the CBI would be a worldwide objective for the growth of national income and output in the seven summit countries in money terms. This would recognise that the division of any increase in nominal demand between real growth and inflation cannot be determined by governments alone; and by sticking to a nominal objective it would be made clear that governments would not finance any renewed inflationary take-off.

The point can be illustrated from the OECD forecasts at the turn of last year. These indicated 7 per cent growth for 1983 in the national incomes (measured by money GDP) of the summit countries. It was expected that this would be made up of 4 1/2 per cent inflation and 2 1/2 per cent real growth. It hoped that in the first half of 1984 the combined national income would rise by 8 1/2 per cent a year, with most

of the increase taking the form of real growth.

Why, then, then aim at an 8 1/2 to 9 per cent average annual growth of nominal demand and income for the summit countries combined from now on? This would enable the CBI's output objectives to be reached if inflation stayed at 5 per cent or exceeded it if it fell even lower. On the other hand, it would lead to an automatic tightening of the real policy stance if inflation threatened to accelerate.

A truly international strategy would also have to say something about the means by which the national income objectives might be achieved. The Chancellor's NEDC Paper stressed the importance to the world of the U.S. reducing its budget deficit. There is a danger that all the talk of national surveillance and close concentration on monetary growth, with final aims, will simply be code words for pressure by other countries on the U.S. to reduce its deficit. The only way to avoid this is to formulate a more general doctrine about the fiscal monetary mix appropriate to countries in varying circumstances.

An international strategy should also mean that countries should be prepared to modify their monetary policies in the light of exchange rate behaviour. This was half conceded by the Finance Ministers in Washington last Friday, which said that exchange rates were "one possible indication of the need for policy adjustment." But this needs to go further.

It takes no international agreement for the Fed to relax its policies when the dollar seems to be too high; or for the Bundesbank to tighten up when the mark appears to be low. But it does take agreement if both countries are expected to make a contribution to achieving a shift in the market dollar rate; and it needs agreement on the state of the world economy to decide whether the Fed relaxing or Germany tightening up.

There is a case for independent national strategies (whether or not reinforced by mutual comparison and inspection) and a case for a concerted international approach. But there is little to be said for confusing the two.

Lombard The illusion of U.S. power

By Ian Davidson

ONE OF THE difficulties facing the American super-power is that many people abroad, and even more at home, tend to assume that it must be capable of taking effective action to influence events around the world. This assumption is especially strong where successive administrations have publicly identified America's national interest with affairs in country A or B. But sometimes it can lead to the most frightful trouble, first and foremost for the U.S. itself.

President Nixon was burdened with this assumption for many years in Vietnam. President Reagan suffers from a similar affliction in the case of Central America. President Carter was under equal pressure in the case of the Iranian revolution and the fall of the Shah.

But what is striking about Zbigniew Brzezinski's account of his four-year stint as National Security Adviser, is that President Carter's closest counsellor on foreign policy steadfastly believed, and continues to argue, that the U.S. ought to have been able to "do something" about the disintegration of the Shah's regime.

The assumption that power must be translatable into effective action is not just pap for the ruck of the American electorate; it can also be firmly held and forcibly expounded, even by a man as intelligent and well-read as Brzezinski, in the inner sanctums of government. We should not be surprised if it is also held by others who are much less intelligent and much less well informed.

In the event, of course, the U.S. "did" nothing, except of a declaratory nature. It did ask the Pentagon to make contingency plans for deploying U.S. forces in southern Iran to protect the oil fields, if necessary, and suggested (after the departure of the Shah) putting the 52nd Airborne Division on alert. But Brzezinski's was not the only voice in the kitchen cabinet: Cyrus Vance and the counter-culture at the State Department consistently argued for a lower U.S. profile, and the little action, apart from repeated assurances to the Shah

that Washington was, in some sense, behind him.

The talk was hampered by ignorance. Policy makers in Washington had long had good contacts with the Shah and with the Iranian military. But when Brzezinski tried to find out a little more about the rest of the Iranian political scene, after the disturbances burst like a clap of thunder in the summer of 1978, he discovered that the CIA knew nothing that was worth relating.

Repeatedly, the policy-makers toyed with the idea of promoting a military coup in Iran to stem the tide of popular revolt. Brzezinski seems to have believed that Washington could promote a coup simply by making the right "signal." It was left to President Carter to point out that Washington was unable to identify the required leader for such a coup.

In any case, the natural discordance between the views of Vance and Brzezinski was exacerbated by the hectic pressure of foreign policy making—what Brzezinski calls the "overload circuit." The Iranian revolution competed for Washington's attention with Camp David, with the Salt nuclear weapons negotiations with the Soviet Union, as well as with controversy over the defence budget.

Today the story is similar: Central America is competing with the aftermath of the Lebanon invasion, with new nuclear weapons negotiations, with Alliance quarrels over trade, and with controversy over the defence budget.

The odd thing is that, after vigorously defending his perch for activism throughout the Iran episode, Brzezinski concludes rather lamely: "The modernisation of a very traditional society breeds its own instabilities and revolutionary dynamics... U.S. policies could not and did not provide effective remedies."

Now, under Ronald Reagan, the activist illusion is much more alive and well.

Power and Principle: Memoirs of the National Security Adviser, 1977-81, Zbigniew Brzezinski; Weidenfeld and Nicolson; 587 pp; £15.

Letters to the Editor

Proposals could put many pensions in jeopardy

From the Co-ordinator, Private Capital, British Railways Board

Sir,—If pension fund members were given the right to opt out (April 28), the safety of many people's pensions could be jeopardised.

Suppose, for simplicity, that a company had three employees, one aged 55 and two aged 25. Most of the contributions payable to the pension fund for the next 10 years would undoubtedly be needed to meet the cost of the pension of the 55-year-old (particularly if he had been granted back-service rights), whereas the pension of the 25-year-old would be purchased mainly during the 30 years thereafter.

If both of the 25-year-old employees now opt out of the pension scheme it is easy to see that the pension for the 55-year-old may be endangered. Neither the company nor himself may be able to afford higher contributions, and his pension might therefore have to be reduced. I suggest that this dangerous proposal should be reconsidered.

C. G. Lewin,
British Railways,
222, Marylebone Road, NW1.

From Mr H. Wynne-Griffith

Sir,—The report "Personal and Portable Pensions" for all by the Centre for Policy Studies (April 28) is important in that it raises fundamental questions over the way in which we provide for retirement. In offering its recommendations, however, the report has confused a number of issues and leaves unanswered a number of questions.

The present system of pension provision has evolved over the past 30 years into an enviable sound and efficient way of converting income into capital investment and then back into income at retirement. It would be tragic for the system to be dismantled as a result of the report's recommendation and replaced by the "piggy-bank" arrangement the current system itself replaced.

The report (like many others before it) highlights the problem of the early-leaver. In identifying as one in which the problem cannot arise the report then seeks to justify the introduction of that system on other grounds. (Definitely, no other solution is offered despite the many that have been put forward.)

This, however, is only a part of the problem. The present system is also deficient in that it does not automatically maintain the purchasing power of pensions in payment. This is not mentioned in the report. Both of these problems need to be resolved and the reintroduction of the "piggy-bank" system will not do so. In fact, it would create others which are not mentioned in the report. It would involve wholesale participation in the state earnings-related pension scheme with the consequent problems of the next generation having to pay substantial National Insurance contributions to pay the promised pensions. Furthermore, the employees will lose the pension contributions which will then become NI contributions (this will result in a real loss of pension). This will make employees even more dependent on the state for their pensions, which negates the recommendation that we all become "mini-capitalists." Who now considers his state benefits as a part of his wealth?

The nature of personal savings involves investment over a much shorter time-scale than is the case with pension funds. This will have serious implications for the equity and property markets. No mention is made in the report of the 10m or so who are not in company pension schemes at all. Do they use the "piggy-bank" system already available to them?

The present system has too many advantages — economic, financial and social — to dismantle it and especially so for the reasons given. Of course, the deficiencies must be corrected, but replacing the system with another will not achieve this.

The single most important contribution made by the publication of the report is the fact of its publication. Here is yet another reason for pension funds to come up with an acceptable solution to their problems. If they do not do so within an acceptable time-scale, then perhaps legislation should be enacted to ensure that they do, but that legislation should tackle the real problem and not seek to tinker with the pensions system.

H. R. Wynne-Griffith,
3 Dalrymple Wood Avenue, SE19.

reacted to the plight of the early leaver by, as it were, throwing out the baby's long-term pension guarantee with the early leaver's bathwater. The first of the Occupational Pension Board's main recommendations, the abolition of "franking," is already being implemented and I feel that adoption of the other proposals for revamping of preserved benefits for early leavers, whether by voluntary action or through legislation, would do much to take the heat out of the current debate. Given this change, then it is perhaps questionable whether our economy necessarily needs to accept the following implications of the centre's proposals.

Final salary benefit promise (even with revaluation) to be abandoned in favour of a contribution promise (money purchase); this would represent a fundamental change of philosophy. Emphasis on unit-linked investment of such contributions; but "sense of involvement" offers no benefit guarantee as such. Contracting-out of the earnings-related state pension would cease, leading to more pay-as-you-go and hence less funding but gross National Insurance contributions would thereby reduce leading to greater personal freedom of investment.

The fact is that any employee who is not securing occupational pension rights is deemed to be in "non-pensionable employment" and, as such, is already able to effect his own portable S226 pension contract with tax-deductible personal contributions up to 17 1/2 per cent of net relevant earnings. The centre's proposals are, therefore, effectively attainable at present, subject only to occupational scheme membership being made voluntary rather than compulsory.

For the employee to achieve financial equilibrium, however, he would need to negotiate a salary increase in lieu of his company's former pension contributions. Therein lies the nub of the problem. In that the young should get rather less than the current aggregate funding rate, and the old rather more. Also, it is essential, when planning an overall benefit target, to take full account of both elements of the state pension, known as "integration," which requires a rather more sophisticated approach to the design of a money purchase contribution structure than the simple do-it-yourself ideas so frequently advocated.

R. K. Sloan,
Martin Paterson Associates,
9 Albany Place,
Edinburgh.

A unified tax system

From Mr A. Conway

Sir,—Having read Mr Brittan's proposals (April 28) for a unified tax system, it will be interesting to see which if any, of the political parties are prepared to go to the country with these proposals as their platform. If ever there was a platform relevant to today, this is it.

A. Conway,
10, Alder Grove, Chester.

Pre-decimal coins

From Mr R. Dormer

Sir,—If the convenience of foreign visitors is relevant (and why not?) to the question of our coinage, surely the continued circulation of pre-decimal coins must cause them much more confusion than the introduction of any new coin could. It is 12 years since decimalisation; should not these coins now be withdrawn?

R. J. Dormer,
3, Crane Grove, NZ.

The causes of unemployment

From Mr D. Franklin

Sir,—Contributors to your columns have drawn attention to some of the causes of unemployment. Many companies have been faced with a time of recession when they are making low profits or no profits can only meet these additional expenses by reducing staff or closing down.

The Borough of Lambeth now has the highest number of unemployed of any London borough and this has increased by 30 per cent in a year. Last month commercial rates increased by 25 per cent bringing the total increase during Mr Knight's reign to 180.55 per cent.

Last week the finance committee voted further expenditure towards the Brixton recreation centre whose estimated costs have risen from £22m to £25m. The council's losses on parking meter revenue are over £1.5m and these vital services are provided by elected councillors. The commercial community which funds the majority of local rates is powerless to act as it is disenfranchised.

Unemployment will increase and company closures will accelerate as long as Knightmare policies sacrifice jobs.

D. G. Franklin,
121, Kennington Road, SE11.

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BONN WANTS TO INTENSIFY TALKS AT ALL LEVELS

Kohl seeks better ties with East

BY JONATHAN CARR IN BONN

HERR HELMUT KOHL, the West German Chancellor, has made it clear that he will intensify his drive for better relations with the Communist East, despite domestic critics pressing for a tougher line.

In his government declaration yesterday Herr Kohl said he hoped his talks with the Soviet leadership, starting on July 4 in Moscow, would be only the first of regular meetings.

"With good will, there is a lot of scope for co-operation in the political, economic, scientific and cultural fields," Herr Kohl told parliament. Bonn wanted to intensify talks at all levels with East Europe - and with Moscow above all.

Herr Kohl's speech had been tensely awaited following a rumbling dispute within the centre-right governing coalition over policy towards the Communist states, especially East Germany.

The Chancellor's readiness to achieve an understanding with the East was welcomed by East Germany. The East German news agency, ADN, said the Warsaw pact states wanted good relations with West Germany.

Herr Franz Josef Strauss's Bavarian Christian Social Union (CSU) had reacted particularly strongly to the deaths of two West Germans travelling in the East last month. The CSU strongly implied on Tuesday that it had been able to toughen the draft of the government declaration, which sets out policy aims for the next four years.

However, observers were unable to detect any difference of substance between Herr Kohl's latest remarks on ties with East Germany and those he has made often before since becoming government leader last October.

The Chancellor did not mention

the decision of Herr Erich Honecker, the East German President, to cancel a planned visit here - but he did underline that contacts at other levels should go ahead.

These comments were seen as a favourable response to latest East German official commentaries stressing the need for continuity of ties between the two German states - despite recent setbacks.

Playing on the apparent divisions in the government camp, the opposition leader Dr Hans-Jochen Vogel, demanded to know whether foreign policy was in future to be made in Bonn or by Herr Strauss in Munich.

But Herr Kohl - renowned for his equanimity even under sharp political pressure - was not to be goaded. During his two-hour speech he did not refer once to Herr Strauss nor give a sign, even indirectly, that there had been any trouble with the CSU.

Even when a parliamentarian from the radical new Greens party sprang to her feet waving a banner about Nicaragua, the Chancellor merely paused and smiled benignly.

"Unfortunately the problems we face cannot be solved that way," he noted, as an attendant removed the offending object and the "Green" retreated to her seat.

In the European policy part of his declaration, the Chancellor was a bit less specific than he used to be. There was no word about having a Community declaration on European Union approved by the summit conference of "the Ten" next month in Stuttgart, nor about early completion of the negotiations on Spain's EEC membership.

Bonn had hoped to see both elements emerge during its EEC Presidency, which expires at the end of June. But the problems have proved still greater than it expected.

British ministers expect election in June

By Peter Riddell in London

SENIOR UK Government Ministers are now convinced that a general election will be held next month unless the ruling Conservatives suffer an unexpected setback in today's local council elections.

The official line is that Mrs Margaret Thatcher, the Prime Minister, has not yet decided. But ministers from a wide range of departments believe that June has become virtually certain - and they are planning on that basis. This reflects recent contacts with Conservative Central Office.

Even senior Ministers who have openly favoured an October poll have started to say that June is looking inevitable.

Some MPs though, significantly, few ministers, still believe that Mrs Thatcher could defy the trend of the past three weeks and stick to her original intention of waiting until October or next year.

There are conflicting views over the likely date. Speculation has recently increased that Mrs Thatcher wants a short campaign leading up to polling on June 9.

The snag is that campaigning would conflict with the dates of the Williamsburg economic summit in the U.S. on May 29 and 30 and of the Stuttgart EEC meeting on June 6 and 7. It would also involve the abandonment of several major pieces of legislation.

In Whitehall last night it was being insisted that, whatever happens, Mrs Thatcher will go to the U.S. for the Williamsburg meeting. But the Westminster pundits are divided about the benefits and disadvantages of her being out of the country during a campaign.

Many MPs, therefore, believe that June 23 is the most likely date, with a possible compromise on June 16, both to gain the advantage of the publicity surrounding the summit at the start of the campaign and to allow the passage of several major Bills.

The meeting next Sunday at Cheltenham, the Prime Minister's country residence, of Mrs Thatcher with Mr Cecil Parkinson, chairman of the Conservative Party, Mr William Whitelaw, the Home Secretary, and Sir Geoffrey Howe, the Chancellor of the Exchequer, will hear party reports on the local election results, but a decision is not expected to be announced immediately.

A statement about Mrs Thatcher's intentions may not even be made next week, though there are strong pressures for an early announcement and Mrs Thatcher is due to give a series of media interviews in the next two weeks.

Carpenters working on the renovation of the conference room at Conservative Central Office in London have been told that their work should be completed within seven to 10 days. This is the room where daily election campaign press conferences are held.

Rumasa 'lost over \$500m in 1982'

Continued from Page 1

In some cases, the names of the Panamanian and other companies receiving loans from the Rumasa group were later altered, and some of the declared recipients have denied knowledge of the transactions registered in their name, officials said.

Government representatives yesterday flew from Madrid to Uruguay to investigate further the Latin American end of the offshore trail and to try to retrieve what are claimed to be Rumasa assets.

In London, meanwhile, Mr Peter Squires, a partner at accountants Shipley Blackburn and a director of Multinvest - the UK company which is regarded by the Spanish Government as the hub of Rumasa's undeclared British interests - said that Sir Carlos Quintanilla, Multinvest's managing director, had resigned and left the UK. Sir Quintanilla has been named in an English High Court action brought by the now nationalised Rumasa group to determine the ownership of Multinvest, which controlled the Augustus Barnett wine chain and other companies.

Mr Squires said Multinvest (UK) was owned by Multinvest NV in Curaçao. When asked who owned Multinvest NV he replied: "I don't know."

The Spanish Government contends that everything Multinvest acquired was paid for with money from Rumasa banks.

Mr Squires said that in the past Multinvest-owned companies "always reported directly to Sir Jose Maria Ruiz-Mateos in Spain." Sir Ruiz-Mateos is the founder and former head of the Rumasa group.

THE LEX COLUMN

Marks stays on the steamroller

With one ear cocked for the first cuckoo of spring, this is the time of year every fund manager worth his salt starts to agonise over whether he should switch from Marks and Spencer into a retailer with recovery potential. Until now, such a switch would have been decidedly premature. Over the last three years, Marks has been putting on volume like the friskiest growth stock at a steady 10 per cent a year or so and has emerged as the most highly rated large company in its sector.

Yesterday's figures for the 12 months to March were no exception. Volume is up about 11 per cent overall - clothing by 8 per cent, food 11 per cent, and the smaller household goods division by about 24 per cent. Since the growth in consumer spending in the period has been heavily biased to durable goods, this performance implies another strong gain in market share.

A generous wage settlement and an extra 7 per cent staff has pushed up the wage bill 18 per cent and squeezed net margins. So pre-tax profits have risen by 7½ per cent to £238.5m, or about 10 per cent adjusting for the extra week in the previous year.

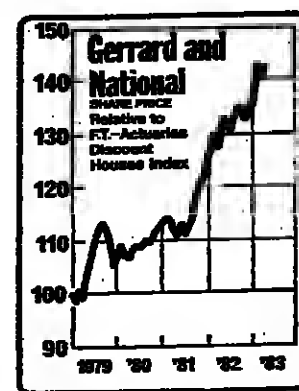
The disarray of many of Marks' retail rivals is partly a reflection of the company's volume performance. There are signs that Marks will continue to be able to turn the screw. This year volume continues to steam ahead, while the renewed emphasis on service may add to the pressures in other groups.

In foods the company seems to have achieved a volume base allowing it to squeeze price rises below the national rate of inflation, while the rapid encroachment of its household goods division must hurt the Woolworths and W. H. Smith's of the sector.

With generosity to employees slightly reined back this year, the pre-tax outcome may be in the region of £270m. No doubt there will be retailers whose profits will rise more, but Marks' own trading performance means that picking the right company to switch into has become a high risk operation. The shares slipped 14p to 201p yesterday, but the reaction may be temporary.

Discount houses

Gerrard & National has thoroughly vindicated its reputation as the master of bull markets with a set of preliminary figures which



yesterday have reported a curtailment of pre-tax losses from £113m to £14m or so, which is a momentous enough event in itself.

Cost savings of about £100m from the workforce reductions have effectively countered a £45m jump in unspecified overheads and a £35m increase in the staff bill. This has allowed a £189m gain in the airline's operating revenues - achieved despite falling traffic figures - to flow through to a £161m swing in its trading profit.

Cash generated during the year has actually reached £310m, including £80m from the sale of International Aeradio. With working capital cut by £20m, this has been sufficient to allow a token amount of net debt repayments after providing for all the redundancy expenses and £190m of capital spending.

All of which may appear to have launched BA off down the runway towards privatisation. But with interest rates up again from £11m to £120m, the carrier still has no more chance of taking off into the private sector than the dodo had of flying - unless and until ways can be found to unload a major part of its total borrowings which remain just over £1bn.

BTR/Tilling

Thomas Tilling has produced a lengthy and spirited defence against the BTR bid which hinges crucially on a forecast of 1983 profits which only a few months ago would have looked a flight of pure fantasy. Tilling's figure of £38m pre-tax admittedly incorporates a nimble accounting adjustment at Cornhill, which adds £6.4m, but the group is not budgeting on a contribution from its treasury division, which chipped in £8.7m last year.

So, even accepting that the U.S. energy equipment business returns to break-even after last year's £18.4m loss, Tilling will have to extract profits growth of almost three quarters from the rest of its operations to meet the target.

Tilling is not prepared to break down its forecast by division so the market may look with some scepticism at a figure which is higher by a good £15m than the most optimistic outside estimate. But the promise of future profits - and dividends - must be Tilling's best defence. It has tied itself in knots trying to explain how its own shareholders might have done better than BTR's over the past five years.

External audit for Banco de Santander

By Alan Friedman and David White in Madrid

BANCO DE SANTANDER, the sixth largest bank in Spain, has agreed to its first-ever external audit as a result of pressure from the Bank of Spain, the Spanish central bank.

Arthur Andersen, the international accountancy firm, is conducting the audit, which is expected to be complete within the next 10 days.

Spanish banks are not normally obliged to have their books examined by outside auditors, but in the wake of the expropriation of the Rumasa group and 16 of its bank subsidiaries, the Spanish Government is trying to obtain as much information as possible about the finances of banks in Spain.

In Madrid yesterday, it emerged that the Banco de Santander had around \$300m of loan exposure in Latin America, representing 5.2 per cent of its total assets. Of that total, some \$62m of loan exposure was located to Chile. When Banco de Santander's annual report and accounts are published this June, the bank is expected to announce, as have a number of European banks, that its loan exposure in Latin America totals on more than 1 per cent of its assets in any one country.

Although the bank does not produce a consolidated set of group accounts, it is believed to have allocated 1982 bad-debt provisions of Ptas 7.5bn (\$55m) for the Spanish parent bank. That compares with Ptas 6.2bn for the parent bank in 1981.

Banco de Santander's Latin American subsidiaries, some of which have branch networks, are believed to have made bad-debt provisions that totalled around \$20m last year.

Banco de Santander slumped a 1982 net profit increase of less than 1 per cent, to Ptas 9.1bn, the lowest year-on-year increase of any Spanish bank.

Daimler in DM 170m cash call

By John Davies in Frankfurt

DAIMLER-BENZ, the West German motor vehicle manufacturer, is giving shareholders an increased dividend plus a bonus, as well as offering a rights issue to raise DM 170m (\$69.38m).

The dividend for last year is to be DM 10.50 per DM 50 share, in comparison with a DM 10 dividend in 1981. In addition, a bonus of DM 1 per share is also proposed. Shares closed yesterday at DM 543.

The company announced that it planned a one-for-nine rights issue

Zanussi talks with Philips in search for European partner

By Rupert Cornwell in Rome

THE TROUBLES of Zanussi, Europe's biggest producer of domestic electrical appliances, might bring not only a transformation of the Italian group, but also a significant realignment of the European industry.

Philips, the Dutch-based group, confirmed yesterday that it had been holding talks with Zanussi for the past week at the request of the Italian Government. It discounted, however, reports that it would take a direct equity stake in Zanussi as a means of providing much needed new capital for the Italian company.

Zanussi indicated meanwhile that Philips was not the only possible European partner it had in mind. Contacts are also being made with Thomson-Brandt, the state-owned French concern.

Zanussi's difficulties have been caused by problems in the electronics sector, high inflation and high interest rates. This last factor has been especially important since the group's indebtedness stood at L800bn (\$547m) at the end of 1982, when it effectively lost L100bn on sales of L1,600bn.

Despite its size, the company is not quoted on any Italian stock market. Some 90 per cent of its capital is owned by the Zanussi family, while the remaining 9.6 per cent belongs to Voest-Alpine of Austria.

But the alliance with a foreign partner is not the only possibility being mooted. Earlier this week, Sig Lamberto Mazza, chairman of Zanussi, denied suggestions that he was about to resign and that a controlling stake would be taken by the

"consortium" association of leading Italian industrialists, including Fiat's Agnelli and the Finisil.

A fluid situation may become clearer on May 17, when a new round of discussions on Zanussi's future is scheduled at the Industry Ministry between management and union representatives and the Government. Zanussi is seeking to trim its 30,000 workforce by around 3,500 and sort out the especially pressing difficulties of Ducati, its electronics subsidiary.

The Government has also drawn up plans for Zanussi to collaborate with REL, the financial company set up by the state to reorganise Italy's consumer electronics industry. The company claims that promised funds, although long allocated, have not been disbursed.

Eastman Kodak profits fall 25% to \$137m

By Paul Taylor in New York

EASTMAN KODAK, the giant U.S. photographic products group, yesterday reported sharply lower first quarter earnings. It blamed depressed sales, the strength of the dollar and the costs of an early retirement and redundancy programme.

Kodak said it expects pressure on margins and earnings to continue throughout the year. But it added that it expects financial results to "bottom out" and that 1983 will be a "turnaround year" for the company.

The company said operating earnings, before a charge related to the redundancy programme, fell by 24 per cent to \$223.1m from \$292.3m. Net earnings before the charge fell by 25 per cent to \$136.6m or 63 cents a share, compared to \$181.3m or \$1.12 a share in the same period last year. Worldwide sales fell by 5 per cent to \$2.13bn from \$2.25bn.

After the charge for costs associated with the implementation of the company's optional early retirement and voluntary redundancy programme were included, earnings

from operations plunged 74 per cent to \$77.2m. Net earnings dropped by 73 per cent to \$49.4m, or 30 cents a share.

Kodak said it expects that the savings from the programme for the full year should about equal the entire cost of the scheme as accrued in the first quarter. The company announced the scheme, which was available to about 80 per cent of the company's 83,200 U.S. workforce, in January and the offer expired at the end of February.

Mr Walter Fallon, chairman and chief executive, commenting upon the results, said: "Lower unit sales outside the U.S. and the adverse effect of foreign currency values against the U.S. dollar combined to depress first quarter sales."

Sales of both the company's photographic division and its chemicals division fell in the first quarter. In the photographic division, which accounted sales of \$1.68bn compared to \$1.78bn, gains in the U.S. were more than outweighed by a decline overseas. Chemicals sales fell by 6 per cent to \$499.5m from \$531.2m

Brussels plea to avert budget crisis

Continued from Page 1

some as politically unrealistic. The UK and West Germany are still opposed to any increase in overall budget revenues and the British Government will be disappointed that the Commission has opted for an energy consumption tax rather than a levy on energy imports.

This would have fallen much more heavily on the other energy importing member states, whereas the only benefit from the consumption tax - from which industry will be exempted - will come from spending on energy projects in the UK.

The Commission has discussed a tax level of 0.1 per cent of total private energy consumption but was unable last night to reach a final decision.

But London will be interested in the new way of financing the CAP. This would begin by establishing that 33 per cent of the EEC budget will be allocated to the CAP and funded on the present basis. The balance - currently about 30 per cent of the budget - would be raised according to a member state's share of final agricultural production and its relative gross national product.

A rough calculation suggests that this might cut the UK's net payments to Brussels by about a half. This year Britain will pay about £1.2bn (\$1.9bn) more to the EEC than it receives unless the government negotiates a special rebate in the next few weeks.

The Commission is hoping that the prospect of the Community having to spend all of the money available under the 1 per cent VAT ceiling next year will drive member states towards a prompt agreement.

Subsequent ratification by national parliaments will take a year, which means that the new system will not operate before January 1, 1985 at the earliest.

June poll sure in Italy

Continued from Page 1

Giugni, an expert in industrial relations and one of the architects of last January's agreement to modify the scale mobile system of wage indexation, has rekindled fears that Italy's largely disbanded left-wing terrorists might bring their own brand of disruption to the campaign.

Professor Giugni escaped with leg and arm wounds in the attack, carried out by two terrorists from the Red Brigades organisation. But it was the first such outrage in Italy for many months, and possibly a pointer that those terrorists still at liberty are regrouping for fresh action.

The previous election campaign in 1978, when left-wing terrorism was at its height, took place against a constant background of violence. On polling day, election stations were guarded by police and troops armed with machine-guns.

Meanwhile, the present predictions are that the Socialists who have provoked the dissolution of parliament will be rewarded with a small increase in their share of the vote from 10 per cent in 1979, with reductions in the Communist vote, and possible benefits for the smaller "lay" parties of the centre, notably the Republicans.

World Weather

Area	Temp	Wind	Cloud	Temp	Wind	Cloud	Temp	Wind	Cloud
Amsterdam	18	15	15	18	15	15	18	15	15
Bombay	28	15	15	28	15	15	28	15	15
Buenos Aires	22	15	15	22	15	15	22	15	15
Calcutta	32	15	15	32	15	15	32	15	15
Canton	28	15	15	28	15	15	28	15	15
Cebu	28	15	15	28	15	15	28	15	15
Colon	28	15	15	28	15	15	28	15	15
Hankow	28	15	15	28	15	15	28	15	15
Hong Kong	28	15	15	28	15	15	28	15	15
Kobe	28	15	15	28	15	15	28	15	15
London	18	15	15	18	15	15	18	15	15
Lyons	18	15	15	18	15	15	18	15	15
Manila	28	15	15	28	15	15	28	15	15
Medan	28	15	15	28	15	15	28	15	15
Osaka	28	15	15	28	15	15	28	15	15
Shanghai	28	15	15	28	15	15	28	15	15
Singapore	28	15	15	28	15	15	28	15	15
Tokyo	28	15	15	28	15	15	28	15	15
Yokohama	28	15	15	28	15	15	28	15	15

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SECTION II - INTERNATIONAL COMPANIES

FINANCIAL TIMES

Thursday May 5 1983

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Siemens rises by 11% in first half

By John Davies in Frankfurt

SIEMENS, West Germany's leading electronics concern, has reported higher sales, orders and profits in the first half.

In common with many other German companies, however, it has experienced a severe setback in export orders because of the world recession and international financial problems.

The Munich-based group disclosed yesterday that profit after tax in the half-year to March 31 rose to DM 348m (\$141.6m), 11.2 per cent up on the same period a year ago.

Sales revenue increased 3 per cent to DM 18.7bn, with domestic sales relatively healthier than exports. Revenue within West Germany went ahead by 4 per cent to DM 8.3bn and abroad by 3 per cent to DM 10.4bn.

Data systems and medical engineering boosted sales revenue by about 15 per cent. The electrical installations division, however, did not reach the previous year's levels, and the company said it would take some months to reap the benefits from the recovery in the building trade.

The inflow of orders for the group showed a 17 per cent jump to DM 26.2bn, but in contrast to previous years the impetus came essentially from within West Germany.

Domestic orders shot up 66 per cent to DM 14.1bn. This takes into account large-scale orders received by Siemens Kraftwerk Union subsidiary for nuclear power projects.

Siemens voiced concern about orders from abroad, which at DM 12.1bn lagged 13 per cent below the level in the first half of the last financial year.

Nedfloyd sees further setback

By Our Financial Staff

ANOTHER severe setback is forecast for 1983 by Nedfloyd, the major Dutch shipping and transport group whose profits last year were more than halved.

Trading conditions in shipping — which accounts for 60 per cent of Nedfloyd's employed capital — continue to deteriorate, and the group expects to dip into the red for the first six months of this year.

Thereafter some seasonal upswing can be expected, but the overall result is likely to show a further steep decline in profits, the company says in its annual report.

In 1982, net profits tumbled to Fl 59m (\$21.45m) from the Fl 147m of 1981.

LOST EARNINGS MAY HAVE COST \$50m, SAYS TEXAS INSTRUMENTS PRESIDENT

Low-technology problem hits electronics giant

BY LOUISE KEOH in SAN FRANCISCO

FOR TEXAS Instruments Incorporated the effects of severe Japanese competition, economic recession and international currency variations are trifling when compared to the impact of a possible safety deficit in a \$2 electrical transformer.

A potential electric shock hazard created by a fault in the component in 1m Texas Instruments home computers reduced the company's 1983 first quarter earnings by 74 per cent. Texas Instruments is the largest maker of sophisticated semiconductor devices in the world, a major military electronics developer and manufacturer, a leader in the world of geophysical exploration services and ranks among the top five U.S. manufacturers of distributed computing products. All the company's sophisticated technology could not, however, outweigh the low-technology problem.

Texas Instruments earnings tumbled from \$27.7m for the first quarter of 1982 (which was a poor quarter for TI) to only \$7.1m on sales of \$1.17bn.

While TI president Mr J. Fred Bucy says that "the problem is now behind us", he estimates that lost earnings from a one month shipping halt on the home computer, together with costs of replacing transformers on the units already distributed total around \$50m.

"You all should know that we lost one month's production," said TI chairman Mr Mark Shepherd, in a rare moment of frankness, "that does not sound like much, but in a 24 month — maybe 30 month — market it is." In addition to the lost sales of the computer itself, revenues were lost from sales of highly profitable peripherals and software that work with the computer.

Despite the setback, Texas Instruments intends to fight on for a bigger share of the rapidly growing home computer market. Battling for market share with cut-throat price slashing is a specialty of the tough Texans. TI thrives in markets that its more cautious counterparts in Silicon Valley eschew. National Semiconductor, Intel and Fairchild all have avoided the volatile consumer electronics market since they got their fingers burnt in the 1970s by pocket calculators and digital watches. Texas Instruments, in contrast, has staked its reputation — and its profitability — on a line of consumer electronics products that include calculators, learning aids such as the "speak and spell" and home computers.

The Texans seem to glory in competitive market shoot-outs, and the home computer business is a prime example. Though Mr Bucy complains that home computer prices

have declined faster than he had expected, TI has engaged in a price war that industry analysts fear will decimate profit margins. In TI's latest move, the price of the TMS9044 home computer is to be slashed on June 1 to \$99 from its current price of \$150. This, despite the fact that TI had planned to introduce a new \$100 computer at about that time.

As the home computer market expands — sales are expected to total \$2.5bn this year — U.S. manufacturers are expecting new competition from Japanese and other foreign consumer electronics firms. "Everybody in South East Asia who owns a soldering iron is making home computers," jokes Mr Shepherd. "When those arrive over here there is going to be a shakeout. It will be tough for some people to survive. We'll be all right. We know how to deal with that kind of competition," he asserts.

TI's long-term experience in fighting foreign competition in consumer electronics, however, has left it with some battle scars. After a bloodbath of price cuts, TI eventually conceded the digital watch market to Japanese suppliers in the late 1970s. Today industry analysts are beginning to wonder if the home computer battle could have the same disastrous outcome.

Texas Instruments can, however,

exhibit several price war trophies won by its semiconductor operation. Twenty per cent of the billion dollar market for 64k random access memory chips is the product of TI. While Silicon Valley companies deliberately or by chance delayed their entry into the biggest-ever market for any single variety of silicon chips, and complained about "unfair" Japanese competition, Texas Instruments stormed ahead hurling out aggressive price cuts and new versions of the memory chips as fast as any of its Japanese competitors. As a result, TI is the leading U.S. supplier of 64k RAMs, and claims that it will also lead in the next generation, the 256k market.

Virtually every other major U.S. semiconductor manufacturer has publicly opposed the "Japanese threat" to U.S. technological dominance. Presidents and chairmen of other U.S. semiconductor firms have presented evidence before congressional committees on the issue. Not so, Texas Instruments. TI remains reticent. In part, this may be presumed to be because TI has a major manufacturing operation in Japan, where until recently almost all its 64k RAMs were manufactured.

Another reason is that TI is the most secretive company in the U.S.



Mr Mark Shepherd

semiconductor industry. This, say industry sources, is why TI is not a member of the semiconductor industry association which represents every other major company in the industry. Membership would require TI to divulge — albeit anonymously — sales figures that TI prefers to keep close to its chest.

A brief glimpse of the internal workings of Texas Instruments, however, was offered a year ago at

the company's 1982 stockholders' meeting, where Mr Bucy told the world with uncharacteristic candour that TI was reorganising its management structure. TI's matrix management, Mr Bucy said, was fragmenting people and resources and dulling the company's ability to respond to market needs.

The admission shocked industry watchers, but the problem was self-evident. TI had fallen behind in the key market for microprocessors. "We do not have an adequate presence in microprocessors," the company's semiconductor process technology was not keeping pace with that of competitors. The application of this (CMOS) technology has been slower than desired. In small business computers TI had failed to move into the high-growth market sectors.

Its period of self-chastisement over TI has now reverted to its turn of habits. Most questions concerning the management restructuring are declined. TI will say only that it is not complete but that progress has been made. What progress? How complete? "No comment."

TI's roots are in the traditional Texas oil mining industry for which TI gathers and processes seismic data in connection with oil exploration.

Gain in military sales lifts Grumman

By Paul Taylor in New York

GRUMMAN, the U.S. military aircraft and spare systems manufacturer, yesterday reported sharply higher net income for the first quarter, reflecting strong gains from military aircraft programmes and the planned sale of its loss-making Flexible bus unit.

The company reported net income of \$22.63m or \$1.60 a share on sales of \$509.1m for the first quarter compared with income from continuing operations of \$20.1m or \$1.51 a share, after restatement for discontinued operations and a change in the accounting method for investment tax credits, and net income of \$7.58m or 55 cents a share on sales of \$473m in the 1982 quarter.

Grumman said the improvement in net income resulted from the absence of 1983 losses on the discontinued operation of the Flexible bus unit which the company agreed to sell last December for \$40m to General Automotive Corporation. Negotiations on the sale are continuing.

The company said the improvement also came from increases in military aircraft programmes, particularly the EF-111A programme, and improved profits from Grumman Data Systems Corporation.

At the end of March the company had an order backlog of \$4.25bn compared with \$3.65bn at the end of the 1982 quarter. The backlog included \$1.29bn and \$1.22bn of orders respectively for the F-14 programme.

Offsetting the improvement in earnings, Grumman reported a \$7.5m charge against income from the negotiation of claims generated during the start-up phase of a Boeing sub-contract.

Mr John Blerwirth, chairman, said "we are encouraged by the improvements shown in the earnings report and we feel confident that the trend towards further gains will continue through this year and next."

VMF-Stork expects to maintain profits

BY WALTER ELLIS in AMSTERDAM

VMF-STORK, the diversified Dutch group with interests from food processing to heavy engineering, expects earnings this year to be at least equal to the Fl 7m (\$2.53m) recorded in 1982.

First quarter profits have been on target, and despite some initial slowness, the order portfolio is healthy.

Group income last year was hit by the high costs of closing a major production plant in Brazil. This resulted in a loss of Fl 1.5m as Brazilian interest rates soared on loans, the funding of which was no longer being assisted by local cash flow.

High profits from the part-owned Comprimo engineering venture reduced the extraordinary outflow to only Fl 7m.

VMF-Stork's return to profit in the past two years has been remarkable. Between 1978 and 1980, it had piled up losses of close to Fl 140m. Large sums of state aid were injected in the form of additions to group reserves and loans from the Netherlands Investment Bank.

The diesel engine division is now 49 per cent owned by the investment bank, while last year Stork Ketels, the troubled boiler-making division was taken into two thirds state ownership and re-established as a separate entity, Mesk.

The new company had been expected to lose some Fl 20m in its first year, but in fact held losses to nearer Fl 12m.

This year, although there are problems still in the petrochemical area, VMF-Stork expects to consolidate its recovery. Food processing is set to expand, and there are good prospects, too, in the textile machinery, air conditioning and industrial services sectors.

● Bredero, the Dutch construction group, has set aside Fl 20m against possible losses this year in Iraq.

The company is building nine 16-storey apartment blocks for the city of Baghdad but has been hit by the Iraqi government's cash flow problems arising from the war with Iran.

AT & T and Philips extend link-up talks

By Our New York Staff

AMERICAN Telephone and Telegraph (AT & T), the U.S. telecommunications group, and Philips, the Dutch electrical giant, have agreed to extend the informal deadline for discussions on their plan to form a joint venture company to market telecommunications products internationally.

The two companies, which announced agreement in principle on the joint venture in January, initially hoped to complete negotiations by the end of April.

Under the original proposal a joint venture company equally owned by the two companies would begin marketing an electronic switching system worldwide this autumn.

The agreement would provide for Philips — whose major project is currently a contract in Saudi Arabia with L. M. Ericsson of Sweden — to help adapt a version of AT & T's digital main exchange, the 5 ESS, for markets outside the U.S. and to assist in marketing.

Gould prices battery unit at \$300m

BY PAUL TAYLOR in NEW YORK

GOULD, the Chicago-based U.S. electronics company, hopes to sell its lead acid battery operations — which accounted for nearly a quarter of its \$1.6bn sales in 1982 — for \$300m.

The company announced plans to sell the battery business last month as part of its strategy of selling operations which do not fit in with its specialisation in high-growth electronics markets.

Although the company said it planned to start talks immediately

with several potential buyers, it originally did not disclose an asking price for the business, which is linked to the motor industry and has been depressed in recent years.

Mr William Yvisaker, Gould's chairman and chief executive, disclosed the asking price at the company's annual meeting. He said the planned sale would provide "additional funds to reduce debt, lowering our total debt to total capitalisation ratio, as well as cash to apply to future acquisitions in closely related electronics fields."

Mr Yvisaker revealed that Gould plans to expand substantially its involvement in the high-performance minicomputer and factory automation markets through the acquisition of a software company and the introduction of a new family of computer products.

He said the company has signed a letter of intent to buy Graphics Technology Corp (Graftek) for an undisclosed amount. It is a computer aided design and computer-aided manufacturing software company based in Colorado.



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Svenska Varv reduces deficit to SKr 1.4bn

BY DAVID BROWN in STOCKHOLM

SVENSKA VARV, the state-owned Swedish shipbuilding group which operates abroad under the name Svedyardis, reduced its pre-tax loss for 1982 to SKr 1.4bn (\$187m) from SKr 1.5bn the previous year.

Sales were ahead by SKr 1bn to SKr 8.3bn. The group suggests it might achieve a positive result for 1983.

Last year's operating loss at SKr 260m is less than half the SKr 562m registered in 1981. It includes a reserve fund of SKr 350m charged against earnings to cover expected costs for laying off workers over the next two years.

Before the reserve provision, the group would have shown a profit as a result of improved prices and the effects of rationalisation in the shipping sector.

The improved operating result was brought down by loss provi-

sions for customer default. The group took a credit of SKr 48m in 1981, but posted a deficit of SKr 530m last year.

The group stresses that the long-term problems in the shipping industry remain, and a programme of capacity reduction is to be continued.

Merchant shipping accounts for about 30 per cent of Svenska Varv's sales, down from 60 per cent three years ago. Offshore and repair activities have taken on a bigger role, as have interests in industrial power equipment and construction materials.

The group hopes further to reduce net financial costs this year, after recording a drop from SKr 1.3bn in 1981 to SKr 600m last year. This was mainly the result of government guarantees, which form part of an SKr 3.2bn aid package agreed in 1980.

Insurance group ahead

AMERICAN General, the fourth biggest shareholder owned insurance company in the U.S., has increased its first quarter earnings by 55 per cent to \$70.4m. A large part of the improvement reflected the impact of the NLT Corporation, the Nashville insurer, acquired last year, writes our New York staff.

On a fully diluted basis earnings per share in the last quarter totalled \$2.07, a 25 per cent increase

on the figure a year ago. The group's net income rose 75 per cent to \$87.2m partly as a result of \$18.7m of investment gains, which compares with \$4.4m a year ago. Total revenues rose by 47 per cent to \$980m in the first quarter.

Operating earnings of the group's life, health and annuities operations more than doubled to \$55.2m in the first quarter compared with a year ago.

Nu-West sees debt agreement

BY ROBERT GIBBENS in MONTREAL

NU-WEST GROUP of Calgary, one of several major real estate and energy groups hit by the recession, tight money and collapse in asset values, expects to reach a rescheduling agreement with its lenders by late summer. In the meantime, creditors have agreed to the company's suspension of interest payments on some loans.

About CS\$25m (U.S.\$510m) of debt was due at the end of 1982. In the past six months, Nu-West has sold assets in Canada and the U.S. for around CS\$35m and has cut overheads drastically.

In the first quarter this year, the group reported a loss of CS\$25m, against a profit of CS\$4m a year earlier.

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April 1983

INTERNATIONAL COMPANIES and FINANCE

Taiwan to clean-up company accounting

By Robert King in Taipei

WHEN TWO large Taiwanese manufacturing and exporting affiliates defaulted on about U.S.\$50m in bank loans late last year, bankers and other creditors began asking quietly how the companies could have collapsed so quickly when their accounts had for years shown healthy profits. The two companies could not meet payments on interest and principal and their cheques bounced.

By the time publicly-listed and supposedly healthy Yuan I Industrial Co. and Chung Hsin Co. announced that they could not make payments on \$50m in debt two months ago, bankers had already begun looking long and sceptically at the borrowers' financial statements.

The Government had, too. Last month, it charged 15 officials of Yuan I and Chung Hsin, along with two outside accountants, with preparing false financial statements. The charges underscored a long-standing contention of many financiers here: in too many cases, Taiwanese balance sheets and even formal financial statements are not worth the paper they are printed on.

Tighter controls

Government officials are more candid nowadays about the extent of the problem. Mr. Pai Pei-Ying, chairman of the Securities and Exchange Commission (SEC), says the government has already begun checking the books and accounting systems of the 115 publicly-listed companies here. It has also proposed legislation which would allow tighter control over the activities of public accountants.

Taiwan's intention eventually to open its stock market to direct foreign investment and considerably to loosen foreign-exchange controls contributed to the tougher policy. But the team of economic and financial officials named to top posts last year realises that Taiwanese investors themselves could lose confidence in local businesses if the unreliable reporting continues.

On the other hand, SEC officials say that its announcement of the charges against Yuan I and Chung Hsin have boosted investor confidence. Trading volume on the exchange the day after the charges were made public set a record, while the weighted price index continued a dramatic rise begun three months ago.

A large part of the problem is conceptual: many Taiwanese businessmen, particularly in family-run enterprises, do not distinguish between themselves and the corporation.

"The company is just another pocket to them," says Mr. V. G. Perez, president of the accounting and investment firm of SGV-Seong and Company. With corporate funds thus moved around at whim, balance sheets and financial statements do not often reflect reality.

Foreigners burned

Taiwanese bankers appear to understand this better than foreign financiers. For instance, in six major cases where companies got into serious difficulty over the past half-year, nearly all the Taiwanese banks involved had secured their lendings against tangible property. On the other hand, most foreign creditors, particularly those who had recently set up branches here and had not yet learned the ropes, were badly burned. In all six cases, there are indications that the companies mis-stated earnings, assets, and liabilities.

Group statements are almost unheard-of in Taiwan, and in any case often contain too little information for an accountant to determine how a group's activities were consolidated, according to C. Y. Cheng, vice-president of Citibank's Taipei branch.

The SEC plans shortly to begin screening all public accountants who wish to certify listed companies' financial statements. The Commission will allow only approved accountants to perform this service. Mr. Pai Pei-Ying, hopes this system will help upgrade the profession in general. Mr. Pai also says the commission's audit of the 115 publicly-listed companies, to be completed by this summer, will reveal not only those which have been juggling their books, but also those whose accounting systems need renovation. Despite the current mess and financiers' wariness of Taiwanese financial statements, Mr. Pai is optimistic about sorting things out. "The Cabinet, the Ministry, my office all know we have to do something about the situation," he says. "If we want to open the stock market to foreign investors, we have to do it."

Bridge Oil issue leads to bigger Elders-IXL stake

BY MICHAEL THOMPSON-MOEL IN SYDNEY

AUSTRALIA'S Bridge Oil is raising A\$61m (US\$33m) through a one-for-two renounceable rights issue of 50 cent shares at a premium of A\$1 per share.

Recent share market buoyancy in Australia has encouraged a wave of new issues, headed by CRA's A\$206.5m raising.

Bridge Oil, a petroleum and minerals producer, is one of the smaller partners in Australia's Cooper and Surat oil and gas basins. It also has diamond mining interests in Guinea, West Africa.

The company said yesterday that it wanted to reduce reliance on offshore borrowings. Last year, it negotiated a A\$100m non-recourse project finance loan—equivalent to its share of the Cooper Basin's A\$1.6bn development cost.

Its main shareholder, Australian Metal Holdings, is taking up only 4m of its 10.2m share entitlement, which will reduce its stake from 40 per cent to 18.9 per cent.

As a result, Elders-IXL, the diversified pastoral, food, finance, and resources group, which has a 33 per cent stake at present and is taking up its full entitlement, will become Bridge Oil's biggest shareholder.

Elders is a subsidiary of Australia's Carlton and United Breweries.

Bridge paid no dividend last year, and does not expect to pay one until current development projects begin to bear fruit.

The privately-owned Smorgon Consolidated Industries yesterday made a surprise A\$46m (US\$29.6m)

offer for the entire issued capital of Fibre Containers a listed packaging concern which is 70 per cent owned by Amatil, the large tobacco and foods group.

The A\$3.50 per share offer compares with Fibre Containers' net asset backing of A\$2.18 per share, and the bid sparked a A\$2.10 rise in the closing share price in Sydney to A\$3.65.

The Smorgon family, which is one of Australia's wealthiest, owns Smorgon Consolidated Industries, the country's largest paper producer and has meat, steel and shipping interests.

In its last full year, profits at Fibre Containers rose by 65 per cent to A\$3m, and the dividend was lifted by 5 cents to 7 cents a share.

Koreans refused pipeline interest

CANBERRA—The Australian Government has decided not to allow ICC Construction Company of South Korea to take a 25 per cent stake in the \$100m Jackson Pipeline project.

Mr. Paul Keating, the Treasurer, said ICC's application was not consistent with the Government's foreign investment policy.

The 800 km pipeline is already being built in Queensland to carry oil from the Cooper Basin partners' Jackson field to Moone where it will link with another pipeline to Brisbane.

Work is being carried out by Cooper Basin partners led by Santos and the Moonie Pipeline Company which operates the Brisbane link.

The Government believes the new line will be a significant part of the development of Australian resources. But it did not think ICC's involvement in its building and operation would result in any economic benefits for Australia.

Investment regulations demand that any foreign involvement in local projects should show a clear benefit to the nation as a whole.

The Cooper Basin partners are using another pipeline to Stony Point in South Australia to transport most of the Petroleum products out of the region, which straddles the South Australian and Queensland state border.

However, the Queensland Government ruled that oil from the Jackson field on its side of the border should flow to Brisbane to provide local jobs.

The federal government's decision should not affect completion of the projects, said Mr. Keating.
Reuter

Marginal rise in earnings at Premier

By Bernard Simon in Johannesburg

PREMIER GROUP, one of South Africa's largest food companies, increased net profit by only 2 per cent in the year to March as a result of depressed business activity, a severe drought, and sharply higher interest charges. Associated British Foods has a 51 per cent interest in Premier.

Attributable profit rose to R53.3m (\$46.3m) from R52.3m, and the group has pegged its final dividend at 37 cents, bringing the total to 66 cents against 65 cents.

Although trading income rose by 13 per cent to R126.9m, interest payments jumped by 88 per cent to R38.3m. Capital spending last year totalled R115m, a major contributor to the higher interest charge.

Mr. Tony Bloom, Premier's chairman, said his earlier prediction of a significant increase in profits had not materialised mainly because of the depth of the recession and increasingly fierce competition, particularly in the chicken market.

Premier's other interests include wheat and maize milling, animal feeds, and oil pressing. Mr. Bloom said that business conditions in the current year were likely to be very tough. The impact of the drought would increase and last for some time.

Most of the group's financial ratios are still within its objectives. Total loans amounted to 80 per cent of shareholders' funds last year, compared to the 85 per cent ceiling the company has set.

SKF

Notice of Annual General Meeting

Notice is hereby given that the Annual General Meeting of Aktieförbundet SKF will be held at SKF Kristinedal, Byfogdegatan 2, Göteborg, Sweden, at 3.30 p.m. on Monday 30 May, 1983.

Agenda

Ordinary general meeting business will be transacted in accordance with Swedish law and Articles of Association.

A proposal put by one of the shareholders for a change in the Articles is also on the Agenda. This involves equal voting rights for all AB SKF shares and the formation of an election committee to put forward candidate names for the Company's Board of Directors and Auditors.

Right to attend

For the right to participate in the meeting, shareholders must notify the Board, at the Company's address in Göteborg, before noon on Wednesday 25 May, preferably in writing, of their intention to attend, giving details of name, address, telephone and shareholding. They must also be recorded in the shareholders' register kept by the Securities Register Centre (VPC AB, Box 7444, S-10391 Stockholm) by Friday 20 May.

Shareholders with holdings registered in banks or other authorized depositaries must temporarily re-register these in their own name by Friday 20 May to be able to participate in the Annual General Meeting.

Payment of dividends

The Board will recommend that shareholders with holdings in the VPCAB records on 2 June be entitled to receive dividends for 1982. Subject to this date being accepted by the Annual General Meeting, it is expected that the Securities Register Centre will send out notice of payment to recorded shareholders and listed depositaries on 9 June.

Proxy forms are available from
A/B SKF S-415 50 Göteborg, Sweden
Tel: (31) 372755 & 371000

NOTICE OF REDEMPTION

To the Holders of

ENTE NAZIONALE IDROCARBURI

E. N. I.

(National Hydrocarbons Authority)

6 3/4% Sinking Fund Debentures due June 1, 1988

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Sinking Fund for the Debentures of the above-described issue, Morgan Guaranty Trust Company of New York, as Fiscal Agent, has selected by lot for redemption on June 1, 1983 at the principal amount thereof \$742,000 principal amount of said Debentures, as follows:

Outstanding Debentures of U.S. \$1,000 Each of Prefix "M" Bearing Serial Numbers Ending in the Following Two Digits:

00 25 40 45 85

Also Debentures of U.S. \$1,000 Each of Prefix "M" Bearing the Following Serial Numbers:

659 3339 4139 3559 7039 8359 9159 10759 12159 14459 18259 19959 21659 23259 26759 28359 29359 30359 34559 44159 57859 75659 8459 9659 10559 12459 14359 18759 20059 21259 26159 26959 28459 29359 32559 36959 45859 54159 75459 8459 9759 11159 12759 14959 16559 20359 21259 25459 27059 28559 29359 32559 38959 51959 68959 78959 95959 12059 12859 18359 19759 20459 21759 26559 28259 29359

On June 1, 1983, there will become due and payable upon each Debenture the principal amount thereof, in such coin or currency of the United States of America as on said date is legal tender for the payment therein of public and private debts, at the option of the holder, either (a) at the corporate trust office of Morgan Guaranty Trust Company of New York, 138a Floor, 30 West Broadway, New York, N.Y. 10015, or (b) subject to any laws and regulations applicable thereto with respect to the payment, currency of payment or otherwise in the country of any of the following offices, at the principal office of Banca Nazionale del Lavoro in Rome or the principal office of Banca Commerciale Italiana in Milan or the main offices of Morgan Guaranty Trust Company of New York in London, Brussels, Paris or Frankfurt or the main office of Algemene Bank Nederland N.V. in Amsterdam or the main office of Kredietbank S.A. Luxembourg in Luxembourg-Ville.

Debentures surrendered for redemption should have attached all unexpired coupons appurtenant thereto. Coupons due June 1, 1983 should be detached and collected in the usual manner. From and after June 1, 1983 interest shall cease to accrue on the Debentures herein designated for redemption.

ENTE NAZIONALE IDROCARBURI

By: MORGAN GUARANTY TRUST COMPANY

OF NEW YORK, Fiscal Agent

April 29, 1983

NOTICE

The following Debentures previously called for redemption have not yet been presented for payment:

DEBENTURES OF U.S. \$1,000 EACH

24 125 971 15845 17371 17515 17525 27890

NEW ISSUE

These notes having been sold, this announcement appears as a matter of record only.

U.S. \$200,000,000



Merrill Lynch Overseas Capital N.V.

(Incorporated with limited liability in the Netherlands Antilles)

10 3/8% Guaranteed Notes due 1990

Unconditionally Guaranteed by

Merrill Lynch & Co., Inc.

Offering price: 100% of principal amount

Merrill Lynch International & Co.

Algemene Bank Nederland N.V.

Banque Paribas

Credit Suisse First Boston Limited.

Goldman Sachs International Corp.

Nomura International Limited

Société Générale

Swiss Bank Corporation International

Limited

APRIL 1983

S. G. Warburg & Co. Ltd.

Banque Nationale de Paris

Crédit Lyonnais

Deutsche Bank Aktiengesellschaft

Morgan Stanley International

Salomon Brothers International

Société Générale de Banque S.A.

Union Bank of Switzerland (Securities)

Limited

Huntington Bancshares Incorporated

has acquired

Union Commerce Corporation

The undersigned assisted in the negotiations and acted as financial advisor to Huntington Bancshares Incorporated in this transaction.

Kidder, Peabody & Co.
Incorporated

INTL. COMPANIES & FINANCE

Harder line on foreign investment in Australia

BY MICHAEL THOMPSON-NOEL IN SYDNEY

CONFECTIONERY, lemonade, edible oils, and industrial plastics, tomato paste, and advertising jingles, not to mention raspberry jam, locks, hinges, and a vacant lot of land at Surfers Paradise, on the Queensland Gold Coast, have more in common than you might think.

Mr Paul Keating, the Australian Treasurer, has recently used all these, and more, as the unlikely building blocks of a tough new policy on foreign investment in Australia.

The Labor Government in Canberra has been in power nine weeks. It has not issued new guidelines to foreign investors; nor does it advance a claim to have altered the basic policy on foreign investment formulated and refined by its Liberal-National Party Predecessor.

However, it is clear that existing rules and guidelines will be interpreted more strictly, and that with a Labor Government in Canberra, moves by foreign companies to secure a direct stake in Australian resources, industry and business face new hurdles.

Australia still needs massive injections of foreign capital to develop its energy and minerals wealth. But the game has changed.

Given the recession, foreign investment was not an issue in the country's March 5 General Election. However, levels of foreign ownership and control in Australia are now thought to be the highest for any advanced country in the world, other than Canada.

As a result, the fear—how ever exaggerated—has been expressed that Australia is in danger of degenerating into a valuable piece of Pacific real estate, owned largely by Asian, Japanese and U.S. capital.

So far, Australia's approach to foreign investment under the new Government has been communicated via a series of statements by the Treasurer which include:

● A decision on April 6 not to approve a proposal by Sanko Shoji, of Japan, to acquire a vacant 1.7 hectare site at Surfers Paradise, Queensland, on which it proposed to build a block of 220 home units.

According to the Treasurer: "The Government's foreign investment policy will be used to combat speculative dealings in land and property by foreign persons or institutions. . . . The proposed venture would have been largely foreign-owned and controlled, and thereby inconsistent with foreign investment policy. . . ."

● A decision on April 19 to block a plan by the UK-Dutch owned Unilever Australia to buy two food businesses owned by Elders Ltd., a subsidiary of Australia's Carlton and United Breweries.

The price offered is thought to have been almost A\$60m (US\$32m), including about A\$42m for stock and goodwill.

industry, in which foreign ownership and control is already significant, need to demonstrate net economic benefits before approval is given."

● A decision on April 22 to block the planned A\$48.4m takeover by Cadbury Schweppes Australia (82 per cent UK-owned) and Nelson Tobacco Company (locally, and privately owned) of Allen's Confectionery, which has the largest single share, of about 30 per cent, in the Australian sugar confectionery market.

Astonishingly, although the need has made itself the more felt to measure how high is "high," there are no up-to-date statistics on who owns what in Australia.

According to a recent study by two Australian economists, Greg Crough and Ted Wheel-

are scrutinised are those that: ● Fall under the Foreign Takeovers Act, involving the acquisition by foreigners of 15 per cent or more of Australian-owned companies, or mean an aggregate foreign holding reaching 40 per cent or more. ● Are worth more than A\$5m, or, in the case of real estate (other than rural properties, all of which are examinable) more than A\$350,000.

In addition, special controls apply to finance, insurance, the media, civil aviation and uranium.

● With uranium, 75 per cent Australian participation, plus board control, is mandatory. In other key areas, including oil, gas, minerals and farming, 50 per cent Australian equity, plus board control, is sought for new projects worth more than A\$5m, though the 50 per cent target



Mr Paul Keating, the Australian Treasurer.

The decisions handed down so far by the Treasurer are not regarded in Canberra as providing firm pointers to a determined change in foreign investment policy.

Yet it is clear that present guidelines will be interpreted more strictly, with close application of the overriding criterion of whether individual proposals will produce a net economic benefit to Australia "in relation to:

● Competition, price levels, and efficiency.

● The introduction of technology or managerial or work-force skills new to the country.

● Improvement in the industrial or commercial structure of the economy, or in the quality and variety of goods and services available in Australia.

● Development of, or access to, new export markets.

In addition, Mr Keating is all too aware, there is a further range of criteria that can be taken into account under existing rules and guidelines.

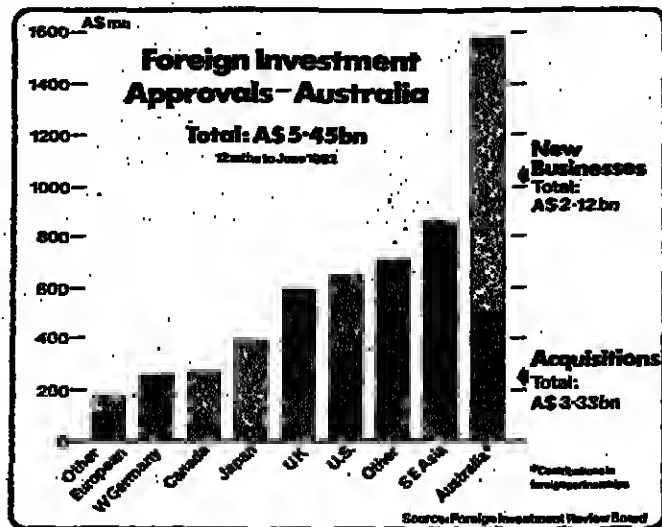
It is far too early to know how radical the Government of Prime Minister Bob Hawke will be—on foreign investments matters, or on a broad range of other issues.

However, measures to control the flow of speculative capital: the use of export controls to try and ensure fair prices for minerals; a national energy investment strategy; borrowing restrictions to limit access to Australian loan capital by foreign companies; the introduction of a resources rent tax, and establishment of a Hydrocarbon Corporation; these are all dear to Labor's heart.

What is more, Mr Hawke is settling in for a long stint. His election win in March was so authoritative that the former Liberal-National Party power axis is temporarily ineffective. Moreover, Mr Hawke is soon to conduct a National Referendum that he hopes will approve his plan for fixed three-or four-year Parliamentary terms, instead of the present unfixed three-year terms.

Nor is concern over the selling of Australia confined to Labor party speechwriters and chic academics. At lunch recently, I was told by a small (but successful) components manufacturer from Adelaide that Australia had not so much been raped as willingly undressed.

"Do you know what Australia is?" he asked, flicking a speck of lobster from his sports jacket and pointing to the wide blue Pacific: "A bloody big quarry for the benefit of them out there."



The Australian Government's latest foreign investment decision is to reject a bid by IOC Construction Company, of South Korea to become a 25 per cent equity partner in an A\$100m Jackson Field oil pipeline project in Queensland.

wright: "Today, for all practical purposes, Australia has been sold."

There were a few "juicy portions" left, they claim, such as banking and parts of the public sector. "But most of the really profitable areas have already gone."

Their research, based on official but five-year-old statistics, indicates that three-fifths of the Australian minerals industry is under the control of foreign companies, together with 50 per cent of minerals exploration and a third of manufacturing industry, general insurance and non-bank finance.

"These are average figures for broad sectors," they say, "and do not reveal very high levels of foreign control in such strategic sectors as motor vehicles (100 per cent), oil refining (90 per cent), basic chemicals (78 per cent), brown coal and petroleum (84 per cent), silver, lead, zinc (75 per cent), black coal (59 per cent), and iron ore (47 per cent)."

Foreign investment proposals in Australia are examined by the Foreign Investment Review Board (FIRB). Proposals that

This announcement appears as a matter of record only.

DnC

Den norske Creditbank

(Incorporated in the Kingdom of Norway with limited liability)

U.S. \$ 50,000,000

Seven Year Revolving Underwriting Facility

for the issuance of

Non-London Certificates of Deposit

arranged by

Merrill Lynch International Bank Limited

Managing Underwriters

Bank of China

First Chicago Limited

First Interstate Bank of California

Grindlay Brands Limited

United Gulf Bank, Bahrain

Placing Agent for the Certificates of Deposit

Merrill Lynch International Bank Limited

April 1983

Private Lenders to

Allis-Chalmers Corporation

and

Allis-Chalmers Credit Corporation

have Amended Loan Agreements, Deferred Principal Maturities on Long-Term Debt to March 15, 1985 and Arranged Additional Credit Facilities.

The undersigned acted as financial advisor to Allis-Chalmers Corporation and Allis-Chalmers Credit Corporation.

LAZARD FRÈRES & Co.

April 21, 1983

Allis-Chalmers Credit Corporation

\$100,000,000
Accounts Receivable Facility

provided by

General Electric Credit Corporation

The undersigned acted as financial advisor to Allis-Chalmers Credit Corporation.

LAZARD FRÈRES & Co.

April 21, 1983

MITSUBISHI ELECTRIC CORPORATION

(Mitsubishi Denki Kabushiki Kaisha)

(Incorporated with limited liability under the Commercial Code of Japan)

U.S. \$100,000,000

5 1/2 per cent. Convertible Bonds 1998

Issue Price 100 per cent.

The following have agreed to subscribe or procure subscribers for the Bonds:

Daiwa Europe Limited

Deutsche Bank Aktiengesellschaft
Mitsubishi Bank (Europe) S.A.
S.G. Warburg & Co. Ltd.

Kleinwort, Benson Limited
Union Bank of Switzerland (Securities) Limited
Yamaichi International (Europe) Limited

Algemene Bank Nederland N.V.
County Bank Limited
Dai-ichi Kangyo International Limited
Kuwait International Investment Co. s.a.k.
Morgan Grenfell & Co. Limited
The National Commercial Bank (Saudi Arabia)
Orion Royal Bank Limited

Banque Indosuez
Crédit Lyonnais
Dresdner Bank Aktiengesellschaft
LTCB International Limited
Morgan Guaranty Ltd
The Nikko Securities Co., (Europe) Ltd.
Société Générale

The Bonds of \$5,000 each constituting the above issue have been admitted to the Official List by the Council of The Stock Exchange, subject only to the issue of the Bonds.

Interest will be payable semi-annually in arrears on 31st March and 30th September in each year, commencing 30th September 1983.

Particulars of the Bonds are available in the statistical services of Exel Statistical Services Limited and may be obtained during usual business hours up to and including 20th May, 1983 from the above or from the brokers to the issue.

James Capel & Co.

Winchester House
100 Old Broad Street
London EC2N 1BQ

5th May, 1983

TIGER OATS AND NATIONAL MILLING COMPANY, LIMITED

(Incorporated in the Republic of South Africa)

INTERIM STATEMENT OF RESULTS FOR THE SIX MONTHS ENDED 31st MARCH 1983

GROUP INCOME STATEMENT

The unaudited consolidated results of Tiger Oats and National Milling Company Limited and its subsidiaries for the six months ended 31st March 1983, together with the audited results for seven months ended 30th September 1982 and a pro-rata portion of these results for comparative purposes are set out below:

	Six months ended 31st March 1983 (Unaudited)	Pro-rata Six months ended 30th Sept. 1982	Increase/(Decrease)	Seven months ended 30th Sept. 1982 (Audited)
	R000's	R000's	%	R000's
Turnover	947 000	847 752	11.7	989 044
Group operating profit	62 835	56 495	11.2	65 911
Dividends from investments	4 058	6 221	(34.5)	7 258
Interest paid (net)	66 893	62 716	6.7	73 169
Group profit before taxation	56 032	54 782	2.3	63 913
Taxation	20 339	21 334	(4.7)	24 580
Group profit after taxation	35 694	33 448	6.7	39 023
Attributable to outside shareholders in subsidiaries	5 730	4 778		5 574
Preference shareholders	2 847	2 574		3 005
Ordinary shareholders in Tiger Oats and National Milling Company Limited	27 317	26 096	4.7	30 446
Non-trading items	(3 124)	(6 290)		(7 339)
Attributable earnings after non-trading items	24 193	19 806	21.1	23 107
Number of shares upon which earnings per share is based (000's)	13 597	13 455		13 455
Earnings per share (before non-trading items)	262	194	4.1	226
Dividend per share	50			67

CONSOLIDATED BALANCE SHEET

The unaudited balance sheet at 31st March 1983, together with the audited balance sheet at 30th September 1982, is given below:

	31 March 1983 (Unaudited)	30 September 1982 (Audited)
	R000's	R000's
Capital employed		
Ordinary share capital and reserves	295 270	277 700
Preference share capital and premiums	46 824	46 947
Outside shareholders' interests	55 263	52 071
Total shareholders' interests	397 457	376 718
Deferred taxation	23 995	20 830
Long-term liabilities	49 465	51 056
	470 917	448 604
Employment of capital		
Fixed assets	316 527	294 859
Investments	91 670	99 301
Current assets	382 623	379 066
Current liabilities - Interest bearing	(134 847)	(140 876)
- Other	(184 456)	(175 948)
	470 817	448 304
Lease commitments	7 410	6 752
Capital commitments		
- Contracted	27 740	22 020
- Approved	10 105	11 370
	37 845	33 390
Ratios		
Current assets to current liabilities	1.26	1.17
Total liabilities to total shareholders' funds	0.93	1.00
Total borrowings to total shareholders' funds	0.46	0.53

COMMENTS

The financial year of the group's ultimate holding company, Barlow Rand Limited, ends on 30th September and, accordingly, the last audited financial statements covered the period of seven months ended on 30th September 1982. Shareholders are reminded that income does not accrue evenly during the year.

The net loss of R12.14 million on non-trading items comprises provision for diminution in the value of certain investments in associated companies and losses on translation of net assets of foreign subsidiaries, reduced by the surplus realised on the disposal of the group's investment in South African Breweries Limited and 49% of the share capital of Maseu Number One (Pty) Ltd.

The foregoing results do not embrace the operations of associated companies except to the extent of dividends received. In the case of associated companies, in which the group holds 30% to 50% of the equity, their turnover totalled R1 189 million for the six months ended 31st March 1983, an increase of 16.3% over the comparative period. If the retained income for the respective trading periods of these associated companies were taken into account, the above group earnings would amount to 232 cents per ordinary share, an increase of 5.3%.

GROUP STRUCTURE

During the period under review, the group's operational activities were rationalised on a divisional basis and it is also intended to simplify the formal statutory structure of the group.

PROPOSALS TO MINORITY SHAREHOLDERS IN UNITED OCEANA HOLDINGS LIMITED

The attention of shareholders is drawn to the announcement being made today by our merchant bankers in connection with these proposals.

PROSPECTS

Trading conditions have been difficult during the past six months. The official estimate of South Africa's maize crop for the 1983/84 season of only 4.3 million tons is a significant reduction from previous years and the group's milling and export divisions are likely to be adversely affected.

It is thus difficult to forecast earnings for the year but, in the absence of unforeseen circumstances, a final dividend of not less than 75 cents per share will be paid. As the present financial year is not comparable with the previous financial period the company has taken the unusual step of making a forecast of the final dividend.

On behalf of the Board
R. L. FRANKEL (Chairman)
R. A. NORTON (Vice-Chairman)
4th May, 1983

ORDINARY DIVIDEND NO. 77

Notice is hereby given that an interim ordinary dividend (No. 77) of 50 (fifty) cents per share has been declared payable to shareholders registered in the books of the company at the close of business on 20th May 1983.

Registered shareholders paid from the United Kingdom will receive the United Kingdom currency equivalent on 17th June, 1983 of the rand currency value of their dividends (less appropriate taxes).

The transfer books and registers of members will be closed from 21st May 1983 to 3rd June 1983, both days inclusive.

This dividend is declared in the currency of the Republic of South Africa and warrants in payment thereof will be posted to shareholders by the company's transfer secretaries in South Africa and the United Kingdom on or about 27th June 1983.

The effective rate of non-resident shareholders' tax is 14.520665%.

By order of the Board
B. P. STEELE, Secretary

Transfer Secretaries:
Consolidated Share Registrars Limited,
First Floor, Edura House,
40 Commissioner Street,
Johannesburg 2001
(P.O. Box 61051, Marshalltown 2001)

and
Charter Consolidated P.L.C.,
P.O. Box 102, Charter House,
Park Street, Ashford,
Kent TN24 8EQ.

Registered Office:
15th Floor,
Westbank House,
222 Smit Street,
Johannesburg 2001.

London Office:
40 Holborn Viaduct,
London EC1P 1AJ
4th May 1983

BIDS AND DEALS

Tilling predicts profits upsurge

BY RAY MAUGHAN

Thomas Tilling, the industrial holding company, yesterday ignited its smouldering resistance to the \$500m offer from BHP with an official forecast which says that profits this year will recover and grow by 11% per cent to \$25m.

The profits, which Tilling believes will be spearheaded by its building materials, industrial supplies operations and its distribution and consumer goods businesses, will contrast with the previous peak of \$13.1m which the group earned before tax in 1979. Profits last year slumped to \$4.7m solely as a result of a major turnaround to loss by its

NWS oilfield supplies group which, in turn, stemmed from a sudden and costly build up of stocks. Tilling says that the \$500m profit will not be achieved by a positive contribution from NWS, rather U.S. oilfield supplies will be no more than breaking even this time.

Tilling's mainstream operations, the group says, will retain their usual seasonality and the second half bias will be no less great this year.

The defence document was released to the Stock Exchange last night probably too late to make much mark on defence sentiment. Tilling's shares closed

1p down at 180p and it remains to be seen what effect the forecast 25 per cent dividend increase to 10p net per share, covered 2.5p times by historic earnings which will rise 149 per cent this year, will have on the market.

Tute profits projection appears to be right at the top end of most independent analysts' estimates for 1983 although a very strong recovery had been almost universally predicted.

Tilling's 1983 profits included a surplus of \$5.7m on realisations from its oilfield portfolio. That included a 1m profit from the Cornhill Insurance subsidiary

last year, the forecast for 1983 includes a surplus of \$4.4m from Cornhill's investment disposal.

The group said yesterday that it would be unwise to discount completely the possibility that it might float its U.S. operations, now accounting for some 40 per cent of total assets, on the U.S. stock markets despite the reverse at NWS.

The possibility that individual businesses such as Intermed could be floated in the U.S. has already been discussed although it may not be at the forefront of strategic, or defensive thinking.

Fitch Lovell sales to raise £41.4m

By Ray Maughan

Fitch Lovell food retailing, wholesale and manufacturing group is to raise £41.4m from the sale of three operations. The board makes clear in the Class I circular issued to shareholders yesterday that the operations are no longer regarded as central to long term growth in distribution and manufacture.

The first of three businesses for sale, as indicated last week, the Key Markets retail division which will be acquired by Safeway for £34.8m. The consideration consists with Key Market's not worth, later company loans and amounts due by way of management charges and dividends amounting to £21.7m. That was a historic figure - the updated comparison is £28.5m which includes the surplus arising from a recent property revaluation.

Fitch Lovell has also contracted to sell 104 butcher shops trading under the West Gunner name. Union International, the Vestey subsidiary, will pay £4.05m for the shops and interest thereon under the West Gunner name.

The third business to be sold is the poultry division, a highly specialised operation, which will be acquired by Fawcett Parker for an estimated £2.5m in cash, payable in instalments.

These disposals are seen as essential for the long term development of what is now a specialised food manufacturing and wholesaling business operating in good margin areas of the food industry. They will release cash in excess of £20m in net cash which the group has already earmarked for the purchase of food manufacturing, frozen food and distribution companies.

These will supplement the success it claims with Hedges, Jus-Rol, Robb, Joseph, Joseph and others.

This restructuring is, however, contingent on the agreement of shareholders at an extraordinary meeting on May 20. Another contingency is a clean bill of health from the Office of Fair Trading.

The Monopolies Commission is about to deliver its verdict on a £75m merger proposed on an all-equity basis and referred last autumn for the whole of Fitch Lovell by competing food retailers, Linford Holdings.

The decision is thought likely to affect the level of opposition. Linford may be prepared to mount against the Key Market disposal to Safeway.

Linford has been attempting to negotiate a possible purchase of Key Markets for itself, although it has been informed that, subject to the two conditions, Safeway has completed the deal satisfactorily.

Linford was studying the circular last night to discover whether a suitable platform could be built for a bid offer for Key Markets. Fitch says that Key Markets made £3.5m against £4.6m in the year ended last month. The profits for the previous year had been swollen by property profits of £2.4m, against £2.25m, after reorganisation costs of £2.19m against £1.85m.

Davenports forecasts sharp profits increase

BY GARETH GRIFFITHS

DAVENPORTS BREWERY yesterday forecast a substantial increase in consolidated trading profits after interest for 1983-84 and 29 per cent increase for the current 12 months.

In its defence document against the third bid by Wolverhampton and Dudley Breweries, Davenport argues that "we have little doubt that our current growth prospects are considerably greater than those of W and D."

Wolverhampton made its final offer on April 28. It provides that for every five Davenport ordinary shares there is an option of four W and D shares and £4.75 in cash, or £15.75 in cash.

The offer would take Davenport's share capital to £25.5m and includes £5m in goodwill.

The Davenport defence document says profits for 1983-84 are sharply higher at around £2.2m and an 80 per cent dividend increase is forecast.

The board rejects Wolverhampton's arguments about the two breweries product ranges being

complimentary and says the proposed takeover would result in the need to rationalise both products and processes with a consequent substantial loss of jobs.

Davenport says that price earnings multiples in small to medium sized independent brewing companies are traditionally high and that the "marginal increase in the exit price earnings multiple does not alter our view that the revised offer materially undervalues the potential of the company."

The latest Wolverhampton price for Davenports implies an exit p/e ratio of 25.3. The closing price for the bid's acceptance is May 10 and last night N. M. Rothschild, Wolverhampton's merchant bankers, said there was not enough detailed evidence in the document to justify the section of increased profits for 1983-84.

The absence of any other bid for Davenports disproved the suggestion about the undervaluing the merchant bank stated.

Tring Hall plans demerger

Tring Hall Securities, issuing house and financial services company, which specialised in bringing companies to the Unlisted Securities Market, will today inform its 700 shareholders that it plans to demerge from the Commercial Development Finance Corporation (CDFC).

Tring joined forces with CDFC, a Luxembourg company headed by Mr. Shakti Durrani, a former governor of the International Monetary Fund, last November. Mr. Robin Eve, who took over as managing director last month from Mr. Derrick Hanson, said yesterday that the demerger would be complete within three to six months. Tring would obtain an early quote in its own right on the USM, while at the same time retaining the very real advantage of a continued close working relationship between CDFC and Tring.

Mr. Eve said the decision to demerge was taken because the new group had failed to attract fresh overseas capital. Potential investors had been deterred by the fact that 40 per cent of Tring's portfolio was invested in the Luxembourg-based International Communications Technology group, a holding which had more than halved in value over the past year to £1m.

At the same time, it was felt that CDFC's concentration on project finance and Tring's interests in the USM were incompatible, said Mr. Eve. Tring now intends to broaden its portfolio. 7% more follows agitation by shareholders who had accepted the terms of the all-share merger with CDFC and were becoming restive that growth promised by the merger had not materialised.

Mr. Eve predicted that Tring would show a "substantial loss" in the year to March 1983, mainly due to the fall in the value of its 15 per cent stake in ICT, but that the company would return to profit in two years.

The letter to shareholders says: "Efforts are being made to reorganise the company and its activities and the group into a co-ordinated profitable financing house."

BAKER AGREES COMBRO OFFERS

The directors of Baker Electronics, have agreed to accept offers of 41p and 40p for each of its ordinary and non-participating convertible shares, respectively, from Combro.

Irrevocable undertakings have been received by Combro from Mr. A. H. S. Baker, former chairman, the trustees of the Baker Retirement Benefit Scheme and Mr. F. Stobbing, a non-executive director, to recommend the offer in respect of 343,410 ordinary shares, and 800,000 non-participating, together amounting to 56.6 per cent of the Baker voting share capital.

The Baker board and its advisers, Earnshaw Haes and Sons, consider the terms fair and reasonable and directors unanimously recommend shareholders to accept.

MANAGERS BUY DOTTIRIDGE BROS
Dottiridge Brothers, the funeral director, will today announce the acquisition of a number of branches in the South East, being bought out by its senior management, with the help of County Bank.

The company, valued at £1.5m, has an annual turnover of £3.4m. The management team buying the company comprises Group Captain Anthony Dottiridge, the present chairman and a great-grandson of the founder, Mr. Victor Taylor, managing director and Mr. Simon Strudwick, finance director. Together they are controlling 75 per cent of the equity and County Bank, which has provided a term loan and is to continue as financial adviser to the company, is subscribing for the rest.

BUY-OUT AT ROSE MORRIS

The directors and certain senior managers of Rose Morris and Co., the musical instrument importing and distributing subsidiary of Gramplan Holdings have purchased all the issued shares of the company from Gramplan, assisted by Industrial and Commercial Finance Corporation.

ELECTRA RISK

Electra Risk Capital has subscribed for 45 per cent of the enlarged share capital of Portland Marine, formed three years ago to carry out pipeline construction and engineering of infeed lines for the offshore oil industry and outfalls for the water industry.

Other institutional shareholders are Midland Bank Industrial Finance, RIT and Northern, and Bricom Investments, a subsidiary of British & Commonwealth Shipping Company.

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Over-the-Counter Market

1982-83	High	Low	Company	Price	Change	Div. (%)	% Actual	Fully Paid
142	120	100	Acc. Ind. Ind. Ord.	132	-	8.4	4.5	7.8
158	117	100	Acc. Ord. Ind. CULS	122	-	10.2	5.8	10.2
74	57	45	Airpump Group	62nd	-	6.1	8.9	17.7
29	28	25	Armstrong & Rhodes	28	-	4.3	14.8	5.7
326	197	180	Barton	238	+1	8.2	15.7	17.2
145	100	100	CCL 1100 Conv. Pref.	145	-	15.7	10.8	-
220	210	200	Gindin Group	210	-	17.0	8.0	-
86	80	75	Deborah Services	80	-	6.0	12.0	3.8
87	77	70	Frank Herald	82	-	11.7	11.5	3.8
88	78	70	Frank Herald Ptd Ltd	84	-	8.7	10.5	11.2
83	61	50	Frederick Parker	62	-	7.1	11.5	3.8
108	74	70	George Blair	74	-	7.3	5.8	12.3
104	74	70	Ind. Precision Castings	74	-	6.7	13.0	10.8
168	100	100	Isle Conv. Pref.	168	+2	15.7	6.3	-
144	94	90	Jackson Group	144	-	7.0	5.1	10.1
220	111	100	James Strathgill	220	+4	6.8	16.1	17.3
260	148	140	Robert Jenkins	150	-	20.0	12.3	18.2
54	54	50	Scotsteel	54	-	6.7	13.0	10.8
197	112	100	Tonday & Corfield	114	-	11.4	10.0	5.1
29	21	20	Unilock Holdings	28	-	0.48	1.8	4.9
84	70	65	Walter	70	+1	8.4	3.5	10.1
270	214	200	W. S. Yeates	205	-	17.1	8.9	4.1

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COMPANY ANNOUNCEMENT

TIGER OATS AND NATIONAL MILLING COMPANY, LIMITED

("Tiger Oats")
UNITED OCEANA HOLDINGS LIMITED
("Units")

(Both of which are incorporated in the Republic of South Africa)

PROPOSALS BY TIGER OATS TO THE MINORITY SHAREHOLDERS OF UNITS

Union Acceptances Limited and Standard Merchant Bank Limited are authorised to make proposals to be made by Tiger Oats to the minority shareholders of Units. Tiger Oats is already the beneficial owner of 97.4% of the ordinary, 93.5% of the "A" ordinary and 56.8% of the 6% cumulative participating preference shares issued by Units. The effect of the proposals upon implementation will be to make Units a wholly owned subsidiary of Tiger Oats, whereupon the listings of Units shares on the Johannesburg Stock Exchange and the Stock Exchange, London, will be terminated.

Proposals to the minority ordinary and "A" ordinary shareholders of Units

Tiger Oats has decided that proposals should be placed before the holders of the ordinary and "A" ordinary shares issued by Units and held by shareholders other than Tiger Oats, in terms of which those shareholders will receive cash as follows:

For every 100 ordinary shares held in Units R500
For every 100 "A" ordinary shares held in Units R500

In line with the practice of Units of not declaring interim ordinary dividends, no dividend will accrue to minority shareholders in respect of the current financial year on the ordinary and "A" ordinary shares concerned in the proposals.

Based on the relationship between the issued ordinary and "A" ordinary share capital of Units and the number of ordinary shares held by Units in Lamberts Bay Holdings Limited ("Lamberts Bay"), every 100 ordinary or "A" ordinary shares in Units is approximately equivalent to a holding of 81 ordinary shares in Lamberts Bay. In addition, taking account of the interim dividend and proposed return of 200 cents per ordinary share in cash to its shareholders by Lamberts Bay announced today, Units will have other net assets of approximately 133 cents per share. Accordingly, ordinary and "A" ordinary shareholders in Units will also be given an alternative election which will effectively represent:

Cash of R175 plus 61 ordinary shares in Lamberts Bay for every 100 ordinary or "A" ordinary shares in Units.

The minority shareholders of Units will thus have the opportunity to convert, at no cost to them, their indirect holding in Lamberts Bay to a direct holding. Any such Lamberts Bay ordinary shares will not be entitled to the interim dividend or proposed return of cash to shareholders.

Proposals to the minority 6% cumulative participating preference shareholders of Units
Tiger Oats has decided that a proposal should be placed before the holders of the 6% cumulative participating preference shares issued by Units and held by shareholders other than Tiger Oats, in terms of which those shareholders will receive cash as follows:

For every 100 6% cumulative participating preference shares held in Units: R250

The dividend due on the participating preference shares in June 1983 will not be affected by the offer and will be declared and paid in the normal manner. No further dividend will accrue to minority preference shareholders on these shares.

General

Documentation for the implementation of the proposals by way of schemes of arrangement is being prepared and will be despatched as soon as possible. The proposals have been considered by the directors of Units, who are of the opinion that they are fair and reasonable. Union Acceptances Limited, merchant bankers to Tiger Oats, and Standard Merchant Bank Limited, merchant bankers to the minority shareholders of Units, have considered the terms of the proposals and consider that they are fair and reasonable.

UK COMPANY NEWS MINING NEWS

John Mowlem on target as profits reach £8.5m

SECOND-HALF pre-tax profits at John Mowlem and Co improved from £4.8m to £5.1m, and figures for 1982 as a whole were up from £7.8m to £8.5m.

Mr E. P. Beck, chairman of the construction group, says the year's profits are in line with the estimate published in March 1983 and that the group has had another successful year in the UK construction business.

He says it is participating strongly in the road building programme and in civil engineering generally. The building market is still competitive, in East Africa, trading conditions remain difficult.

Mowlem technology had a good year and its business has been broadened by the recent Buehler acquisition. Overall, the group's work is steady and stable. Despite the difficulty in forecasting, the directors view prospects

with confidence. Group turnover for the year rose by 22.2m to £282m. Tax was considerably higher at £2.9m (£1.4m). The final dividend is raised from 7.625p to 8.4p for a total of 16.5p net (8.625p), and stated earnings per share were 28.3p against 25.3p compared with 34.5p.

At the year end, ordinary shareholders' funds per share were 246p against 225p. On a CCA basis, pre-tax profits were £8.5m (£5.2m).

● **comment** Mowlem's 9 per cent increase in pre-tax profits was no surprise, since it was forecasted in the March rights issue. What was more surprising was that the group managed to keep margins intact at a time when its markets have been under strain. The backbone of last year's advance was the UK building side, but inquiries have since tailed off

slightly. The civil engineering market has picked up to compensate—albeit from a very low base—and Mowlem has around £30m worth of roadbuilding contracts under its belt. Margins overseas were unsatisfactory, says the company, due to its different trading conditions, payments problems, and hefty devaluations in East Africa. The associated companies only just broke even, but Australia should benefit in the current year from an increase in public works under the new Labor Government. In the UK, the key to 1983 is whether Mowlem can continue to maintain margins while the industry scrambles to take advantage of increased housing demand. With the help of the Buehler acquisition, £11m pre-tax looks possible this year. The shares rose 2p to 283p, where they stand on a prospective p/e of 11.5, slightly above the sector.

MIM continues to improve

BY GEORGE MILLING-STANLEY

THE GRADUAL improvement at Australia's MIM Holdings has continued during the company's third quarter, with net profits for the first 40 weeks of the financial year reaching A\$14.6m (£3.1m).

This compares with a loss in the corresponding period of the previous year of A\$60.4m, after an extraordinary loss on currency movements of A\$6.4m.

MIM, with interests spanning the big base metal mine at Mount Isa in Queensland, as well as coal and uranium prospects, slipped into loss last year for the first time for almost 50 years. Sir James Fyfe, chairman, pointed out that the latest encouraging result was achieved against a background of continued international economic recession. The good performance was mainly attributable to higher sales volumes of copper, zinc, silver, nickel and coal.

Weak prices for copper, lead, zinc and nickel were offset to some extent by an improvement in the silver price, Sir James said.

Beyond that, silver prices were accelerating towards the end of the period, and at the same time there was some strengthening in the copper price. Both of these factors were beginning to have a beneficial effect on the company's financial returns.

The main feature of the year so far has been an exceptionally high level of capital spending, as MIM has been taking advantage of the recession to plan its future expansion.

The total for the 40 weeks was A\$66.6m, with the bulk of this figure going towards MIM's big coal developments and the expansion of the Mount Isa mine.

The Mount Isa expansion accounted for A\$42.4m of the total, while the Newlands and Collinsville coal projects absorbed A\$27.1m and the Oaky Creek coal project A\$9.7m.

Spending on the coal projects includes significant amounts for port and town infrastructure.

● **comment** Oaky Creek is now in operation, with the first consignment

being railed to the new Gladstone rockpile during the period. The first shipment was shipped on April 30 to Toronto, Italy, for delivery to Novosibirsk, one of the joint venture partners.

MIM reports that construction and mine preparation work at Newlands and Collinsville is on schedule.

With reference to the Honey-moon uranium project, where the South Australian Government recently refused to grant a mining lease, Sir James says that the company is seeking compensation.

The joint venture partners, which include CSR, had spent some A\$10m to bring the project to the stage where a pilot plant was ready to begin operations, as a prelude to commercial production.

The partners have also requested that the retention leases offered by the South Australian Government should include mineral work commitments and nominal rental payments.

Gold excitement lifts Sabina share price

THE RECENT excitement over Sabina Industries, the Canadian exploration company, which has seen the share price jump over the last three trading days to a 1983 high of 95p, has prompted an announcement from the company.

Sabina has recently completed a programme of 16 diamond-drill holes at its 60 per cent-owned property in the proven gold district of Red Lake, Ontario, four miles north of the Campbell Red Lake Mines operations.

The programme indicated a mineralised zone of 128,000 tons grading between four and eight grammes of gold per tonne, with

34 grammes of silver, over an average width of 9.2 ft to a depth of 380 ft.

Four of the recent holes were drilled to a depth of 1.3 km, and at least one intersected the target, and all four contained visible gold.

Assay results are not yet to hand, but Mr Bill Cummings, Sabina's president, says these will be released as soon as they are received by the company.

The excitement in the share price is almost certainly attributable to rumours of these four holes. Further reports are awaited with interest.

Hampton Areas buys mine in Scotland

A MAJOR step forward in the profitable British coal mining activities of the UK-registered Hampton Gold Mining Areas natural resource group comes with the news that the company has acquired for £12.25m the Temple Farm coal mining business which operates some 10 miles south of Edinburgh.

This will now trade under the name of Blinkbonny Coal as a wholly-owned subsidiary of Hampton Areas, making the latter the biggest private underground coal miner in the UK.

Blinkbonny is expected to contribute "significantly" to higher profits of Hampton Areas' UK coal division in the current year. The existing Blinkbonny mine will continue to operate at an annual rate of some 35,000 tonnes of high grade bituminous coal from underground workings, a significant proportion of which will be sold to the domestic market.

It is also intended to develop the Policies underground mine in the same area to produce coal at an annual rate of a further 20,000 tonnes by the end of 1984. Both Blinkbonny and Policies have large reserves of coal and there is the possibility of expanding production in due course.

Meanwhile, Hampton Areas has also acquired several additional coal bearing properties in the Lothian coalfield which have future mining potential. Mr George Livingstone, Livingston managing director of Hampton Areas, said yesterday that he was confident of sales prospects despite the fall in world demand for coal. He pointed out that the latest acquisition fitted in with the company's stated aim to use the proceeds of the recent £17m rights issue to develop the group's interests in mining, oil and mineral-related activities.

BPCC outlook

In his annual statement Mr Robert Maxwell, chairman of the British Petroleum Company, says the group will consolidate and improve its already strong profit recovery in 1983.

He adds that it plans to invest a further £33m within the next 12 months, having invested £87m since 1981—the group is 77.1 per cent owned by Ferguson Press.

● **comment** BPCC's share price is up 10p to 1.15p, where it stands on a prospective p/e of 11.5, slightly above the sector.

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NURDIN & PEACOCK PLC

THE Cash and Carry WHOLESALE

PRELIMINARY ANNOUNCEMENT (Group Historical Cost Results)

	1982	1981
Dividends	1.575p	1.575p
Ordinary Shares, proposed	1.575p	1.575p
(Payable on 8th July 1983 to shareholders on register at close of business on 8th June 1983)		
Already paid	1.3p	1.125p
Making a total of	3.12p	2.7p
Turnover	462,522	400,345
Profit before taxation	11,324	10,087
Taxation	4,617	3,684
Profit after taxation attributable to shareholders	6,707	6,403
Amounts absorbed (net of waivers)		
(i) by Preference dividends paid and provided	3	3
(ii) by Ordinary dividends paid and provided	1,775	1,824
Earnings per share before taxation	19.2p	17.0p
Earnings per share after taxation	11.4p	11.0p

Profit for 1982 is after setting aside an additional allocation of £110,000 into the Pension Fund (1981—£250,000), and providing £596,000 for the Staff Share Participation Scheme (1981—£531,000) and £178,000 for Branch relocation expenses (1981—Nil). The results shown for the year 1981 have been extracted from the full accounts which received an unqualified auditors report and have been filed with the Registrar of Companies.

STATEMENT BY THE CHAIRMAN

Mr. W. M. Peacock, M.A.

I am glad to be able to report again that both sales and profits for the year have broken new records and as I did last year, I should like to start my report by giving the credit to those to whom it belongs. The markets which we serve—Private Retailers and Caterers—have contracted severely due to the recession and pressure from the multiple chains, and it is only through the hard work and trading ability of our staff and the friendly relationships they have with customers and suppliers alike, that these results have come about. It gives me pleasure to have this opportunity of thanking them for all they do. Sales of £462,522,000 have increased by £62,157,000 over the £400,345,000 achieved in the previous year. Profits of £11,324,000 before taxation compare with £10,087,000 the previous year. Profits after taxation are £6,707,000 compared with £6,403,000 in the previous year. The directors are recommending a final dividend of 1.575p per share. This, together with the interim dividend of 1.3p per share already paid, makes a total of 3.12p per share and compares with 2.7p per share for 1981. I have waived the dividend on my own shareholding.

I am pleased to say that the sales increase was comfortably above inflation. The sales since the end of the year have continued this trend, but the battle for sales is such that margins are continually under pressure.

There is a great deal of concern now being expressed by manufacturers and many authorities about the effects of the rapid increase in multiple retail power on manufacturers' profitability, and on those least able to travel for their shopping, such as the elderly and infirm. As I have remarked before there is considerable evidence to show that a recent survey, of a dealer by the public to buy more of the goods they need close to home; however, the excessive development of superstores in certain areas has led to extreme price cutting often below cost—a which they fight to build a viable turnover. This has led inevitably to many villages and other housing areas losing their local shops. Surely, when assessing whether the effects of competition are beneficial or not, the interests of the consumers must be taken into account and not just those with the time and mobility to search for the lowest prices?

I hope that the Authorities will take note of the present trends, which cannot be in the interests of a large number of consumers and, if nothing else, take this aspect into account when considering applications for further retail development.

Returning to our own activities, our new branch at Wimbledon, to replace Raynes Park, opened on 7th March, 1983 and has made a good start. There is a tremendous amount of work involved in replacements, such as this one and Medway (Rochester)—at present being stocked to replace Chatham—and I should like to record my thanks to the staff of those branches, and to all the helpers from our headquarters and other branches. They are truly great team efforts. All being well, next year we will see the opening of two new branches at Swansea (ground lease) and Keynsham (freehold). These will represent additional areas of £2,000 and £1,000 sq ft respectively. Extensions will be completed this year at Hanwell, Nottingham and Cardiff. We continue to look for sites for new and replacement branches.

Computer technology is racing ahead in all areas and deciding how far and how fast to go requires considerable judgment. Both for N & P and for our customers. Our management services team is working hard to fit through the available systems, so that we can be in a position to help our customers make the right choice. I am glad to say that our own computer, which was bought last year, has now been settled down and we are beginning to derive the benefits we were looking for when we installed it.

Thanks to the increased net profit, the amount appropriated to the Trustees for the purchase of shares on behalf of the staff has risen to £596,000. I welcome the change announced in the Budget to increase the upper limit for Profit Related Share Schemes because, not only should this encourage more companies to introduce them, but it should also encourage single tier schemes to cover all staff, which I believe is just a resolution was passed at the last AGM, increasing the limit in our Scheme to £1,000 which, although below the limit proposed in the recent Budget, is adequate at present because of the formula for the allocation of shares that we adopted, which includes both earnings and years of service. I am pleased that the number of our staff who will be members of the Scheme after the current allocation will have risen to 1,511. In addition to the senior appointments I announced in my interim Statement, Mr Geoffrey Beer was appointed an Associate Director on the 14th January, 1983, taking over the responsibilities for Customer & Public Relations from Mr Reg Bevis, who retired on that date. Mr Bevis was with us for 25 years, during which time he was an important member of the team that has transformed N & P from the small private company that it then was, involved primarily in provisions distribution.

Also, sadly, Mr Charles Wallis has decided that the time has come for him to retire following the AGM. Mr Wallis has been a non-executive Director for 34 years and during that time has given us invaluable advice on many occasions. I am extremely grateful to both Charles Wallis and Reg Bevis for all they have done to help both the Company and myself. Finally, I should like to thank our suppliers, both of goods and services, for all their help during the year. We receive a great deal of co-operation from many people and we do appreciate it.

Head Office: Bushey Road, Raynes Park, SW20 0JJ. Tel: 01-946 9111

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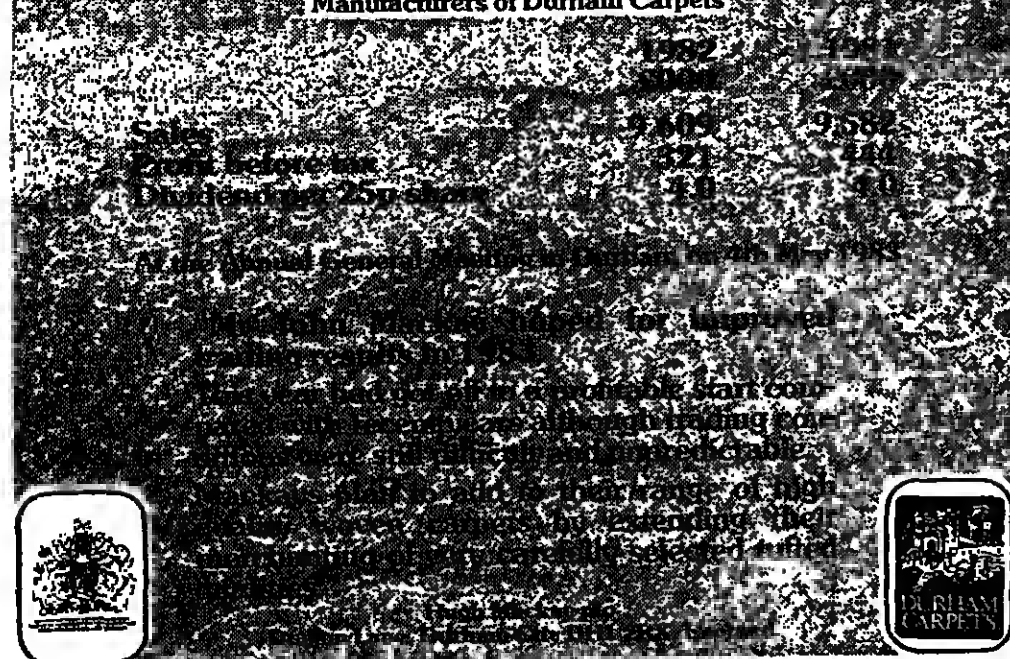
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Bayerische Hypothek- und Wechsel-Bank Aktiengesellschaft
Joh. Berenberg, Gossler & Co.

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Deutsche Girozentrale
Deutsche Kommunalbank
Hamburgische Landesbank
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RAMP RAND MINES PROPERTIES

LIMITED

(Incorporated in the Republic of South Africa)

A Member of the Barlow Rand Group

INTERIM REPORT TO SHAREHOLDERS FOR THE SIX MONTHS ENDED 31 MARCH 1983

Consolidated Profit

	Six months ended 31 March 1983	Six months ended 31 March 1982	Year ended 30 September 1982
Turnover (Note 1)			
Property	8 772	15 698	30 020
Sand treatment plant	12 353	12 470	25 062
Thesen & Company	14 415	12 470	25 062
Total	35 540	28 168	55 082
Profit after amortisation, but before interest and taxation	4 411	10 712	19 461
Property (Note 2)	1 448	1 303	3 450
Sand treatment plant (Note 3)	1 435	1 303	3 450
Thesen & Company	7 294	12 015	22 511
Interest paid	3 568	129	2 381
Profit before taxation	4 726	11 886	22 530
Taxation	1 761	4 893	8 477
Profit after taxation	2 965	6 993	14 053
Profit attributable to outside shareholders in subsidiaries	49	64	103
Consolidated profit after taxation	2 916	6 929	13 950
Number of shares upon which earnings per share is based	12 493 337	12 493 337	12 493 337
Earnings per share based on consolidated profit after taxation	23.5 cents	55.1 cents	112.5 cents
Not included in the above results is a deferred taxation rate adjustment	—	—	(345)

NOTES:

- Turnover consists of the following:
The proceeds from the sale of township land and disused mining ground, limited where applicable, to that portion of the sales from which profit has been taken, rents, sales of gold, timber and other merchandise.
- Township Land Sales:
Township sales amounting to R5.5 million are included in property turnover shown above on which a contribution to profits before taxation of R4.4 million was realised. Further township sales of R11.2 million were concluded during the period under review in respect of land in proposed townships which it is anticipated will be declared as approved townships before 30 September 1983. In that event and subject to receipt of suitable guarantees, a contribution to profits before taxation of R9.3 million will be brought to account in the next six months.
- Sand Treatment Plant:
Operating results (before allowing for amortisation of R1.5 million) for the six months ended 31 March 1983 were:

Sand and slime treated (000 tons)	1 813
Gold produced (kg)	326
Yield (g/t)	0.46
Revenue (R/t treated)	6.81
Cost (R/t treated)	5.16
Working profit (R/t treated)	1.65
Gold price received (R/kg)	14 955
Revenue (R000's)	424
Costs (R000's)	12 353
Working profit (R000's)	2 364
Capital expenditure (R000's)	2 389
There was no charge for taxation during the period under review. There are no comparative figures as the plant was in the commissioning stage up to 30 September 1982.	

In the last chairman's statement it was foreseen that full throughput would be achieved as from January 1983. Further problems were however experienced in the carbon-in-pulp section of the plant and February was the first month in which satisfactory operation was achieved and a profit realised. During that month 163 kg of gold was recovered and this improved further to 190 kg in March. The throughput for April was 260 000 tons with 208 kg of gold recovered. The yield has also steadily improved and the figure of 0.57 g/ton equivalent to a gold recovery efficiency of 68 per cent was achieved for the month of April.
It is now predicted that the designed treatment rate of 370 000 tons per month with a gold recovery in excess of 70 per cent will be achieved shortly.

Consolidated Borrowings

	31 March 1983	31 March 1982	30 September 1982
Interest bearing borrowings			
Long term	28 231	16 723	29 233
Short term	5 719	2 258	2 396
Total	33 950	18 981	31 631

PROSPECTS FOR THE YEAR
It is estimated that the consolidated profit after taxation for the year will be of the order of R15 million equal to approximately 121 cents per share. This estimate is based on township land sales of approximately R26 million, results from Thesen & Company in line with last year and an average gold price of R15 000 per kilogram for the remainder of the year.

CAPITAL COMMITMENTS
Capital expenditure authorised by the directors at 31 March 1983 amounted to R4.7 million (31 March 1982: R11.2 million) of which R2.8 million was committed (31 March 1982: R6.1 million).

DIVIDEND

It is the policy of the company to declare one dividend each year in October.

For and on behalf of the Board

D. T. WATT } Directors
J. R. FORBES }
A. B. HALL }

Registered Office:
Off Main Reef Road
Crown Mines, 2082 South Africa
(P.O. Box 27,
Crown Mines, 2025 South Africa)

Transfer Secretaries:
Rand Registrars Limited
Second Floor, Devonshire House,
49 Jorissen Street, Braamfontein,
Johannesburg 2001
South Africa
(P.O. Box 31719,
Braamfontein 2017,
South Africa)

United Kingdom Transfer Secretaries:
Charter Consolidated P.L.C.
P.O. Box 102,
Charter House,
Park Street,
Ashford,
Kent TN24 5EQ

4th May 1983

UK COMPANY NEWS

Dominic Lawson looks at the underlying strengths of a Stock Exchange arrival Abingworth set for £60m price tag

LATER THIS month the British public will have an unusual chance of investing in venture capital with a strong U.S. bias, when a company called Abingworth goes public. The company intends to seek a full listing, and although details have yet to be finalised, the market price tag could be about £60m. Following the issue Abingworth will apply to be recognised by the Inland Revenue as an investment trust.

Abingworth was founded in 1973 by two directors of the now defunct stockbroking firm Joseph Seligman & Son Anthony Montagu and Mr Peter Dicks. They persuaded a number of City institutions to provide £3.5m of start-up finance, although Anthony Montagu (brother of RIT investment chairman David Montagu) says: "Venture capital had been common in the City then, and was virtually unheard of in the UK."

Both Montagu and Dicks were the U.S. side of Seligman's business and their enthusiasms remain resolutely transatlantic, although Abingworth has no U.S. office. A

map of Silicon Valley adorns the entrance of the company's office in St. James. More than 80 per cent of Abingworth's assets are U.S.-based.

Since 1974 the company's net asset value has risen almost eightfold. In the 1982 report and accounts the group's investments are valued at about £33.5m, although with many unlisted investments valued at cost price, that figure probably understates the group's size.

Abingworth describes its strategy as "taking long-term minority equity positions in private or small listed companies. However, the nature of the business is that Abingworth intends its "small" companies to become much larger. For example, Abingworth was in early on that classic U.S. venture capital triumph—Apple Computers. Abingworth acquired 640,000 shares four years ago at 28c each. Each share is now worth about \$50.

As Anthony Montagu admits, "Apples don't come along often," but he points out that Abing-

worth has had other spectacular successes, such as the U.S. company Standard Microsystems. Abingworth went in at 50c per share eight years ago, and the shares are now worth about \$23 each.

Although Abingworth's U.S. portfolio reads like an A to Z of Silicon Valley, both Montagu and Dicks insist that their strategy is to invest in people and proven management—not in boffins with a brilliant idea.

Mr Paul Ledebor, chief consultant of quoted venture capital company Newmarket (1981) points out: "The people at Abingworth have been extremely successful and the U.S. is the kernel of their success. But unlike us they are not pure venture capitalists. Their UK investments show that they have taken positions in some established quoted companies just because there's money to be made. We on the other hand will invest only in new technologies."

Abingworth takes in such UK quoted companies as Suter Electrical, Mining Supplies and Garfunkels which backs up Mr Ledebor's claim. But Mr Peter Dicks insists: "We are genuine venture capitalists. We go in for high risk, high reward." Despite

the evident risks, only one of Abingworth's investments has ever found its way into the hands of receivers—and that was a UK retailer.

Abingworth's method of going public has one unusual feature in common with Newmarket's approach in 1981. No merchant bank is involved in the flotation, which Casanova is handling in solitary grandeur. In Newmarket's case it was because the company was virtually a Casanova creation. But Anthony Montagu insists: "We are very well known in the City, so we don't need a merchant bank to hold our hands and introduce us." Abingworth director Mr David Quysner—formerly with ICFC—gives another reason: "A number of merchant banks are among our shareholders, and we didn't want to cause any jealousy."

Public Works Loan Board rates

Effective May 5

Years	by EPT	At maturity	by EPT	At maturity
-------	--------	-------------	--------	-------------

Up to 3	10 1/2	10 1/2	11 1/2	11 1/2
Over 3, up to 4	10 3/4	10 3/4	11 3/4	11 3/4
Over 4, up to 5	10 5/8	10 5/8	11 5/8	11 5/8
Over 5, up to 6	10 7/8	10 7/8	11 7/8	11 7/8
Over 6, up to 7	11	11	11 1/2	11 1/2
Over 7, up to 8	11 1/8	11 1/8	11 1/2	11 1/2
Over 8, up to 9	11 1/4	11 1/4	11 1/2	11 1/2
Over 9, up to 10	11 1/2	11 1/2	11 1/2	11 1/2
Over 10, up to 15	11 1/2	11 1/2	12	12
Over 15, up to 25	11	10 3/4	11 1/2	11 1/2
Over 25	10 1/2	10 1/2	11 1/2	11 1/2

* Non-quota loans B are 1 per cent higher in each case than non-quota loans A. † Equal instalments of principal. ‡ Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). § With half-yearly payments of interest only.

Nurdin & Peacock ahead to £11.3m: lifts dividend

A £62.16m jump in turnover to £462.5m enabled cash and carry wholesaler Nurdin & Peacock to attain record pre-tax profits of £11.3m for 1982, an improvement of £1.56m over the figures of the previous year.

The dividend is being stepped up by 0.42p to 3.12p net per 10p share by an increased final of 1.82p (1.875p).

Mr W. M. Peacock, the chairman, says the sales increase was comfortably above inflation. He adds that although this trend has continued since year-end the battle for sales is such that margins are continually under pressure.

It is pointed out that the main reason for the group's success has been the move to the new premises at 11.4p (11p).

The group set aside an additional allocation of £10,000 (£250,000) into the pension fund and provided £596,000 (£581,000) for the staff share participation scheme and £176,000 (nil) for branch relocation expenses.

The new branch at Wimbledon, which replaces Raynes Park, opened in March and has made a good start. Midway (Reckitt) is at present being stocked to replace Chatham.

Next year the group will open two new branches at

Swansea and Keynsham. These will represent additional areas of 32,000 and 18,000 sq ft respectively. Extensions will be completed this year at Haverhill, Nottingham and Cardiff.

Allowing for current cost adjustments pre-tax profits for 1982 emerged at £10.61m (£7.82m) and on the same basis earnings per share were 9.13p (7.95p).

comment

Nurdin & Peacock's results were at the upper end of market expectations. But clearly with pre-tax profits up 12.3 per cent, helped by income on the large cash pile, the froth is going out of expansion that reached 30 per cent in the late 1970s. The formula remains the same but the environment is changing. Though a tight rein on costs and a steadily increasing floor space will keep profits moving ahead, the battle for higher throughput at existing branches is taking place at the street corners where the small shops struggle against the multiples and are enticed by Nurdin's troubled competitors seeking to grab market share by sacrificing margins. Service may sustain customer loyalty but growth here will have to be more from educating shopkeepers on the benefits of cash and carry. Floor space will be increased by approaching 5 per cent this year and there is plenty of virgin territory to be exploited but rewards for pioneering look less inviting. Nevertheless the company is obviously determined to remain focused on its single activity business even if the route is uphill. Yesterday's shares slipped 2p to 174p leaving the historic fully taxed p/e on what is now looking a very ambitious 13.6.

Next year the group will open two new branches at

Warnford Investments at £3.84m

Pre-tax profits of Warnford Investments advanced from £3.31m to £3.84m for the year ended December 25 1982 and the dividend is being lifted by 0.5p to 12.5p by an increased final of 7p.

Turnover rose to £4.49m, compared with £4.03m. Attributable profits came

through at £2.09m (£2.29m) after tax of £1.74m (£1.83m) for a net profit of 20p share of this close company at 21.75p (23.8p).

Based on an open market value as at year-end the group's investment properties were worth £43.48m. No allowance was made for the expenses or tax which would arise if the properties were sold.

New Zealand issue

The New Zealand issue of £100m 11 1/2 per cent stock 2008 was on sale to the public over-subscribed and began trading at £30 per cent paid deferred settlement form at a £1 to £1 premium. Applications for £200,000 are to be 17.1 net cent allotted.

Gerrard & National

PLC

Results for the year ended 5th April 1983

	1983	1982
--	------	------

Profit for the year	£14,205m	£4,311m
Total cost of Dividends	£2,992m	£2,356m
Disclosed Shareholders' Funds	£45,347m	£32,134m
Total Assets	£2,349,012m	£1,564,578m

* Group Profit for the Year. Group profit after providing for taxation, minority interests and a transfer to Inner Reserves amounted to £14,205,000 (1982 £4,311,000).

* Dividend. It is proposed that a final dividend of 14p (1982 10.75p) be paid on each Ordinary Share of 25p. When added to the Interim Dividend already paid of 6p (1982 5p) this makes a total of 20p (1982 15.75p) an increase of 27%. The proposed dividend on the Ordinary Shares of 25p each will be paid to Shareholders on the register at the close of business on the 20th May 1983.

* Scrip Issue. It is proposed that a scrip issue be made on the basis of one Ordinary Share for each Ordinary Share held. The scrip issue will be capitalised from the whole of the amounts standing to the credit of the capital redemption reserve fund and the share premium account and £1,765,548 from the general reserve to which £2,000,000 has been credited from inner reserves for the specific purpose of this capitalisation.

* Disclosed Shareholders' Funds. The Group's Disclosed Shareholders' Funds stand at £45.35 million compared with £32.13 million last year.

* Total Assets. The Total Assets of the Group (excluding bills subject to repurchase arrangements) amount to £2,349.01 million compared with £1,564.6 million in 1982.

32 Lombard Street, London EC3V 9BE. Tel: 01-623 9981.

Members of the London Discount Market Association

JOHN I. JACOBS PLC

Steps to improve future trading position

The Annual General Meeting of John I. Jacobs PLC will be held on 26th May, 1983 in London. The following is a summary of the circulated statement of the Chairman, Mr. J. H. Jacobs:

Once again the shipping community suffered another extremely difficult year. World trade was very sluggish and as a result of that, ocean bulk trades, particularly the carriage of ore, coal and oil, were beset in the doldrums. In such conditions it is no wonder that our trading results turned out to be far from satisfactory and indeed to have actually produced a loss. We have, however, been in the business for very many years and although there is no present sign of an upturn in the markets in which we work, I think we are justified in believing that the tide will eventually turn. We shall, therefore, continue to do our best to retain a share of what business is presently available and so order our affairs to be ready to fully participate when better times return. Our absolute priority for this year will be to do all we can to keep the lid on the pot of expenses and thus avoid having to close down any part of our business. To this end we have made some major alterations to our way of working. Principally we have moved our offices from 19, Great Winchester Street, EC2 where we operated on six floors to 5, Devonshire Square, EC2 where we now work more efficiently on one floor in considerably less square footage than we had before and with much lower overhead costs than at the old office. Since vacating Great Winchester Street, where we owned the freehold, we have marketed the building and I am glad to say that we were able to agree a sale at the very satisfactory figure of £4,650,000.

New Coasting Vessel Ordered

Our comparatively small shipowning operation is going well, the two river launches continue to give satisfaction both to us and to their operators. The coasting vessel that I mentioned last year was duly delivered on time by her builders and is now operating on her long term charter. In conjunction with Jacobs & Tervig we have now ordered another such vessel, again from the Yorkshire Dry Dock Company, for delivery at the end of the year and satisfactory long term employment has again been arranged. Since the 31st December, the "Silvermist" long term charter, which was due to end in October next anyway, was terminated and the vessel was sold to a third party. An arrangement which, in the circumstances, suited all parties.

We shall, of course, continue to search for fresh shipowning opportunities but in present markets much patience and more is required before satisfactory business may be found and concluded.

As suggested at the commencement of this statement our business has languished with the slowness of international trading and the resulting low levels of freight markets. Nevertheless it has not been all gloom. In the case of our Sales and Purchase Department especially, a worthwhile degree of success was recorded throughout the year.

Our listed investments, which still consisted largely of short dated government stocks, performed a deal better during 1982 than in the previous year. I believe it is likely that these holdings will perform quite well for us through 1983.

I now come to a matter of considerable special interest to us all, namely our idea to bring about a reduction in our capital. After exhaustive enquiries by top legal and accountancy advisers, we are satisfied that there is no realistic way in which the change to our capital structure we had in mind can be made without the distribution to stockholders being regarded as one of income, producing a liability for individuals to income tax rather than capital gains tax and for the company to advance corporation tax. As I warned in earlier statements it might, such an outcome to our enquiries has now ruled out any further progress in this direction. The cash resources which, under a different decision would have been paid out, will now have to be utilised to the very best advantage to enable us, even in these dire days for shipping, to pay maximum dividends. This, in turn should maintain and indeed further improve the quoted price of our stock.

Higher Dividend Forecast

In our changed circumstances following the successful sale of our building, it is extremely unlikely that, short of some quite unforeseeable catastrophe, when 1983 has ended we shall not be recommending an increase in the rate of dividend or these results over what we are suggesting for approval for the twelve months here under review.

Financial Highlights

as per Dec. 31 1982	In million U.S.
Balance Sheet Total	2,250
Claims on Banks	4,190
Loans and Advances to Customers	1,562
Credit Volume	682
Capital Funds incl. Profit of the Year	255

Hansa Bank S.A.
Luxembourg

Shareholders:
Landesbank Schleswig-Holstein
Girozentrale 90%
Bank of Holland Ltd. 10%

25 boulevard Royal
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JOBS COLUMN

Perpetual motion . . . • Redundancies increase

BY MICHAEL DIXON

FINGERS are firmly crossed in the U.S. offices of a certain headhunter—Jim Lotz of International Management Advisors. For the next few days may tell whether he has changed upon a profitable recruitment version of perpetual motion.

In December 1980, I learn from the U.S. Executive Recruiter News, the president of a big company asked Mr Lotz to find a new engineering vice-president for the group. The headhunter was naturally pleased when, in the following March, the candidate he had put forward was appointed with a guarantee of a year's job security.

Nine months passed. Then the company's president made another call to Mr Lotz to complain that the engineering chief he had found had proved a dud. A few weeks later he heard that the new vice-president was to leave at the end of the guaranteed year, which still had a couple of months to run. The headhunter naturally felt depressed.

But in the event it was not the engineer who left as the guarantee expired. Instead the company president was fired and the vice-president was not only kept but given the top job. The headhunter felt pleased once more.

His pleasure increased when he was swiftly asked by the new president to find his successor

as engineering vice-president, and increased still more when the replacement he put forward was appointed on similar terms last July.

Nine months have almost passed again.

Dark side

WITH MSL's index of advertised demand for UK executives at its highest for a decade and perhaps poised to go on to a 14-year record, it may seem curiously to revert to the sad topic of executive unemployment. But while as keen as anyone to look on the bright side I felt it only sensible to check whether beneath the rising demand, certain wise words remain true. They are: "Unto every one that hath shall be given . . . but from him that hath not shall be taken away even that which he hath."

Checking trends of unemployment among managers and other skilled staff has been made far harder than it used to be when people wishing to draw unemployment benefits were obliged to register themselves as job-seekers with the State employment services.

Before that obligation was abolished last autumn, the Government-sponsored Professional and Executive Recruitment agency was able to keep comprehensive monthly tallies of the number and types of

	Experienced staff counted as unemployed 4/1/83	6/4/83	% change
Data processing and management services	3,517	3,462	-1.6
Biologists	948	941	-0.7
Engineering, work study and statistics	2,756	2,744	-0.4
Departmental managers other than production	21,472	21,400	-0.3
Accounting staff	4,280	4,277	-0.1
Electronic engineers	1,209	1,222	+1.1
Chemists, physicists, etc.	2,030	2,064	+1.7
Marketing and sales	14,801	15,201	+2.7
Personnel	2,154	2,220	+3.1
Other engineers	5,617	5,996	+6.7
Purchasing	2,629	2,135	-19.2
Production managers	5,161	5,472	+6.0
Draftsmen and other technical support	9,074	9,710	+7.0
Total	76,040	79,849	+5.0

higher-grade staff out of work. Now the only measure available is far more sketchy. It is limited to the people who ask to receive PER's periodical lists of job openings.

There are two such listings. One is specifically for people leaving higher education or otherwise trying to enter the higher end of the employment market for the first time. The other is aimed at people with previous experience in the work they seek. What follows is concerned exclusively with the experienced job-hunters. In September, when registration with PER was a prerequisite for drawing benefit, they numbered 182,532. By January,

dropped to 117,785 in January and again to only 8,149 last month. And there are several other categories showing falls which although less spectacular are still disproportionate.

Excluding those, I am left with 13 broad categories which have moved in line with the overall trend. Their various movements over the four months between the January and the April counts are shown in the table alongside.

Given that the count now automatically ignores anyone who despairs of finding work through PER's lists and discounts them, the figures in the table persuade me that despite the improvement in MSL's index of demand by employers, unemployment among managers and higher-grade specialists is still increasing.

Unlike the "wicked and slothful servant" mainly denoted by the words I quoted earlier from St Matthew's Gospel—who just buried the talent he had been given—those jobless people are mostly anxious to put their abilities to work again. But there is a disquieting suggestion in the fact that the table's categories showing the largest rises are associated with older industries or work where people are otherwise being superseded by technological advance. It is that their prospects of re-employment will depend increasingly on their acquiring new skills.

Although they are not numerous enough for their votes to count much in the next general election, it is surely important that the political parties offer something effective to help them. And that is most unlikely to result from fluffy promises, such as those of the Labour Party, greatly to increase spending on some generalised "education and training."

The politicians ought to stop peddling dreams and start tackling real problems. A prime one is how to provide adults with retraining which really gives them economically productive skills instead of serving largely as an excuse for going on employing lecturers

Senior hunter

RECRUITER Richard Robinson of Forbes Schrodor (Arndale House, Otley Road, Leeds LS6 2UU; tel. 0532 780195) seeks someone to develop senior-executive recruitment in another consultancy now concentrating on lower managerial levels. Unable to name his client, he promises confidential treatment to applicants.

Candidates must be successful in developing consultancy business in recruitment for jobs paying £17,000 upwards. Earnings indicator £25,000 plus. Equity share possible. Base London.

International Corporate Audit

Brussels c.£20,000

Our client, a US international corporation, seeks two high calibre professionals to strengthen its European International Audit team.

Candidates, 25-35, should have a recognised accountancy qualification with at least 3 years' ppe in the profession or within a manufacturing industry. The positions are responsible for conducting operationally orientated audits at European subsidiaries. The high travel content (around 75%) may also involve visits to the US and other overseas locations. Fluency in English and knowledge of one other European language is essential.

There are excellent career prospects within line management, a good benefits package, favourable tax status and paid return fares to base every weekend.

Initial interviews will be conducted in London, and Brussels on 12th-15th May. Applicants should contact David Sartin on 01-405 0442 (Tx 296091) or write to him at 31 Southampton Row, London WC1B 5HY.



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Commercial Management

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This appointment is at the London Headquarters of a successful British company which operates internationally in the design and construction of large-scale plant for the oil and other process industries.

• AS A MEMBER of a small team of senior staff reporting to the Commercial Director, responsibilities will include the financial and contractual integrity of contracts and other agreements and will involve regular contact at high level in the company and with customers.

• A PROVEN RECORD in the drafting and negotiation of contracts for multi-million pound projects in one or more of the following markets is essential: UK (including the N. Sea), N. Africa, Middle East and S.E. Asia. Some experience in arranging export finance is desirable as is a legal or accountancy qualification.

• THE SALARY INDICATOR is around £18,000 plus car or significantly more for specially relevant experience and attainment. Minimum age around 35.

Write in complete confidence to G. W. Elms as adviser to the company.

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Project Finance

Samuel Montagu is continuing to expand its worldwide project finance activities and now seeks further suitably qualified executives to fill key new positions.

Applicants, in their late 20's to mid 30's with strong banking and project-related backgrounds, should have had practical experience of evaluating projects of all kinds; a sound knowledge of the main methods of raising finance for projects is required as is experience in dealings with contractors, export finance agencies and other project participants.

Above all, we are seeking individuals with a high degree of experience and creativity who will make a major contribution in this challenging field, with prospects of extensive overseas travel and the possibility of working overseas within the Samuel Montagu group.

In return, successful candidates will be offered a highly competitive remuneration package.

Please reply with full relevant details to T.J.B. Locker:

Samuel Montagu & Co Limited,
114 Old Broad Street, London EC2P 2HY

SPI The Strategic Planning Institute

PIMS—BUSINESS ANALYST

The Strategic Planning Institute is a U.S. based, non-profit organisation housing the PIMS Programme, a widely-respected ongoing project centring on empirical research into the determinants of business success. The London Office of SPI is expanding its service staff, and seeks a technically oriented, experienced person with good communication skills to work with some of our European-based member companies.

The ideal requirements for this position are:

- 3+ years in marketing, planning, or management accounting in a medium/large company
- Effective communication skills.
- Ability to structure presentation of complex material.
- Second European language (preferably French).
- Knowledge of economics, statistics, and accounting.
- Willingness to travel.

The position offers:

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- with a salary and benefits competitive with those offered by large companies.

Forward C.V., in strictest confidence, to:

Bob Luchs,
Strategic Planning Institute,
25 Haymarket,
London SW1Y 4EN.

Junior Dealer

The fast expanding City-based international Bank, whose shareholders include the Saudi Arabian Monetary Agency and several of the world's leading international banks, now has new offices in New York and Tokyo.

Due to the expansion of its dealing function, the Bank is now seeking an additional Junior Dealer to join its Treasury Division. The successful candidate who will be in his/her early twenties will, hopefully, have at least two years' experience working in a dealing environment in banking and will be given a thorough on the job training in all aspects of dealing before specialising in any one area.

Essential qualities are ambition and a desire to advance further in a dealing career; the prospects of which are excellent in the Bank. Salary is negotiable and would be tailored to attract and keep the right person.

Please write to: Ms. S. P. Morse, Personnel Division, Saudi International Bank, 99 Bishopsgate, London EC2M 3TB.

البنك السعودي العالمي المحدود
Saudi International Bank
AL-BANK AL-SAUDI AL-ALAMI LIMITED

STOCKBROKERS REQUIRE

Person experienced in dealing with private clients to assist Partners. Direct client contact is envisaged and capacity is available for person with existing clients.

Remuneration dependent upon age, etc.

Apply in writing with details to:
D. W. Sutton, Esq.,
FOWLER SUTTON & CO.,
4/5 Silver Street, Hull, HU1 1NZ
North Humberside.

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20 years market experience

MANAGING DIRECTOR

Circa £20,000

A numerate Managing Director with a strong Marketing bias is required by a large Group of private Companies to head up one of its subsidiaries, a major manufacturer and distributor of Industrial Fasteners, based in the West Midlands. Applicants, in the age range 35-45, must have had experience of managing at this level in a commercial environment. An attractive financial package is offered, including profit participation, executive car, pension scheme and BUPA cover.

Please apply in writing giving full cv to:
Newspaper Group Limited,
Reference SC28,
Sendmarsh Works,
Send, Ripley, Surrey.

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New Issues Executives

Salaries negotiable according to age and experience City of London

My client, a leading international financial institution, requires two junior executives to work in their Securities Sales and New Issues Documentation Departments.

A solid background in investment banking of 2-3 years and high academic qualifications, as exhibited by an MBA, are essential requirements. A working knowledge of one or two other European languages apart from English would be helpful, particularly in the Securities Sales position.

Write, enclosing a full Career History, to Barry Johnson, PER, 4-5 Grosvenor Place, London SW1X 7SS.

PER Executive Selection

Investment Analyst UK Equities

BP Pension Fund is seeking an analyst to undertake research in the Pharmaceutical, Chemical, Oil, Mining, Building and Engineering sectors of the UK market. The successful applicant will be a member of a small team which works in close collaboration with the Portfolio Managers.

Applicants, ideally under 30, should have a degree or professional qualification and at least two years' relevant analytical experience. Knowledge of some of the sectors is desirable.

In addition to an attractive salary, the package includes a non-contributory pension scheme and other benefits.

Please apply in writing, giving details of age, qualifications and experience, quoting reference B/78 to Mrs. C. MacCarrick, Recruitment and Placement Branch, The British Petroleum Company p.l.c., Britannic House, Moor Lane, London EC2Y 9BU. All applications will be treated in confidence.



The British Petroleum Company p.l.c.

Our current assignments include:

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Head of Credit Analysis	c. £18,000	Eurobond Sales	£15-30,000
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Gordon Brown Bank Recruitment Consultants
85 London Wall, London EC2M 7AD Telephone: 01-628 4501

Marketing Director Europe

c. £25k plus car and benefits London Area

A large manufacturing company within a London-based group invites applications for the important new position of Marketing Director Europe. The company has recently developed a revised organisation structure designed to ensure success in a vigorous programme of market penetration covering the whole of Western Europe.

The position reports to the Managing Director and covers the full normal range of sales and marketing functions in a large manufacturing concern. A major part of the task will be to activate and lead a Europe-wide sales and marketing effort, using the resources available in a number of European facilities within the structure of the company. Experience in a consumer-oriented environment could be appropriate, although time spent in industrial marketing would not rule out otherwise suitable candidates. The job calls for an individual of

considerable stature, with a track record which includes at least ten years of successful experience in a senior position which covers responsibility for marketing. General management exposure would be an added advantage. Qualification to university degree level is essential, and French and/or German language ability would be very helpful. The preferred age range is 35-45.

The position carries the full range of normal large company benefits associated with a job at this level, and prospects for further career development within the group are extremely bright. Please send a C.V. in confidence to the address below, indicating any companies to which you would not wish your details to be sent.

Gordon F. Vivian, Managing Director (Ref. 380),
Hemmings Recruitment Associates Limited,
148 Fleet Street,
London EC4A 3JP

HCR

Hemmings Recruitment Associates Limited
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Fund Manager

US Equities Up to £18,000
We are seeking a fund manager to join our successful international investment team based in Central London.

Applicants should be graduates with at least two years' experience of investment analysis or portfolio management of US Equities.

The successful candidate will work as part of a team which is responsible for the North American investments of all funds under management and will be expected to travel in order to maintain and develop contacts in the North American market. Good communicative skills and the ability to generate imaginative ideas are essential.

Contributions to setting overall policy for our international portfolios will be expected and in this respect an economics background is considered to be an advantage.

Remuneration by way of salary and benefits will reflect both the importance of the position and the experience of the successful applicant. The additional benefits include a low cost mortgage and a non-contributory pension scheme.

Please write with a detailed C.V. to:
Alistair Turner, Personnel Executive,
Prudential Assurance Company Ltd.,
142 Holborn Bars, London EC1N 2NH.
Tel: 01-405 9222 ext. 2125.

Prudential

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For a firm of City solicitors with over 20 partners and a strong commercial practice.

Your role will be to develop the banking side of the practice which is well established but has outstanding potential for growth.

You should be at or near partner level in a major firm of solicitors or a senior lawyer with an international bank. Probably in your 30s, you must have a first class record in banking and finance matters.

Please telephone or write in confidence to John Cameron, quoting ref. CL29, at 10 Bolt Court, London EC4 (01-583 3911).

**Chetwynd
Streets**

Management Selection Limited

Financial Evaluation and Innovation

West Midlands

Our client is a major UK group with extensive manufacturing and sales operations. Continual review and assessment of its market position has created openings for two finance specialists.

Credit Management Manager

Candidates will be of graduate status or equivalent and able to demonstrate a proven track record in all aspects of credit management, ideally in a retail/manufacturing environment. Principal areas of responsibility will include:

- ★ The creation and implementation of customer credit policies and procedures.
- ★ The identification and subsequent correction of potential and actual credit problems.
- ★ Reporting to senior management on debtors, credit policy and worthiness.
- ★ On-going customer liaison.

These positions demand considerable personal presence and strong communicative abilities and there are excellent general and senior management prospects within the group. An attractive salary package, including the provision of a company car and generous relocation, is available in both cases. Candidates should contact Terry Benson, Manager, on 021-643 6255 or write to him at 24 Bennetts Hill, Birmingham B2 5QP.

Finance Programmes Co-ordinator

Candidates will be of graduate status or equivalent and although not necessarily holding a formal accounting qualification will have gained similar experience in a large company environment. Duties will include the following:

- ★ The development and implementation of finance schemes to improve UK sales and representation.
- ★ The review of finance programmes to achieve optimum cost efficiency.
- ★ The review of budgets, campaign effectiveness and pricing policies.
- ★ Liaison with external bodies to gain maximum exposure, promotion and credit facilities.

TP
Michael Page Partnership
International Recruitment Consultants
London New York
Birmingham Manchester Glasgow

Financial Public Relations

Streets Financial provides financial public relations consultancy to more than 100 British and overseas companies. It is also frequently called in for specialist advice in contested bids and on new issues.

An opportunity now exists for an additional executive on our consultancy team which already includes people professionally qualified in accountancy and chartered surveying and others with experience in merchant banking, stock-broking and financial journalism.

The successful candidate will be someone seeking wider horizons, perhaps after gaining experience in related but narrower fields. Because this job requires

maturity it will not be satisfying to anyone below the age of 27, but it is unlikely to appeal to anyone over 40.

An existing knowledge of public relations techniques is not essential, but the following attributes are: knowing how the City works; self-confidence and a liking for people; the ability to think and work fast under pressure.

In comparison with other City disciplines, financial public relations is still in its youth. However, it is on a strong growth track so opportunities to hold down major responsibilities and for early promotion are greater. The rewards are fully in line with the responsibilities held.

**Streets
Financial**

Apply in writing to Alastair Campbell-Harris,
Streets Financial Limited, Advertising and Public Relations,
18 Red Lion Court, Fleet Street, London EC4A 3HT.

Deputy Secretary

Co-operative Wholesale Society Limited
Manchester · around £18,000

The Society is a manufacturer, wholesaler, retailer and provider of services to the Co-operative Movement. It supplies goods and services worth £2,000 million a year and employs over 20,000 people.

The Deputy Secretary - a new appointment - will control a number of HQ administrative functions and employees, will serve as Secretary of certain CWS subsidiaries and will be expected to contribute actively to the management of the Society and to the development and representation of its views. The challenge is managerial, professional and intellectual: success will earn recognition and wider opportunities.

**Bull
Holmes**

PERSONNEL ADVERTISERS

Candidates, male or female, should be Chartered Secretaries or lawyers or qualified accountants, preferably graduates in their early/middle 30s. In addition to professional expertise they must be able to demonstrate management experience in organisations of scale and diversity in commerce or industry. Salary negotiable around £18,000; benefits include re-location assistance.

Please write - in confidence - with full career details to:
D. A. Ravenscroft,
Bull, Holmes
(Management) Limited,
20 Albion Square,
Manchester M2 5PE.

BANQUE BELGE LIMITED



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The continuing expansion of the foreign exchange department has created the following vacancies:

FOREIGN EXCHANGE DEALERS

We wish to recruit three exceptional individuals, in their mid-twenties, with a minimum of three years' active dealing experience. The positions complement an existing professional team and offer the opportunity for the ideal candidates to develop their careers to management level.

Salaries will be negotiable and accompanied by the usual comprehensive package of fringe benefits.

Applications together with C.V. should be made in strict confidence to:

Mr. P. N. Harris, Staff Manager,
Banque Belge Limited, 4 Bishopsgate,
London EC2N 4AD.

Pensions Analyst

Opportunity to play a significant role within a leading international oil company

Marathon is an internationally successful US oil company and one of the fastest growing operators in the North Sea. Our continuing programme of expansion has created a vacancy for an experienced professional to join our Compensation and Benefits team taking responsibility for co-ordinating our Pension Scheme as well as for keeping an overview of our total Benefits Structure.

The prime task will be to assist in the review of our Pension Scheme - a task already begun - and the provision of in-house expertise in representing the company's and employees' interests in its long term operation.

A mature and meticulous person is required for this position. You will be responsible for ensuring that accurate and detailed records are maintained and up-dated and that management information is provided as necessary. Liaison with management internally and with outside consultants, actuaries, OPB etc., will be necessary and the job holder will be required to advise on the effects of new legislation and/or developments in the area of pensions.

In addition you will assume responsibility for the company's insured benefits structure - ensuring it remains competitive and cost-effective. This is an opportunity for an individual with a proven track record in a directly comparable position, probably aged 35+, to join a company wishing to develop a solid foundation for its future stability.

We are offering a competitive salary and an excellent benefits package including a non-contributory pension scheme.

Please write with full personal and career details, or telephone for an application form to: David Payne, Recruitment Co-ordinator, Marathon International Petroleum (GB) Ltd, Marathon House, 174 Marylebone Road, London NW1 5AT. Tel: 01-486 0222.



GILT SPECIALIST:

RELOCATING LIFE OFFICE

We are a leading Australian Life Office and have a vacancy for a Gilt Specialist. Our gilt fund totals approximately £70 million. The ideal candidate should have a suitable degree, be aged 27-32, with at least two years' gilt experience (preferably with additional analytical experience). He/she will report to the Manager Stocks and Shares and, depending on experience, personal qualities etc., will be given fund management responsibilities. We are particularly looking for candidates who are promotable to more senior investment positions.

It is planned that the office will relocate to the Poole area in Dorset. The successful candidate will be expected to move to Poole and relocation assistance will be given.

Salary is negotiable according to experience, age, qualifications etc. Fringe benefits associated with a life office will apply.

Please write for application to:

Mr. N. J. Cummings, Personnel Manager,
The National Mutual Life Association of
Australia Ltd.,
Austral House,
Basinghall Avenue,
London EC2V 5EP.



THE KENNEL CLUB

SECRETARY TO THE KENNEL CLUB

The Kennel Club, located in Central London, is seeking a Secretary (Senior Executive). The person appointed will be responsible to the General Committee for the management of the affairs of the Club, which is a sizeable business concerned with all aspects of canine affairs in the U.K. and a social club.

The applicant must have considerable administrative experience and an understanding of finance and legal matters. Management of the staff and public relations comprise a significant aspect of the job. The salary is negotiable.

Applications in confidence with a full c.v. to The Chairman, The Kennel Club, 1 Clarges Street, Piccadilly, London W1Y 8AB.

STOCKBROKING

Attractive remuneration and prospects

Experienced personal assistant required by partners in a small but expanding firm in the North West. Must be competent to handle portfolios and talk to and deal for clients. Please write giving details of experience and salary expected to Box A8205, Financial Times, 10 Cannon Street, London, EC4A 3DF.

Chief Executive

ENGINEERING GROUP

Midlands

c. £30,000 + car

Our client is an established and profitable public company with UK and overseas subsidiaries, manufacturing and selling a range of engineering products. Turnover is in excess of £20m p.a.

The successful candidate for this newly created post will:

- be aged late thirties to early fifties
- have had full responsibility for a medium sized engineering company
- be able to demonstrate success in improving profitability in competitive market conditions

● be able to provide effective control and direction in the areas of manufacturing, finance, administration, policy formulation and business development.

Benefits include a car, pension scheme and relocation expenses as necessary.

Men and women are invited to write in confidence giving career details, age and current salary. Please include your telephone number and quote 4221FT on envelope and letter.

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DIRECTOR FINANCIAL PROGRAMS

We are a diversified fortune 500 company in search of a Financial Co-ordinator for our extensive African operations. The successful candidate would be a university graduate with a few years' of international banking and counter trade experience. Full knowledge of foreign exchange and trade relations in the developing world are essential. The job calls for an individual who can co-ordinate and structure creative financing techniques and assemble corporate structures within Africa. The individual must be willing to spend the majority of his time travelling extensively throughout the territory. This position reports to our Regional V.P. and is headquartered in Rome. The salary will be commensurate with experience. Applications in strict confidence under reference 0P14747/FT will be forwarded unopened to our Client unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager.

CAMPBELL-JOHNSTON RECRUITMENT ADVERTISING LIMITED,
35 NEW BROAD STREET, LONDON EC2M 1NH.

INVESTMENT MANAGEMENT DEVELOP YOUR MARKETING SKILLS

You are in your late 20's or early 30's and are working with a stockbroker, unit trust company or in a related field. You are now seeking a new challenge where you have more responsibility to make decisions and the chance to develop new skills.

As a Marketing Executive for a large and successful group of investment management companies you will be responsible for increasing sales of unit trusts to private investors. This will involve advising on existing investments as well as creating portfolios from scratch.

You will have a good knowledge of equities, unit trusts or unit linked investment. You will also be a good communicator, decisive and be able to achieve results under pressure. Based in London, there are excellent prospects for advancement. Initial salary will be c £12,000 + the usual large company benefits.

For a confidential discussion telephone Barbara Lord, Cripps, Sears & Assoc. Ltd. (Personnel Consultants), 88/89 High Holborn, London WC1V 6SL. Telephone 01-404 8701 (24 hours).

Cripps, Sears

International investment adviser for substantial international investment portfolio



Our client seeks an individual, or an organisation, experienced in the management of international investments to advise, on a policy basis, on the overall strategy of its portfolio.

The portfolio is presently invested in equities and bonds (primarily US) and is operated by a number of independent "Money Managers" on a fully discretionary basis. The investments have an outstanding performance record.

Details will be forwarded to our client and should include size of investments managed, in which markets and performance record.

Please write to RC Henry, Executive Selection Division, Ref. H018.

Coopers & Lybrand associates

Coopers & Lybrand Associates Limited
management consultants
Fleetway House, 25 Farringdon Street
London EC4A 4AQ

General Managers/Directors Designate

Construction Industry Worldwide

These are challenging, senior positions requiring the ability to recognise and resolve problems arising in the construction industry.

We are an expanding international organisation which is particularly well placed to assist industrial and commercial organisations, banks and institutions planning capital investment projects.

We are seeking ambitious dynamic persons, aged around 35, possessing proven management skills and an in-depth understanding of the construction industry. Only applicants with minimum of 15 years broadly based practical experience in project and construction management linked to the financial and contractual aspects of construction projects will be considered.

Possession of an engineering, building, surveying and/or legal qualification will be a fundamental requirement.

The posts which offer excellent remuneration and benefits also include the responsibility for team activities and growth from these areas. The positions will be within one of High-Point Services Group's successfully established C.T.M.E. (Construction Technology & Management Services) companies located and operating in the European, Middle East, Far East, Pacific Basin and A.D.C.C. areas.

The Group offers a range of consultancy services which include: Project and construction management; Claims consultancy and management; construction and engineering services; Commercial management of projects; Insurance, risk broking and claims management.

The Group has offices established in Europe, Middle & Far East, Africa and the United States. The opportunities for career advancement are unlimited for the right applicants.

Please write or telephone The Office Manager for an Application Form quoting Ref. No. ASM/83

HIGH-POINT SERVICES GROUP

KING EDWARD HOUSE
NEW STREET
BIRMINGHAM B2 4QJ
TEL: 021-632 4581
TELEX: 339110 HPTCMS G

TREASURER

A growing internationally-oriented merchant banking group is seeking the services of a Treasurer. The position is one of considerable responsibility and involves the management of the Group's cash and deposits and the negotiation and arrangement of multi-currency lines of credit for the Group's operations in underwriting, syndicated lending, project finance and securities dealing. In addition, the successful candidate will be responsible for maintaining and developing the Group's relations with international banks in London and elsewhere. The position is based in London.

A salary of £25,000 per annum is offered, together with a housing subsidy, a motor car, BUPA, and participation in a Group Life Insurance programme.

Reply in confidence to Box A8199, Financial Times,
10 Cannon Street, London EC4P 4DY

Hoggett Bowers Executive Selection Consultants

BIRMINGHAM CARDIFF GLASGOW LEEDS LONDON MANCHESTER NEWCASTLE and SHEFFIELD

Internal Auditor—Banking

City, c.£20,000 + extensive benefits

This prestigious international investment bank is a leader in the primary and secondary Eurocapital markets. Reporting to the Group Internal Auditor, who is based outside the UK, this position makes a vital contribution to the performance of the bank through spontaneous and planned examinations of the London operations, securities and credit facilities. Occasional travel is envisaged. Candidates, aged 30 plus, must have an excellent track record in a banking or financial services environment with particular emphasis on international financing and securities. Formal qualifications will be helpful but are not essential. The attractive remuneration package includes a car and mortgage facilities after a qualifying period, plus medical, life and disability insurances, together with a first class non-contributory pension scheme etc.

LL Duff, Ref: 18018/FT. Male or female candidates should telephone in confidence for a Personal History Form. 01-734 6852, Sutherland House, 3/6 Argyll Street, LONDON, W1E 6EZ.

Top Executives

Seeking a career change

Minster Executive specialises in solving the career problems of Top Executives who are earning in excess of £20,000 a year and are seeking a new opportunity. The Counsellors in our partnership encompass a wide range of experience and skills. All have been engaged in a top management role. The Minister Programme, tailored to your individual needs, will be managed by at least two Counsellors so that you are guided along the most effective route to that better opportunity. We have an impressive record of success and an acknowledged reputation in the employment market; many blue chip companies from a broad spectrum of industry and commerce retain our services in the re-deployment of their senior people. It could be to your advantage to find out more about us today. Write or telephone for a preliminary discussion without obligation.

MINSTER EXECUTIVE LTD, 28 Bolton Street, London W1Y 5HB. Tel: 01-493 1309/1085

Investment Manager

WEST YORKSHIRE ENTERPRISE BOARD LIMITED

The Board's main task is to promote economic growth and employment opportunities in West Yorkshire through investment in medium sized business in manufacturing and service industries. Demand for the Board's support has created a vacancy at a senior level and the Investment Manager will be directly responsible to the Managing Director.

Principal tasks will include identification and appraisal of investment opportunities; negotiation and implementation of appropriate funding packages and monitoring of investments.

The successful candidate will have had senior level experience in industry as a line manager or a consultant and ideally will be a qualified business graduate or accountant.

The salary and benefit package will be commensurate with the importance of the position.

Applications should be made in writing including full career details, references and present salary to:-

The Managing Director,
West Yorkshire Enterprise Board Limited,
5th Floor, Purfin House, Queen Street,
Wakefield, West Yorkshire, WF1 1LE

A leading international investment group has the following vacancies based in London:

TRADER

Experienced Trader required for London trading department who must be experienced in trading U.S. Fixed Income Securities and be responsible for maintaining markets in Yen, Canadian, U.S. Corporate and U.S. Government Securities. Salary circa \$30,000-\$40,000 per annum with usual fringe benefits.

ACCOUNT EXECUTIVE

Experienced Account Executive required to define and develop short-term fixed income business. Must have sound grasp of market for U.S. Government, U.S. Federal Agency Securities and Eurobonds and ideally have some experience in a similar environment in the U.S.A. Ability to relate fiscal monetary and political news to financial markets and clients' portfolios is essential. Salary circa \$35,000-\$40,000 per annum with usual fringe benefits.

Candidates for both positions should be educated to degree standard and be NYSE registered, Age 25-35.

Please write in strictest confidence, enclosing curriculum vitae, to Box A.8211, Financial Times, 10 Cannon Street, London EC4P 4BY

LDT DIRECTOR'S ASSISTANT

REQUIRED IN HOLBORN — AIB PREFERRED
Considerable experience essential. Knowledge of off-shore banking and of Gujarati would be useful. Salary negotiable.

Write Box A.8208, Financial Times
10 Cannon Street, London EC4P 4BY

FINANCIAL EDITOR

Leading overseas newspaper group seeks Financial Editor and Deputy to head established staff on leading daily newspaper.

Interviews in London 16 May.

Please reply in writing to:

David Stirling
10 Friar Street, London EC4V 5DT.

OIL TRADING

A long established and leading Oil Trading company is seeking two experienced Traders to be located in The Gulf and the Far East.

Suitable candidates are unlikely to have had less than 10 years commercial experience in the oil business and should be familiar with the current supply, marketing and trading opportunities in either of these areas.

The successful applicants will be able to demonstrate their ability to generate profitable business on their own initiative. Their reward will be a substantial basic salary, profit participation and attractive fringe benefits.

Reply with full personal and career details which will be kept in the strictest confidence to:

Box A8212, Financial Times
10 Cannon Street, London EC4P 4BY

chequepoint

This expanding group wishes to create a young and singularly ambitious international management team.

Successful candidates will be under 35, have a professional qualification or good degree and be natural leaders, able to motivate people at all business levels.

After an intensive period of commercial training, excellent survivors will quickly be rewarded with senior positions of responsibility, high financial reward and long-term career satisfaction.

Very concise history and photograph to:
Ref. APL at 13/15 Davies Street,
London W1, within 7 days.

INTERNATIONAL EQUIPMENT LEASING AND FINANCE

Positions in Credit and Marketing Management

Expanding bank-owned multinational company seeks two well-qualified and experienced executives for its international sales-aid programmes, direct middle-market and cross-border transactions.

ASSISTANT INTERNATIONAL CREDIT MANAGER

This new appointment is responsible for creating and implementing credit procedures. Experience in the analysis of equipment leasing and finance and associated procedures is required. Knowledge of European accounting methods would be an advantage but is not essential.

ASSISTANT INTERNATIONAL MARKETING MANAGER

Responsibility is for the expansion of sales-aid programmes and the development of cross-border transactions. Experience in these areas, preferably on an international basis, is essential. European travel is involved in both positions. Attractive compensation packages include a car and the usual large-company benefits.

Please send detailed CV, including salary, to:

Manager, International Operations
CONCORD LEASING SERVICES LTD
Concord House, 61 High Street
Brentford, Middlesex TW8 0AA

MIKE POPE & ASSOCIATES

Banking & Money Broking Recruitment Consultants

SALES EXECUTIVE

Our client, an International Company supplying information and pricing of securities and equities to the financial community on V.D.U. systems, seeks a Sales Executive. Experience in North American equities preferred. Salary c. £11,500 plus very generous commission.

Please apply to Mike Pope on 01-426 5191

1/2 GRACECHURCH STREET, LONDON EC3

APPOINTMENTS WANTED

PUBLIC RELATIONS

Cambridge post-graduate, very experienced public relations executive, over 25 years with a major British manufacturing, export-oriented company, seeks a similar appointment based in the City or Central London.

Write Box A.8193, Financial Times
10 Cannon Street, London EC4P 4BY



G.E. - Calma is a U.S.-based supplier of computer systems for interactive graphic design applications and we require a

TREASURY MANAGER

based at our European Headquarters in Camberley, Surrey, reporting to the Finance Director.

Prime responsibilities will include collection of outstanding receivables from European customers of both the U.S. parent and the operating units within Europe, financial planning/budgetary control, tax and treasury management with emphasis on foreign exchange exposure and cash forecasting.

Although primarily U.K.-based, the position will involve some European travel. Salary is negotiable around £17,000 p.a. plus participation in a performance-related bonus scheme, company pension scheme and BUPA.

Applicants, preferably 28+ and qualified accountants, should write in confidence with full details of salary and experience to:

Mrs. D. Spurr,
Calma Company,
Beach House,
373/379 London Road
Camberley,
Surrey, GU15 3HR.

PosTel Investment Management Ltd Equity Dealer

PosTel Investment Management Ltd, manage the Post Office and the British Telecom Superannuation Funds, with total assets under management of £5,000 million and a cash flow of over £600 million p.a.

A vacancy has arisen for an Equity Dealer to work under the Investment Manager of the Core Portfolio. The job involves analysis and dealing in particular sections of the market. The successful applicant will be expected to meet and develop good relationships with Stockbrokers and Senior Managers of companies.

A good degree and/or relevant professional qualification is essential and candidates should be receptive to changing techniques of investment.

Working conditions are above average and benefits include a staff restaurant, generous holidays, season ticket loan and contributory index-linked pension scheme.

Salary will be commensurate with qualifications and experience.

Please apply with full career details to:

Mrs. E. M. MacLeod, Staff Manager
PosTel Investment Management Ltd,
Equitable House
47-51 King William Street, London EC4R 9DD
Tel: 01-426 4577 ext. 244

Accountancy Appointments

INTERNATIONAL TREASURY

£22,000-CAR

A key management role with a substantial contractor. All round experience in forecasting, foreign exchange, bonds and project financing, plus contracts/knowledge of the banking sector will be put to extensive use. Broad commercial involvement will be expected. Relocation Paid. MIOLANOS.

CONTROLLERSHIP POTENTIAL

£15,000

An excellent career opportunity is provided by this successful, high-tech manufacturing company. The appointment of Company Accountant is regarded as a stepping stone to Financial Controller. Supervising 3 staff you will be responsible for running the accounts function, financial planning and systems. Candidates should be qualified accountants, aged 25-30, with good manufacturing experience. SOUTH COAST.

PROJECT ACCOUNTANT

£12,000-CAR, bonus, expenses

High exposure role providing exceptional career potential within various divisions of 'blue-chip' U.K. company. Involve capital expenditure appraisals, 5 Y.P.e computerisation feasibility studies, deputising for finance management, etc. Demanding position guaranteeing a senior line position after initial proving period completed. CENTRAL LONDON.

GRADUATE ACA

£12,000

A demanding H.O. role within this U.S. computer company. Supervising a small staff, responsible for investigations/acquisitions projects to the Financial Controller, annual accounts and international tax affairs. A strong personality, with excellent communication skills will be vital. Prospects to a division or international subsidiary. WEST END.

Lee House, London Wall, London EC2Y 5AS Tel. 01 606 6771

ROBERT HALF
Accountancy & Financial personnel specialists

Group Accountant

£12,500

West London

Our client, a public property company with interests in development and construction, wishes to appoint a Group Accountant. This is a new appointment, created by the company's outstanding growth in the last two years.

The successful candidate will be expected to contribute to continued growth by controlling the day to day accounting in the construction and development companies, producing half yearly and statutory accounts and getting involved in a range of special projects. One of these will be to develop the accounting systems in the construction company which will include computerisation. While there is a small staff, the person appointed will be expected to get involved in all aspects of the work.

Candidates, men or women, should be qualified accountants in their 20s. Commercial or industrial experience would be useful, but the most important attributes are a professional approach to work, a willingness to get totally involved in the company, and the ability to grow with the company.

Rewards include a starting salary of £12,500, an annual bonus, share incentive scheme (after 1 year's service) and a contributory pension scheme with free life insurance. Working conditions are excellent.

Please write, outlining how you meet these requirements, quoting reference number 1361 to:

bf

Anne Kneil, Principal Consultant,
Bridger Hamlyn Fry & Co.,
Executive Selection Division,
8 St. Bride Street,
London EC4A 4DA.

Aggressive Financial Controllers International Operations

The London HQ of a several billion sterling multinational conglomerate with a range of interests in exploration, mining, smelting, metal and mineral trading, construction, industrial and manufacturing activities, as well as financial investments, requires two Divisional Financial Controllers.

Suitable candidates will be at least in their early thirties, professionally qualified, preferably holding a science first degree, cosmopolitan, hard nosed, highly articulate and numerate, ambitious, commercial, willing overseas travellers, and inclined to be workaholics.

One appointment (ref PTD) will require extensive international experience of hard commodity (preferably metals) physical trading, agencies and terminal markets, and liaison with centralised tax and treasury services.

The other (ref SD/AD) will require considerable multi-site grass roots experience of manufacturing and service industries, with emphasis upon costing, inventory and budgetary control, management information systems, business planning, as well as divestment and acquisition analysis. An additional benefit would be tin or other metal smelting experience.

Benefits will include competitive salaries, fully expensed company cars, non-contributory pensions, free BUPA and permanent health insurance.

Detailed and typed CVs, with a recent photograph, present salary and benefits information, quoting the appropriate reference, should be sent to the Director of Corporate Personnel, Amalgamated Metal Corporation PLC, Adelaide House, London Bridge, London, EC4R 9DT.

AMALGAMATED METAL CORPORATION PLC

A member of the Preussag Group

REUTERS

Taxation Department

Central London

circa £18,000

As a result of rapid growth two vacancies have been created within the Taxation Department which will offer the successful candidates excellent opportunities to become involved in all aspects of taxation with an emphasis on tax planning. Our client is a world leader in the provision of information services to the media and the financial community, and is UK based with establishments in over 70 countries and a turnover running at £200m and growing fast. Applicants must be suitably qualified (male/female) aged in their late twenties who should have, ideally, in addition to UK tax experience a grounding in both personal and foreign tax. Ref. 1269/FT. Write or telephone for an application form or send full details to R.P. Carpenter, FCA, FCMA, ACIS, 2-5 Old Bond Street, London W1X 3TB. Tel. 01-493 0156.

Phillips & Carpenter
Selection Consultants

FINANCIAL ACCOUNTANT

SPORTS CLUB
WEST LONDON

The Queen's Club is one of the leading sports clubs in the country with emphasis on lawn tennis. Facilities include a comprehensive catering service.

We require an accountant to take overall responsibility for the accounting function of Queen's Club Ltd., involving the supervision of 2/3 staff.

The successful applicant will be responsible for maintaining the accounting records of the Company and providing budgets and monthly reports for the Secretary.

Applicants should be in the age range 30-40, qualified ACA/ACCA with previous experience of running a small Accounts Department. A salary of not less than £10,000 is envisaged. Please apply in writing with full C.V. to:

The Secretary,
The Queen's Club Limited,
Palisher Road,
London W14.

Farming, Fishing, Food and Finance

A senior investigative and management role

Working within the Government Accountancy Service, accountants exert considerable influence on the management and administration of national affairs.

The Ministry of Agriculture, Fisheries and Food is responsible for advising and supporting some of the UK's largest and most important industries, and is involved in relevant EEC policy administration. There is a new post for a qualified accountant at the Central Veterinary Laboratory, in Weybridge, Surrey. Responsibilities will include devising and eventually implementing a new management accounting system suitable for computerisation during 1993.

Candidates (normally aged at least 30) must be Chartered, Certified, Cost and Management or Public Finance accountants or be eligible for admission and be able to work with scientific staff. Interest in and acquaintance with the use of computers for management information and accountancy systems is essential.

Salary: As Principal £12410-£16445. Starting salary within the range according to qualifications and experience.

For further information and an application form (to be returned by 26 May 1988) write to Civil Service Commission, Alencon Link, Basingstoke, Hants RG21 1JB, or telephone Basingstoke (0256) 68551 (answering service operates outside office hours). Please quote ref: 62/5988.

CHIEF ACCOUNTANT

Central London Commodities

Our client, a successful commodity trading Company is seeking a Chief Accountant to take charge of their accounting function. Responsibilities will include preparation of final accounts, Group consolidation and management of the computerised accounting systems.

The successful applicant will be professionally qualified, have attained at least the position of deputy in their department, and have the necessary flexible approach for an accounting function in the commodities environment. Preference will be given to applicants with experience of commodity trading and/or foreign exchange.

The position offers an opportunity to contribute to the management expertise of an expanding Company as well as an attractive remuneration package. It is expected that suitable applicants will be currently earning not less than £12,000 p.a. Please apply in writing giving full details of your career and achievements to date, and quoting reference 17228 to, Alan G. Martin, Senior Consultant.

Professional Personnel Consultants Limited,
Orchard House, 1 Orchard Lane, Huntingdon, Cambs.
Telephone: Huntingdon (0480) 55333/55334.

"an equal opportunity vacancy"



MANAGEMENT ACCOUNTANT

in a Marketing Environment

Lever Brothers leads the UK soap and detergents industry and is a major company within Unilever.

We are seeking someone of high potential to join a small and highly qualified management accounting team at our Head Office in Kingston upon Thames, to be responsible for providing an effective management accounting input to our marketing and decision making.

You will be 25-30, currently earning in excess of £12,500 and possess most of the following: a degree in economics or business studies; an accounting qualification; 3 years post qualifying experience; knowledge of the marketing environment in a consumer goods company. As vital qualities, you will have a commercial approach to business, strong oral and written communication skills, and an ability to relate successfully to senior management.

We expect that you will demonstrate the potential to assume greater responsibilities within 2 years and as someone interested in broadening from your accounting base, you will be attracted by the further prospects in a diverse multinational group.

Remuneration will include an attractive starting salary and major company benefits, including assistance with relocation where appropriate.

Forward a comprehensive career resume to Harry Barrington at the address below, or telephone for an application form:

Lever Brothers

Lever Brothers Limited, Lever House, 3 St. James's Road,
Kingston upon Thames, Surrey, KT1 2BA
Telephone: 01-549 1422



Financial Accountant

Banking, Kuwait

c.£24,000 Tax Free

Our client is one of Kuwait's leading banks whose continued expansion has created the need to strengthen the financial accounting function.

Reporting to the Chief Accountant, he will supervise a well established department monitoring banking operations and preparing statutory returns, and will contribute significantly to the continuing development and refinement of systems and procedures.

The ideal age is 28 to 33, and candidates must be qualified

ACA or ACCA with at least five years' general accounting experience which should include international operations involving multi-currency transactions.

Salary is as shown, and the two year renewable contract includes furnished family accommodation, school fees and annual home leave.

Please send full career details, in confidence, to A. R. Duncan at Bull, Holmes (Management) Limited, 45 Albemarle St., London W1X 3FE, quoting Ref. 313.

Bull Holmes
PERSONNEL ADVERTISERS

Treasury Manager

c.£15,000 p.a. + car

Reading

Our client, an international group (US parent) engaged in the manufacture of food products, has substantially increased its investment in the UK.

The primary requirement of this appointment involves control of the Group's UK cash flow and the management of short-term investment funds, but there is also a wider

responsibility for the maintenance of a comprehensive support service on all Treasury matters.

Ideally candidates will be qualified accountants with previous experience of US reporting systems and a background in the corporate finance and treasury function.

Mervyn Hughes
Alexandre Tic
(International) Ltd.
Management Recruitment Consultants



Applications in confidence to:
Brian G. Luxton, under ref. 6641,
37 Golden Square,
London W1R 4AN.
01-434 4091.

Accountancy Appointments

International Financial Management

c. £19,000 + car

British-American Tobacco Company Limited is part of BAT Industries whose turnover is in excess of £11,500 million. We operate worldwide with companies in over 40 countries in Latin America, the Caribbean, Africa, Europe and the Far East. Our highly professional audit team services all these companies from a base in our London Head Office.

In this newly created post you will assist our Chief Internal Auditor, conducting your own overseas assignments, liaising with senior management, training audit staff and developing audit methodology. About half your time will be taken up with overseas visits providing you with a unique insight into our international operations. In under five years you will be expected to move on to a senior line position overseas or in the UK and promotion worldwide is from within the Company.

You should be in your mid 30's, a graduate Chartered Accountant currently employed in industry. At present you should be a financial manager with experience of computerised management techniques, involvement in training and used to foreign travel.

Salary is negotiable and benefits include a non-contributory pension scheme, generous holiday entitlement and paid air passage for your spouse and children to accompany you on lengthy assignments.

Please telephone 01-222 1222 ext. 2399 for an application form and further details or send a detailed CV to Geraldine Cable, British-American Tobacco Company Limited, Westminster House, 7 Millbank, London SW1P 3JE.



ACCOUNTANTS

National interest,
Nationwide
to £15,945

Accountants working within the Government Accountancy Service exert considerable influence on the management and administration of national affairs. Posts exist throughout England and in Scotland covering areas ranging from defence to employment, from agriculture to education, and from manufacturing to mapping.

The choice of work is matched by its challenge and variety. Accountants advise on the management of £multi-million operations; they develop systems incorporating the most sophisticated information technology; and they conduct audits, both internally and of outside organisations, to increase efficiency and get better value for money. Wherever you work, and whatever your role, you can be assured of a high level of responsibility, and good prospects of career development and promotion.

Members of the GAS fill posts within the Administrative Group and are appointed as Principal, Senior Executive Officer (SEO) or Higher Executive Officer (HEO) and enjoy a career structure which can lead to the

top of the Civil Service. Current vacancies are in London; Bristol; Worcester; Basingstoke; Portsmouth; Southampton; Nottingham; Birtley; Co Durham; Bishopston; Renfrewshire; Blackburn; Belper; Somerset; Birmingham; Sheffield; Southampton and Weybridge, Surrey (1 principal post).

All applicants must be Chartered, Certified, Cost and Management or Public Finance Accountants or be eligible for admission. Starting salary will be in the range of £7,280 - £15,945 according to age, qualification and experience. Up to £1,220 higher in London. Promotion prospects to £22,000 and above. RELOCATION ASSISTANCE MAY BE PAYABLE.

For full details and an application form (to be returned by 20 May 1983) write to Civil Service Commission, Alencon Link, Basingstoke, Hants RG21 1JB, or telephone Basingstoke (0256) 88571 (answering service operates outside office hours). Please quote ref: G/5988 (Principal post) or G/21590 (other posts).

Financial Director

N Home Counties

c. £17,500+

Our client, manufacturing advanced electronic equipment for commercial and defence purposes, requires a chartered accountant to assume responsibility for the administration of budgets, the control of the management accounting process, the collection and interpretation of financial data and the preparation of financial forecasts and performance reports. He/she will also advise the Managing Director on the financial implications of operating and market trends and will provide contractual advice on major contracts.

The Company Secretarial function, data processing and central administration, including site services, will ultimately become the responsibility of the Financial Director.

The successful candidate, over 30 years of age, will have a keen commercial perception and sound, appropriate experience in high technology manufacturing companies.

Salary will be c. £17,500 but consideration will be given to special cases. Fringe benefits include a company car, non-contributory pension scheme and free medical care.

Replies, which will be forwarded to our client, should be addressed initially to E. M. Nell, 155 Queen Victoria Street, Blackfriars, London EC4V 3PD, quoting reference 15541L. Please indicate the name of any specific company to whom your reply should not be sent.



Peat, Marwick, Mitchell & Co.
Executive Selection Division

MANAGEMENT ACCOUNTANT

Saudi Arabia

Circa £20,000 p.a. (tax free)

Metito is the name of a dynamic international group of companies whose reputation is synonymous with high quality water purification systems and waste water treatment. As a result of our continuing planned expansion we now wish to augment our staff in Saudi Arabia through the appointment of a Management Accountant.

The person appointed will be based in Riyadh and be responsible to the Financial Controller. Duties will include the preparation of company budgets and business plans, and the design and implementation of accounting systems.

To apply you should be qualified to CA/CPA/ACMA/ACCA level and have had several years relevant post-qualification experience. Such experience must include involvement with computer systems, preferably in the design as well as operation. Some time spent overseas would be an advantage.

In addition to the other benefits, the successful applicant will be entitled to free furnished married/single accommodation, free medical attention, a company car and regular leave in the U.K.

Applications should be made in writing, giving brief details of age and experience to:

David Long, Personnel Director,
Metito (U.K.) Ltd., 83 Parkside, Wimbledon, London SW19 5LP.



WATER TREATMENT AND POLLUTION CONTROL ENGINEERS

REUTERS

Financial Manager

Italy

Attractive Local Salary
and Allowances

Our client is a world leader in the provision of information services to the media and the financial community and is U.K. based with establishments in over 70 countries and a turnover running at £200m and growing fast. As a result of rapid growth a vacancy exists for a Financial Manager which will offer the successful candidate excellent opportunities for career development in a fast moving environment using the latest mini and micro based computer systems. Reporting to the National Manager, the successful candidate will assume responsibility for all aspects of the accounting function. Applicants must be qualified accountants (male/female) aged in their late twenties and possess a good working knowledge of Italian. Ref. 1271/FT. Write or telephone for an application form or send full details to R.P. Carpenter, FCA, FCMA, ACIS, 2-5 Old Bond Street, London W1X 3TB. Tel. 01-493 0156.

Phillips & Carpenter
Selection Consultants

Financial Controller

International Banking

City • £25-30K + bonus and car

Our clients are an established, highly successful British registered bank with an impressive record of profitable expansion to current footings of over £1 bn. They now seek an additional member of their management team to assume responsibility for financial control and to contribute to strategic planning in the next phase of growth and development. Their style combines enterprise with prudence, informality with professionalism; they set high standards and reward generously - altogether a fruitful environment for career development.

The successful candidate will almost certainly be a Chartered Accountant in his/her early-mid 30s with international banking experience. Since systems development will be a key responsibility, computer experience and a keen awareness of the scope and applications of modern information technology would be particularly valuable. First hand knowledge of the Arab world would also be helpful. Personal and professional attributes must be of the highest calibre.

A salary in the area indicated will be enhanced by benefits in line with accepted banking practice. Please apply in confidence, quoting Ref 025/6, to: Charles Barker Management Selection International Limited, 30 Farringdon Street, London EC4A 4EA. Telephone 01-236 0588.

Charles Barker

EXECUTIVE SEARCH • MANAGEMENT SELECTION • ADVERTISING

Financial Accountant

c. £15,000

London

Our client, a significant publisher of magazines and provincial newspapers, wishes to appoint an accountant to augment its head office team. This is a new position, reporting to the Group Chief Accountant, and has been created because of the company's continued growth. The successful candidate will be expected, among other things, to:

* develop head office computer systems

* prepare group consolidations

* provide the London monthly management report.

There is considerable scope to increase the range of activities and future prospects in the Group are good.

Candidates, men or women, should be qualified accountants with commercial or industrial experience. This must include work in developing computer systems, preferably on a mini. Head office and publishing experience would be an advantage. Age is likely to be 28-33.

Starting salary will be around £15,000. The offices are in the Fleet Street area.

Please write or telephone for an application form and job specification, quoting reference number 1360, to:



Anne Kneel, Principal Consultant,
Bridger Hamlyn Fry & Co.,
Executive Selection Division,
8 St. Bride Street,
London EC4A 4DA.
Tel: 01-353 3020

TWO ACCOUNTANTS

(preferably CIPFA) GRADE PO1A

SALARY £9,504-£10,563 plus £747 LONDON WEIGHTING

Are needed in the Brent Finance Department, one to assist with Direct Labour Organisation Accounting the other with Budget preparation and monitoring.

(a) Works

Brent carries out both Capital and Maintenance Work through Direct Labour and the successful applicant for the post dealing with these accounts will gain valuable experience of OLO Accounting including the use of computerised systems. Ref F/334

Budget and control

The other post will deal with overall co-ordination of both Capital and Revenue Budget preparation and monitoring including assessment of the effects of inflation and policy decisions on the budget as a whole. Ref F/345

Both posts will suit newly qualified accountants (preferably CIPFA) who wish to put their qualifications into practical use.

BRENT IS AN EQUAL OPPORTUNITY EMPLOYER. APPLICATIONS ARE WELCOME FROM CANDIDATES REGARDLESS OF RACE, NATIONALITY, ETHNIC OR NATIONAL ORIGINS, AGE, MARITAL STATUS, SEX, SEXUAL ORIENTATION AND FROM REGISTERED DISABLED PERSONS.

Application forms and job descriptions from the Personnel Division, Room 708, Brent House, High Road, Wembley, Middlesex returnable 25 May 1983 Telephone 01-903 0371 (24 hour Ansafone service). Reference numbers must be quoted.

London Borough of
BRENT

DEPARTMENT MANAGER DESIGNATE

We have been retained by a long-established and respected firm which requires a Manager Designate.

The firm has diverse interests in the provision of services to certain sectors of the public.

The successful candidate, possessing good commercial legal experience, would ideally hold the ACIS qualification. The duties will involve considerable contact with clients and confidence and ability in this area will be regarded as essential. A proven record of controlling and motivating staff will also be required.

Remuneration is negotiable according to experience and qualification but will reflect the seniority of this appointment.

Write enclosing a detailed curriculum vitae to:

C. E. Hunt, Hodgson Harris,
Halford House, Coval Lane,
Chelmsford, Essex CM1 1TZ.

ASSISTANT TO THE FINANCIAL CONTROLLER

— to £12,000 + benefits

A highly profitable trading company in the West End wishes to recruit a newly-qualified chartered accountant. The company is a subsidiary of an international corporation. Responsibilities will be diverse and include: involvement in the preparation and reporting of budgets and actual performance; various specific projects such as financial modelling enhancements, and review of systems and internal controls. It is anticipated that the scope of the role will expand rapidly in line with the individual's understanding of the company and its market.

Suitable applicants will be technically astute, innovative in a practical way with the ability to work well with line managers. The job offers the ideal opportunity for someone wishing to move from the profession to a broad-based commercial environment.

Write enclosing a c.v. to:

Write Box A8209, Financial Times,
10 Cannon Street, London EC4P 4BY

FINANCIAL DIRECTOR

£13,500 + Car — SOUTH WEST SURREY

We are a profit-oriented organization engaged in distribution with a turnover of £12m and plans for expansion. Business philosophies are down to earth and place a heavy accent upon sound financial control.

Applicants will be enthusiastic, positive minded qualified accountants ACA or ACMA who relish the opportunity to work as part of a dedicated management team whilst practicing basic accounting skills which are their stock in trade.

The attractive remuneration package will include a company car, profit share, contributory pension scheme and BUPA cover.

Detailed curriculum vitae should be addressed to: The Newship Group, Box A8210, Financial Times, 10 Cannon Street, London, EC4P 4BY.

NATIONAL CREDIT CONTROLLER

Lancs.

c. £17,000 + Car + Bupa

Senior executive credit control position. New appointment in charge of National Company's credit control. Challenging position for ambitious professional. Please respond immediately by phone to:

R. M. HICKLIN 061-834 9733

accountancy personnel
061-834 9733
49 King Street, Manchester M2 2AY

ACCOUNTANCY APPOINTMENT APPEAR

EVERY THURSDAY

Rate £31.50

Per Single Column

Centrimetre

FT UNIT TRUST INFORMATION SERVICE[illegible]

NORTH AMERICAN QUARTERLY RESULTS

1982				1983				1982				1983			
\$				\$				\$				\$			
Revenue	52.2m	7m	0.79	Revenue	104.8m	23.5m	0.91	Revenue	462.9m	51.9m	17.3m	Revenue	571.1m	14.5m	3.26
Net profits				Net profits				Net profits				Net profits			
Net per share				Net per share				Net per share				Net per share			
LINCOLN NATIONAL															
1982				1983				1982				1983			
\$				\$				\$				\$			
Revenue	1,039m			Revenue	—			Revenue	571.1m			Revenue	571.1m		
Net profits	14.8m			Net profits	34.7			Net profits	43.8m			Net profits	43.8m		
Net per share	0.33			Net per share	1.60			Net per share	1.32			Net per share	1.32		
USF AND G															
1982				1983				1982				1983			
\$				\$				\$				\$			
Revenue	1,039m			Revenue	—			Revenue	571.1m			Revenue	571.1m		
Net profits	14.8m			Net profits	34.7			Net profits	43.8m			Net profits	43.8m		
Net per share	0.33			Net per share	1.60			Net per share	1.32			Net per share	1.32		

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100	101	102	103	104	105	106	107	108	109	110	111	112	113	114	115	116	117	118	119	120	121	122	123	124	125	126	127	128	129	130	131	132	133	134	135	136	137	138	139	140	141	142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466
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International Capital Markets Review

Every Monday the Financial Times publishes a review of the previous week's activity in the international bond markets.

This synopsis of the Euromarkets together with a comprehensive tabular list of current international bond issues offers the reader a detailed and thorough weekly study of one of the most important financial mechanisms in the world today.

In addition, the Financial Times publishes a monthly summary of Quotations and Yields from the Association of International Bond Dealers.

CALLS							PUTS						
Option	July	Oct.	Jan.	July	Oct.	Jan.	Option	July	Oct.	Jan.	July	Oct.	Jan.
Brit. Petroleum '1404:													
300	118	110	—	2	5	—	90	27	—	—	1	—	—
350	85	88	—	4	7	—	110	1	7	—	—	—	—
360	54	64	74	8	10	14	110	3	14	15	2	5	11
390	54	64	74	8	10	14	120	2 1/2	7	10	7	6	11
420	14	24	52	20	38	25	130	1	4	0	15	15	—
Cons. Goldfields '1850:													
460	180	—	—	5	—	—	LMSO '1820:						
500	110	—	—	5	10	—	210	115	127	155	1	5	3
550	08	74	85	14	8	25	230	75	107	115	1	4	5
560	38	—	—	—	—	—	250	87	105	120	2	8	13
600	10	27	60	70	47	57	270	95	75	80	2	8	13
Courtauld's '1901:													
70	98	32	—	1	8	—	290	33	90	100	—	13	—
80	18	02	24	3	2 1/2	—	300	15	55	47	10	08	50
90	12	14	11	4	9 1/2	7 1/2	320	—	—	—	—	—	—
100	0	0	11	10	12	14	330	4	—	—	—	—	—
Commercial Union '1155:													
120	35	08	—	1 1/2	6 1/2	—	Lonrho '1921:						
130	20	10	—	—	—	—	90	15	10	17	2	5	5
140	00	08	07	4	6	8	100	1 1/2	8 1/2	10 1/2	3	15	15
150	5	15	17	14	10	17 1/2	P. & O. '1148:						
G.E.O. '250:													
180	56	64	—	8	3	—	51	01	—	0 1/2	1	—	—
190	64	64	—	8	3	—	41	41	—	—	2	—	—
220	24	24	—	—	—	—	105	31	31	32	4	8	9
230	24	24	—	—	—	—	130	21	21	22	1	6	6
260	7	10	—	—	—	—	140	11	13	18	4	10	15
Grand Met. '2381:													
280	55	44	—	2	—	—	150	5	8	13	12	25	28
290	46	51	—	2	—	—	Raeas '2461:						
320	10	24	—	—	—	—	320	68	90	97	2	7	14
330	12	16	—	—	—	—	340	25	47	68	8	20	32
360	4	8	—	—	—	—	360	1	17	48	61	51	52
390	—	—	—	—	—	—	420	2	10	—	77	70	—
420	—	—	—	—	—	—	440	—	4	—	127	128	—
450	—	—	—	—	—	—	460	—	—	—	177	—	—
480	—	—	—	—	—	—	480	—	—	—	—	—	—
510	—	—	—	—	—	—	500	—	—	—	—	—	—
540	—	—	—	—	—	—	520	—	—	—	—	—	—
570	—	—	—	—	—	—	540	—	—	—	—	—	—
600	—	—	—	—	—	—	560	—	—	—	—	—	—
630	—	—	—	—	—	—	580	—	—	—	—	—	—
660	—	—	—	—	—	—	600	—	—	—	—	—	—
690	—	—	—	—	—	—	620	—	—	—	—	—	—
720	—	—	—	—	—	—	640	—	—	—	—	—	—
750	—	—	—	—	—	—	660	—	—	—	—	—	—
780	—	—	—	—	—	—	680	—	—	—	—	—	—
810	—	—	—	—	—	—	700	—	—	—	—	—	—
840	—	—	—	—	—	—	720	—	—	—	—	—	—
870	—	—	—	—	—	—	740	—	—	—	—	—	—
900	—	—	—	—	—	—	760	—	—	—	—	—	—
930	—	—	—	—	—	—	780	—	—	—	—	—	—
960	—	—	—	—	—	—	800	—	—	—	—	—	—
990	—	—	—	—	—	—	820	—	—	—	—	—	—
1020	—	—	—	—	—	—	840	—	—	—	—	—	—
1050	—	—	—	—	—	—	860	—	—	—	—	—	—
1080	—	—	—	—	—	—	880	—	—	—	—	—	—
1110	—	—	—	—	—	—	900	—	—	—	—	—	—
1140	—	—	—	—	—	—	920	—	—	—	—	—	—
1170	—	—	—	—	—	—	940	—	—	—	—	—	—
1200	—	—	—	—	—	—	960	—	—	—	—	—	—
1230	—	—	—	—	—	—	980	—	—	—	—	—	—
1260	—	—	—	—	—	—	1000	—	—	—	—	—	—
1290	—	—	—	—	—	—	R.T.Z. '15871:						
1320	—	—	—	—	—	—	420	107	174	—	0 1/2	—	—
1350	—	—	—	—	—	—	440	127	184	—	1	—	—
1380	—	—	—	—	—	—	460	87	134	115	2	7	15
1410	—	—	—	—	—	—	480	40	57	75	8	30	50
1440	—	—	—	—	—	—	500	10	34	50	27	40	52
1470	—	—	—	—	—	—	520	—	—	—	—	—	—
1500	—	—	—	—	—	—	540	—	—	—	—	—	—
1530	—	—	—	—	—	—	560	—	—	—	—	—	—
1560	—	—	—	—	—	—	580	—	—	—	—	—	—
1590	—	—	—	—	—	—	600	—	—	—	—	—	—
1620	—	—	—	—	—	—	Veal Roofs '1517:						
1650	—	—	—	—	—	—	80	—	—	—	—	—	—
1680	—	—	—	—	—	—	90	—	—	—	—	—	—
1710	—	—	—	—	—	—	100	28 1/2	30 1/2	34 1/2	1	1 1/2	7 1/2
1740	—	—	—	—	—	—	110	—	—	—	—	—	—
1770	—	—	—	—	—	—	120	—	—	—	—	—	—
1800	—	—	—	—	—	—	130	—	—	—	—	—	—
1830	—	—	—	—	—	—	140	—	—	—	—	—	—
1860	—	—	—	—	—	—	150	—	—	—	—	—	—
1890	—	—	—	—	—	—	160	—	—	—	—	—	—
1920	—	—	—	—	—	—	170	—	—	—	—	—	—
1950	—	—	—	—	—	—	180	—	—	—	—	—	—
1980	—	—	—	—	—	—	190	—	—	—	—	—	—
2010	—	—	—	—	—	—	200	—	—	—	—	—	—
2040	—	—	—	—	—	—	210	—	—	—	—	—	—
2070	—	—	—	—	—	—	220	—	—	—	—	—	—
2100	—	—	—	—	—	—	230	—	—	—	—	—	—
2130	—	—	—	—	—	—	240	—	—	—	—	—	—
2160	—	—	—	—	—	—	250	—	—	—	—	—	—
2190	—	—	—	—	—	—	260	—	—	—	—	—	—
2220	—	—	—	—	—	—	270	—	—	—	—	—	—
2250	—	—	—	—	—	—	280	—	—	—	—	—	—
2280	—	—	—	—	—	—	290	—	—	—	—	—	—
2310	—	—	—	—	—	—	300	—	—	—	—	—	—
2340	—	—	—	—	—	—	310	—	—	—	—	—	—
2370	—	—	—	—	—	—	320	—	—	—	—	—	—
2400	—	—	—	—	—	—	330	—	—	—	—	—	—
2430	—	—	—	—	—	—	340	—	—	—	—	—	—
2460	—	—	—	—	—	—	350	—	—	—	—	—	—
2490	—	—	—	—	—	—	360	—	—	—	—	—	—
2520	—	—	—	—	—	—	370	—	—	—	—	—	—
2550	—	—	—	—	—	—	380	—	—	—	—	—	—
2580	—	—	—	—	—	—	390	—	—	—	—	—	—
2610	—	—	—	—	—	—	400	—	—	—	—	—	—
2640	—	—	—	—	—	—	410	—	—	—	—	—	—
2670	—	—	—	—	—	—	420	—	—	—	—	—	—
2700	—	—	—	—	—	—	430	—	—	—	—	—	—
2730	—	—	—	—	—	—	440	—	—	—	—	—	—
2760	—	—	—	—	—	—	450	—	—	—	—	—	—
2790	—	—	—	—	—	—	460	—	—	—	—	—	—
2820	—	—	—	—	—	—	470	—	—	—	—	—	—
2850	—	—	—	—	—	—	480	—	—	—	—	—	—
2880	—	—	—	—	—	—	490	—	—	—	—	—	—
2910	—	—	—	—	—	—	500	—	—	—	—	—	—
2940	—	—	—	—	—	—	510	—	—	—	—	—	—
2970	—	—	—	—	—	—	520	—	—	—	—	—	—
3000	—	—	—	—	—	—	530	—	—	—	—	—	—
3030	—	—	—	—	—	—	540	—	—	—	—	—	—
3060	—	—	—	—	—	—	550	—	—	—	—	—	—
3090	—	—	—	—	—	—	560	—	—	—	—	—	—
3120	—	—	—	—	—	—	570	—	—	—	—	—	—
3150	—	—	—	—	—	—	580	—	—	—	—	—	—
3180	—	—	—	—	—	—	590	—	—	—	—	—	—
3210	—	—	—	—	—	—	600	—	—	—	—	—	—
3240	—	—	—	—	—	—	610	—	—	—	—	—	—
3270	—	—	—										

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Malaysia seeks world leadership in cocoa, Page 37

SECTION III - INTERNATIONAL MARKETS

FINANCIAL TIMES

Thursday May 5 1983

SECTION III CONTENTS

NEW YORK STOCK EXCHANGE 34-35
AMERICAN STOCK EXCHANGE 35-36
WORLD STOCK MARKETS 36
COMMODITIES 37
LONDON STOCK EXCHANGE 38-39
CURRENCIES 40

WALL STREET

Confidence restored by auction

CONFIDENCE returned to Wall Street yesterday following the successful outcome of the first of the three Treasury financing auctions due this week, writes Terry Byland in New York.

Both share and credit sectors extended the gains chalked up late in the previous session on the news of yields of 9% per cent at the auction of Treasury three-year notes - considerably lower than expected.

Hopes ran high yesterday ahead of the auction of \$4.75bn 10-year Treasury notes due at the close of the market. Trading on a yield-only basis, the notes offered 10.18 per cent, compared with 10.24 per cent on Monday.

Shares had a busy but erratic session. Substantial gains at mid-session were wiped out later when buyers backed away for a while. But the market closed firmly in anticipation of good news from the Treasury auctions.

The Dow Jones Industrial average gained 4.64 to 1,212.65 on turnover of 102.1m shares. A total of 1,144 shares recorded gains against only 521 recording

declines - an indication that buyers predominated in the wider market.

There was strong demand for rail shares, which are expected to be among the first to benefit from an upturn in U.S. industry.

Shares in CSX, the heir to the Chessie rail system, which hauls chemicals, coal and motor vehicles from the Eastern and mid-Western states, added 1 1/4 to \$63 1/2.

Airline shares responded strongly to the announcement of increased passenger traffic from Eastern Airlines and from American Airlines. UAL put on \$1 1/4 to \$89 1/4, Eastern gained \$ 1/2 to \$7 1/4 and Pan American, at \$5 1/4 also showed a rise of \$ 1/4.

The market misread the results from Eastman Kodak, whose shares touched \$87 before reacting in heavy trading to close \$2 1/2 down at \$79 1/4 after further examination of the trading statement.

There was a gain of \$1 in IBM to \$116 1/4 and other well known names to move up included Honeywell, \$6 higher at \$116 1/4, Exxon \$ 1/2 up at \$35 1/4 and American Express \$ 1/2 up at \$65 1/4.

Two weak features were Merrill Lynch, the major brokerage house, which fell a further \$1 1/4 to \$93 1/4 on the announcement of a \$8m convertible debt issue, and Warner Communications, a further \$ 1/2 off at \$32 in busy trading as recent bearish reports from investment houses took effect.

In the credit market, where the strength of demand at the Treasury auctions raised hopes of another cut in the

Federal discount rate in the not too distant future, Treasury bill yields fell by around four basis points.

Meanwhile, near dated bills stood at discounts below 8 per cent, the three-month bills at 7.9 per cent and the six-month bills at 7.97.

In the Government bond market, the benchmark 10% per cent of 2,012, of which a further tranche will be auctioned today, closed at 101, its highest level for six months.

The strength of demand from the banks at the auction indicated confidence in the prospects of selling Treasury issues in the retail market. Some retail interest was reported yesterday but dealers commented that buyers were holding back until completion of this week's Treasury funding moves.

Corporate bond prices added 1/4 point or so in response to the firmness of the Treasury bond sectors. But municipal bonds drifted on a lack of investor interest.

Tuesday's late afternoon rally continued in Toronto, where gains over a broad range were led by strong advances in golds, oils, transport and pipeline stocks. Financial and property issues were weaker, however.

Industrials and utilities set a firmer tone in Montreal, but banks and papers turned lower.

LONDON

Gilts shine in dull trading

RENEWED firmness in Government stocks brought some life to an otherwise dull day on London stock markets yesterday.

Leading industrials looked set for a firm trading session at the opening but soon faltered. In contrast, gilts made further headway, encouraged by the continuing rise in sterling against the dollar and most leading European currencies.

Early demand for gilts was sufficient to exhaust the Government Broker's remaining supplies of the £25 paid tap. Treasury 16% per cent, 1989, at 25 1/4 and the closing price was 25 1/4. This led to a general improvement in other medium-dated stocks by around 1/2, while longs advanced to close with gains ranging to 3/4.

Wall Street's relatively solid overnight performance after Monday's setback and the continuing strength in sterling prompted equity dealers to mark leading shares higher at the opening. Sellers, however, took advantage of the enhanced prices and most quotations drifted back to around previous closing levels by mid-day.

Thereafter, the trend continued slightly easier and the Financial Times Industrial ordinary share index, up 4.5 at the 10 a.m. calculation, closed 2.3 down on balance at 689.8.

Marks and Spencer's preliminary statement failed to meet highest expectations, and profit-taking after recent strength brought the share price back 1 1/4 to a close of 20 1/4.

A continuing and acute stock shortage led renewed heavy gains in South African golds for the third successive trading day.

An early rise in the bullion price - it closed 75 cents easier on balance at \$432.5 - prompted strong initial buying of golds from Johannesburg.

Prices eased at mid-morning on light profit-taking, but resumed their upward path in afternoon dealings as renewed and substantial interest became apparent ahead of the Wall Street opening.

Later activity was much reduced and generally confined to small scale profit-taking, which left the majority of stocks slightly below the day's best levels.

Share Information service, Pages 38-39.

AUSTRALIA

Resources ease

PROSPECTS of a number of major rights issues by leading resource groups robbed Sydney prices of their early buoyancy yesterday. Wall Street's late rally and an upward shift in world gold prices were behind the early gains, but an announcement by Bridge Oil of a \$361m share sale marked a reversal for resource stocks which took the All Resources index back 3.6 points to 470.8 and the All Ordinaries down 1.6 to 592.8.

SOUTH AFRICA

Golds fade

STRONG early demand led by gold shares in the wake of a rising bullion price petered out in Johannesburg and stocks eased from the day's highs. Trading was quiet and other mining stocks, mining financials and industrials were steady.

FAR EAST

Tokyo takes it easy for a day

PROFIT taking by foreign investors sent prices tumbling in Tokyo yesterday. But trading was light and, despite heavy selling which set the Nikkei-Dow Jones index back 41.35 points to 8863.04, brokers were confident the turnaround was too small to indicate a future downward trend. Selling yesterday - which came between two national holidays - was simply a reaction to the rapid advance of the six previous sessions, they felt.

Electrical, motor and precision engineering sectors led the decline in blue chips but pharmaceuticals, out of favour for the past three months, benefited from increased demand at current low prices.

Oils also gained on reports that Mitsubishi Oil would resume dividend payments and broker forecasts of a return to profits in the sector.

The second market continued to rise in active trading, with the index adding 2.47 to a new high of 1060.83.

In Singapore, shares regained ground in active dealing following the profit taking of recent sessions. Wall Street's late rally provided an upward impetus which showed particularly in bank and plantation stocks, and the Straits Times index put on 9.22 to finish at a high for the year of 958.82.

Shipyards and cement makers also gained, but properties, motors and industrials were mixed.

Fears of an increase in local interest rates following the weakness of the Hong Kong dollar left equities easier. Investors expect the Hong Kong Association of Banks to announce a rise at its weekly meeting on Friday.

A further factor in the Hang Seng index's 26.51 slide to 886.84 was an unconfirmed report of financial problems at construction group Hsin Ching, which brought out wider worries about the market's strength. Hsin Ching fell 20 cents to 82 cents.



EUROPE

A firmer trend returns

A FIRMER trend prevailed in European bourses yesterday as investors drew encouragement from Wall Street's rally, late on Tuesday. But the absence of any more positive influence meant that the previous day's losses were not entirely recovered.

In Frankfurt, major issues rebounded vigorously in early trading and despite a slackening of interest towards the close, the FAZ index showed a gain of 3.81 points to 317.14. The Commerzbank index was 10.6 ahead at 948.2.

A mixed motors sector was distinguished by the erratic movement of Daimler-Benz shares, which opened at DM 550, DM 12.70 above Tuesday's close, but finished at DM 543 for a net gain of DM 5.70 after the company announced an increased dividend and plans for a rights issue. BMW failed to hold early gains and closed 30pf lower at DM 341.20, while VW put on DM 1 to DM 178 after touching DM 181.50.

AEG, which sank to a low of DM 22.20 at the height of its payments crisis last year, was a leader in electricals, adding DM 4.40 to DM 71.20 after a high of DM 73.90.

Bayernhypo led a generally firm

banking sector with a DM 4.90 gain to DM 316.90. Deutsche was unchanged at DM 332, however.

Deutsche Babcock led engineering advances to close at the day's high of DM 189 for a gain of DM 5, and in metals Degussa advanced DM 5.90 to DM 319.90 and Metallgesellschaft DM 5 to DM 240.

Domestic bond prices were narrowly mixed and the Bundesbank sold DM 23.2m of paper after buying DM 28.4m a day earlier.

Stocks turned mixed in a mild bout of profit taking after opening fairly firmly in Amsterdam. Market indicators showed marginal gains at the close despite losses in a number of international, including Philips, off 80 cents at Fl 44.50 and Unilever, down 70 cents at Fl 208.70.

Banks were mainly stronger, Amro closing Fl 2.10 up at Fl 58.90 and mortgage bank WUH jumping Fl 6.20 to Fl 126.

Shipping stocks were weak amid rumours of impending further bad news for the sector, brokers said.

A half-point cut in the Belgian bank rate had been discounted in advance in Brussels, where domestic issues remained steady and foreign stocks logged modest gains. The view persists among brokers, however, that the market is still on an upward path.

Equity purchases as a hedge against possible renewed speculative pressure on the French franc underpinned a broad-based advance in Paris.

A strong foods sector - led by Carrefour with a FFr 7 gain to FFr 1,445 - and demand for oils carried the market higher, though there was some selective selling among banks, engineering, metals and chemicals.

In Zurich, prices edged upwards after easing in early trading, with solid gains in banking including UBS, up SwFr 40 to SwFr 3,290 and Bank Leu, SwFr 50 ahead at SwFr 4,100.

Bond prices closed steady on thin volume.

Modest advances in light trading brought a marginally firmer tone in Madrid. Most leading bank stocks were unchanged, but Bilbao, Banesto and Santander gained.

In Milan, prices closed lower for the second day as selling prevailed. Centrale, Fiat, Dalmine and Pirelli led the decline.

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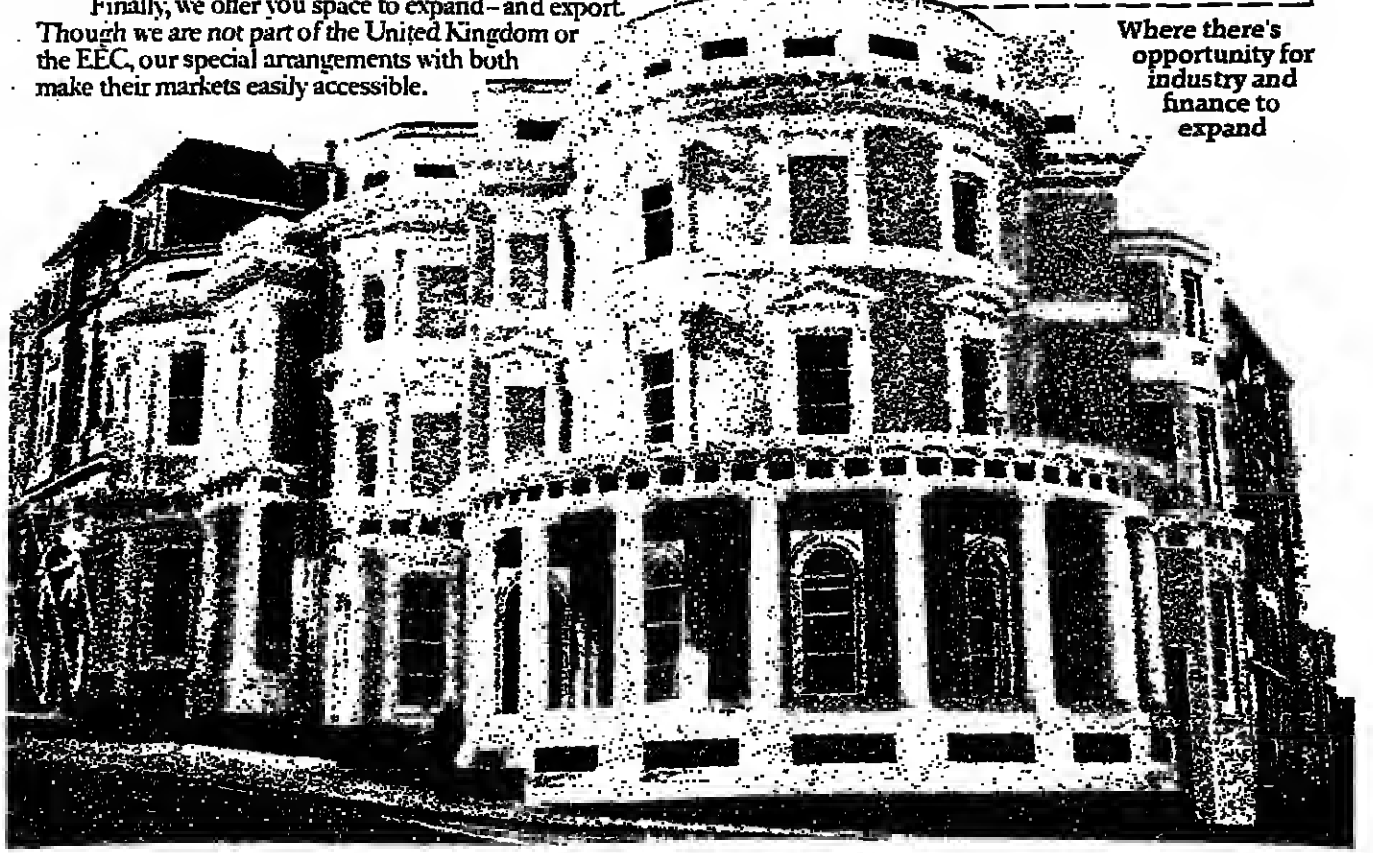
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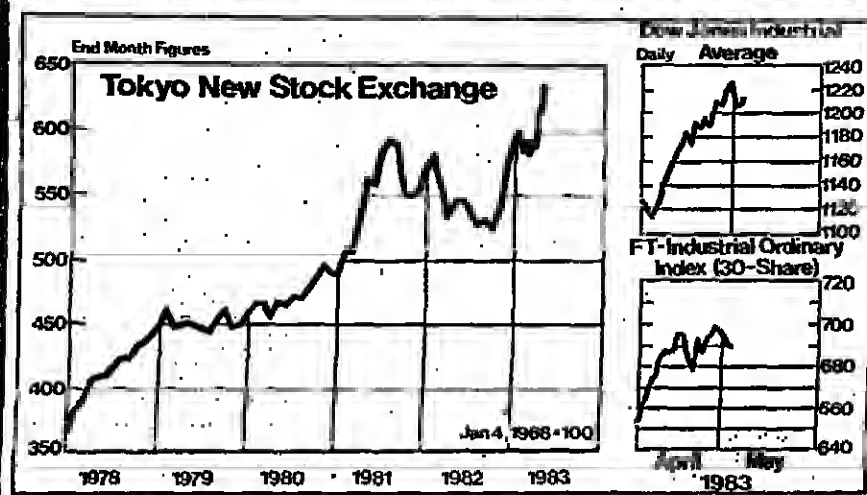
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KEY MARKET MONITORS



NEW YORK	May 4	Previous	Year ago
DJ Industrials	1212.65	1208.01	854.45
DJ Transport	531.27	515.80	348.36
DJ Utilities	128.79	127.01	114.59
S&P Composite	163.31	162.34	117.46

LONDON	May 4	Previous	Year ago
FT Ind Ord	689.8	682.1	575.4
FT-A All-share	433.32	436.85	328.52
FT-A 500	471.27	475.83	356.91
FT-A Ind	433.72	437.76	323.62
FT Gold mines	633.3	632.0	296.3
FT Govt secs	82.0	81.73	67.81

TOKYO	May 4	Previous	Year ago
Nikkei-Dow	8863.04	8704.38	7457.11
Tokyo SE	632.53	634.97	551.82

AUSTRALIA	May 4	Previous	Year ago
All Ord	592.5	594.2	498.7
Metals & Mins	524.3	527.5	363.8

AUSTRIA	May 4	Previous	Year ago
Credit Aktien	59.48	59.2	52.47

BELGIUM	May 4	Previous	Year ago
Belgian SE	122.22	122.51	94.53

CANADA	May 4	Previous	Year ago
Toronto Composite	2347.15	2318.7	1543.0
Montreal Industrials	401.32	398.91	282.31
Combined	380.81	387.44	285.08

DENMARK	May 4	Previous	Year ago
Copenhagen SE	138.25	138.45	93.92

FRANCE	May 4	Previous	Year ago
CAC Gen	n/a	121.6	109.3
Ind. Tendance	127.3	125.9	122.2

WEST GERMANY	May 4	Previous	Year ago
FAZ Aktien	317.14	318.53	234.76
Commerzbank	948.2	937.6	716.2

HONG KONG	May 4	Previous	Year ago
Hang Seng	885.64	1003.15	1319.36

ITALY	May 4	Previous	Year ago
Banca Com. Ind.	195.52	197.05	188.17

NETHERLANDS	May 4	Previous	Year ago
ANP-CBS Gen	124.1	123.7	93.3
ANP-CBS Ind	101.8	101.0	73.0

NORWAY	May 4	Previous	Year ago
Oslø SE	185.7	185.88	106.0

SINGAPORE	May 4	Previous	Year ago
Straits Times	958.82	949.6	754.93

SOUTH AFRICA	May 4	Previous	Year ago
Golds	938.6	917.8	420.8
Industrials	831.9	886.0	595.5

SPAIN	May 4	Previous	Year ago
Madrid SE	110.49	110.14	123.37

SWEDEN	May 4	Previous	Year ago
J & P	closed	1426.88	575.76

SWITZERLAND	May 4	Previous	Year ago
Swiss Bank Corp	327.8	327.7	255.8

WORLD	May 3	Prev	Yr ago
Capital Int'l	176.4	176.5	136.9

GOLD (per ounce)	May 4	Prev	Yr ago
London	\$432.50	\$433.25	\$433.25
Frankfurt	\$433.25	\$433.50	\$433.50
Zurich	\$433.50	\$433.50	\$433.50
Paris (frang)	\$437.38	\$437.38	\$437.38
New York (May)	\$435.10	\$433.70	\$433.70

* Indicates latest pre-close figure

CURRENCIES

U.S. DOLLAR	May 4	Previous	Year ago
DM	1.5805	1.5785	1.5785
DM	2.4455	2.4575	3.8675
Yen	236.25	237.55	373.50
FF	7.3875	7.4050	11.5775
Swfr	2.0570	2.0575	3.2575
Quadr	2.7480	2.7640	4.3450
Lira	1459.25	1463.50	2306.25
RM	48.85	48.91	77.13
CS	1.22575	1.22625	1.9385

INTEREST RATES

Euro-currencies (three month offered rate)	May 4	Prev
£	10 1/4	10 1/4
Swfr	4 1/4	4 1/4
DM	5 1/4	5 1/4
FF	18	14 1/4

FT London Interbank fixing (offered rate)

U.S. Treasury Bonds	May 4	Prev
3-month U.S.S	8 1/4	9
6-month U.S.S	9	9 1/4
U.S. Fed Funds	8 1/4	9 1/4
U.S. 3-month CDs	8.50	8.55
U.S. 3-month T-bills	8.00	8.02

U.S. Treasury Bonds

Price	Yield	Price	Yield
9 1/4 1985	100 1/4	9.11	100 1/4
10 1/4 1990	102 1/4	10.03	101 1/4
10 1/4 1995	104 1/4	10.15	103 1/4
10 1/4 2012	101	10.26	100 1/4

FINANCIAL FUTURES

CHICAGO	Latest	High	Low	Prev
U.S. Treasury Bonds (CBT)				
5% 32nds of 100%	79-22	79-25	79-03	79-01
U.S. Treasury Bills (TBM)				
\$1m points of 100%	92-10	92-11	92-08	92-04
Cent Deposit (TBM)				
\$1m points of 100%	91-58	91-72	91-65	91-61

LONDON COMMODITY MARKETS

Silver (spot fixing)	May 4	Prev
Copper (cash)	£114.75	£113.50
Coffee (May)	£188.50	£188.50
Oil (spot Arabian light)	\$29.90	\$29.90

[illegible]

A FINANCIAL TIMES SURVEY

JORDAN June 27 1983

The Financial Times is proposing to publish a Survey on Jordan in its issue of June 27 1983. The provisional editorial synopsis is set out below.

INTRODUCTION The Reagan peace plan for the Middle East placed Jordan at the centre of the Middle East political stage for the first time since the Camp David Agreement. This more prominent role is likely to continue but the Government in Amman has little optimism about talks. Relations with PLO are now good and the country has been little affected by the Lebanese war. Impact of Iran-Iraq conflict.

Editorial coverage will also include:

● **Economy** ● **Aid** ● **Remittances** ● **Banking and Finance** ● **Industry**
● **Agriculture and Jordan Valley** ● **Tourism and Archaeology**
● **Educational and Social Development**

Copy date: June 6 1983

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Telephone: 01-248 8000 Ext. 3720 Telex: 885300 FINTIM G

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

The size, contents and publication dates of Surveys appearing in the Financial Times are subject to change at the discretion of the Editor

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

[illegible]

Continued on Page 36

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

[illegible]

Continued on Page 30

Sales figures are not disclosed. Very high highs and lows reflect the volatility of the stock price. The current highs and lows reflect the latest trading day. Where a split or stock dividend amounting to 25 percent or more has taken place, the year's high-low range can be misleadingly low. The new stock price is shown in parentheses. Dividends are not paid quarterly. Dividends are annual distributions based on the latest declaration.

a-dividend also extra(s) b-annual rate of dividend paid stock dividend c-liquidating dividend d-called a new year's dividend e-dividend paid in cash f-dividend paid in stock g-dividend in Canadian funds, subject to 15% withholding tax h-dividend declared after split-up or stock dividend i-dividend paid this year, omitted, deferred, or no action taken at latest date of dividend j-dividend paid in cash and stock k-dividend paid in stock l-inclusive issue with dividends in arrears, n-new issue in the past 52 weeks The high-low range begins with the start of first trading day in the year and ends with the last trading day. m-dividend declared or paid in preceding 12 months n-dividend declared or paid in preceding 12 months o-dividend declared or paid in preceding 12 months p-dividend declared or paid in preceding 12 months q-dividend declared or paid in preceding 12 months r-dividend declared or paid in preceding 12 months s-dividend declared or paid in preceding 12 months t-dividend declared or paid in preceding 12 months u-dividend declared or paid in preceding 12 months v-dividend declared or paid in preceding 12 months w-dividend declared or paid in preceding 12 months x-dividend declared or paid in preceding 12 months y-dividend declared or paid in preceding 12 months z-dividend declared or paid in preceding 12 months

MALAYSIAN COCOA

Aiming to be world leader

IN SPITE OF depressed prices.

'U.S. farmers to receive \$40bn subsidy'

subsidy programmes would be to transfer income to foreign customers from U.S. taxpayers. It said.

Continued expansion of export subsidies by the U.S. may only harden the position of supporters of the EEC Common Agricultural Policy because it would reinforce the opinion that the U.S. is as guilty as the European Community in interference in agricultural trade, it said.

Mr Riemenschneider thought it was unlikely that major grain exporting nations would co-operate to control production and thus reduce the need for export subsidies.

Reporter

AMERICAN MARKETS

light selling pressure on commission house ore-taking and on moities in Ghana raised its selling prices. Cereals prices were higher on light interest as lack of fresh news led to a conservative market. Grain markets were firm at reports all further afield. In California due to further reports of a drought in the Sacramento-San Joaquin River Valley, soybeans finished lower on heavy speculative finishing in anticipation of a price rise. Cotton was steady. Wheat, feed and oilseed crops ahead. Maize and wheat were not as high as heavy local and preexportation demand. Corn and soybean futures house support. Reported Hainan Commodities.

SUGAR WORLD "11"		112.00 lb, cents/70	
	Closse	High	Low
July	8.22	8.58	8.20
Aug	8.22	8.58	8.20
Sept	8.79	8.99	8.54
Oct	9.02	9.18	8.82
Nov	9.02	9.18	8.82
Dec	9.02	9.18	8.82
Jan	9.02	9.18	8.82
Feb	9.02	9.18	8.82
Mar	9.02	9.18	8.82
Apr	9.02	9.18	8.82
May	10.27	10.27	10.24
June	10.50	10.50	10.20
July	10.50	10.50	10.20
Aug	10.50	10.50	10.20
Sept	10.50	10.50	10.20
Oct	10.75	10.90	10.50

CHICAGO

	Close	High	Low	Pr
June	64.75	65.80	64.70	65

Aug	62.95	63.86	62.93	63.61
Oct	60.80	61.40	60.75	60.60
Nov	61.85	62.50	61.80	61.65
Feb	61.67	62.00	61.40	61.15
April	62.62	63.05	62.27	61.80
LIVE HOGS 30,000 lb, cents/lb				
	Close	High	Low	Prev
June	49.45	50.20	49.20	49.35
July	49.42	50.15	49.26	49.30
August	49.40	50.10	49.20	49.15
Oct	43.42	44.12	43.25	43.10
Dec	44.30	44.70	44.35	44.40
Feb	46.45	46.60	46.25	46.30
April	46.43	46.55	46.20	46.15
June	47.27	47.70	47.10	47.20
July	49.05	49.05	48.05	47.75
MAIZE 0000 bu min, cents/bushels				
	Close	High	Low	Prev
May	318.4	318.2	316.0	318.0
July	319.4	319.0	315.8	318.0
Sept	308.4	310.0	306.4	308.0

May	317.0	317.4	315.2	319.0
July	322.0	322.0	320.4	321.0

POK BELLIES 38.00 lb, cents/lb				
	Close	High	Low	Prev
May	62.87	63.00	62.50	62.75
July	65.87	66.00	65.25	65.25
August	65.00	65.75	64.75	65.00
Feb	63.00	64.00	63.00	63.00
March	64.07	64.80	63.50	64.00
April	65.20	66.00	64.50	65.00
August	61.00	61.50	61.50	61.00

SOYBEANS 6.000 bu min. cents/bushels				
	Close	High	Low	Prev
May	63.00	63.20	62.74	63.00
July	64.48	64.60	64.33	64.47
August	63.00	63.50	62.50	63.00
Sept	65.00	65.04	64.54	64.99
Oct	67.00	67.20	66.78	67.00
Nov	68.00	68.44	67.44	68.00
March	69.00	69.20	68.94	69.00
Jan	70.00	70.44	69.50	70.00
July	71.10	71.20	71.00	71.10

SOYBEAN MEAL 10.00 tons, \$/ton				
	Close	High	Low	Prev
May	186.55	186.51	184.85	186.55
July	188.00	188.00	186.00	188.00

Sept	193.0	193.5	192.1	194
Oct	194.8	165.5	164.0	195
Dec	199.3	200.3	198.2	200

	Jan	201.0	202.0	200.3	202.0
March	206.0	206.0	204.0	207.0	
SOYABEAN OIL 60,000 lb, cents/lb					
	Close	High	Low	19	Fr
May	19.49	20.50	19.42	19.42	19.42
July	19.73	12.76	19.84	19.84	19.84
August	18.83	19.86	19.76	19.76	19.76
Sept	19.96	—	19.90	19.90	19.90
Oct	20.08	20.15	20.03	20.03	20.03
Dec	20.43	20.47	20.25	20.25	20.25
Jan	20.83	20.63	20.55	20.55	20.55
March	20.90	20.93	20.90	20.90	20.90
WHEAT 5,000 bu min, cents/60lb-bushel					

July	358.4	358.4	355.0	358
Sept	366.2	366.2	362.4	363
Oct	374.8	375.0	371.0	372

DEC	388.0	388.2	384.2	385.0
March	396.4	399.0	397.0	397.7
May	403.0	—	—	400.0

SPOT PRICES—Chicago loose leaf

17.25 (same) cents per pound. New York tin 825.0-30.0 (same) cents per pound. *Hendy* and *Haiman* silver 1235.0 (1224.5) cents per ounce.

£4.80, small	£2.00-£3.00; best small
plate	£4.00-£5.00; skinned dog
(medium)	£5.00-£6.00; lemon
large)	£10.00, (medium) £8.00; rock
fish	£2.00-£2.70; south £1.10-£1.40.

FT LONDON SHARE INFORMATION SERVICE

FOOD, GROCERIES—Cont

BANKS—Continued

CHEMICALS, PLASTICS—Cont.

ELECTRICALS—Continued

[illegible]

BRITISH FUNDS

[illegible]

FOREIGN BONDS & RAILS

INDUSTRIALS (Miscel.)

AMERICANS

106	85	A.A.H.	91	-1	15.2	2.5	8.2	6.5
6331	634	ACA AB KSO	638		107.2	4	28	6

ERS, WINES AND SPIRITS

1	250	118	AGA AG 10p	228	11.7	1.5	3.3	93.3
2	340	273	AGB Research 10p	306	17.0	0.8	10.3	18.2
	90	71	AIM 10p	80	45.75	0.8	10.3	18.2

**BUILDING INDUSTRY,
TIMBER AND ROADS**

50	38	Carson Bros. Inc.	48	+1	1.2	1.2	3.8	6.0
40	28	Abbey Ltd.	39	02.5%	2.7	12.4	5.5
75	39	Advance Services Inc.	69	+1	3.3	0.9	6.8	22.4

ELECTRICALS

280	215	Aero & General	280	35	22	20	25.1
26	16	Aero Needles	25	-	-	-	♦
149	71	Alpine Hdds. Sp	144	\$2.28	♦	23	♦

Mergers & Acquisitions



Over a thousand financial and nonfinancial mergers, acquisitions and management buy-outs are reported in the Financial Times each year. If you're looking for one item it can be laborious checking through back copies to find out who paid what for whom.

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Bluebird Conv.	57	-1	4 57	14	115	18
Brit Vent's 10p	24		07	4	43	
Brooke Band	66	-1	3 07	13	8	

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